

CITY OF LAKE FOREST PARK

17425 Ballinger Way NE | Lake Forest Park | WA

Telephone (206) 368-5440 | cityoflfp.gov



Adopted 2025-2026 Biennial Budget

General Government, Utilities, Capital, and Enterprise Funds



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO

**City of Lake Forest Park
Washington**

For the Biennium Beginning

January 01, 2023

Christopher P. Monill

Executive Director

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Mayor
Tom French

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Councilmembers
Lorri Bodi
Tracy Furutani
Larry Goldman
Paula Goode
Jon Lebo
Semra Riddle
Ellyn Saunders

2025/2026 Mayor's Biennial Budget Letter

Honorable City Council:

It is my pleasure to present the administration's proposed 2025/2026 Budget. The proposed budget is balanced as required by law. Achieving this balance has only been possible through proposed increases to certain utility rates, the use of unallocated fund balance, utilization of the 2024 anticipated ending fund balance.

In the previous biennial budgeting process, the city council took commendable steps to close the gap between general fund expenditures and revenues. The Council's approval of a forward-thinking investment policy has also resulted in additional interest income. Regrettably, all that good and difficult work was quickly negated by inflation, significant increases in jail and dispatch expenditures and increases in necessary consultant services.

Revenue

This city prides itself in providing a high level of service to its residents. Our police department, public works department and city hall staff all provide exemplary service to the elected officials and residents in a cost-effective manner. Rejecting the use it, or lose it, mentality, pursuing outside funding opportunities and being fiscally responsible have all contributed to the city's success in beating projections in maintaining a balanced budget.

However, despite all the good work by council and the administration, expenditures in the proposed 2025/2026 biennium outpace revenues by \$1.5M per year. Although this deficit is before rolling in the ending fund balance at the end of this biennium, which will reduce the deficit slightly, it is also before accounting for additional needs identified by the administration, and the increasing personnel costs to keep pace with the market in order to ensure retention and recruiting of a talented and dedicated staff.

The city council has effectively implemented all available councilmanic means of generating additional general fund revenue. With the cap on property tax revenue growth at one percent, the city council will need to determine if a measure will be placed on the November 2025 ballot to seek a modest voter-approved property tax increase to support ongoing city operations.

To support this effort, this past summer, the city council provided initial funding and authorized the administration to solicit consulting firms to assist in exploring what this request of the voters may entail. This proposed budget includes the funds necessary to support this consulting effort through the November 2025 election, should council determine this to be an appropriate request of the city's residents.

Multi-modal safety

New traffic speed camera zones have been implemented in the city in 2024, facilitated by recent changes in state law, to ensure the safety of our residents and by penalizing those who do not obey the traffic laws within our borders. While safety and compliance with the law are the impetus behind the installation of these cameras, results from the red light and school zone cameras over the past decade have shown that there is a segment of the population unwilling to comply with our traffic laws. As such, it is anticipated that these new cameras will generate revenue that the city council could allocate toward active transportation, including pedestrian safety and multi-modal improvements as governed by state law.

The financial obligations of this new traffic camera revenue will pay for operations and maintenance of the new traffic camera functionality and staffing the police department and municipal court to effectively administer the increased citations. This will require up to two new positions in both the municipal court and police department. The Administration will be creating a new general fund sub fund, traffic safety fund 002, that will separately track all revenue and expenditures.

In the event that revenues exceed expenses within the traffic safety fund, the Administration is proposing to support active transportation improvement projects as required by State Statute. To ensure that these projects are delivered on budget and on schedule, the administration is requesting a dedicated project manager position, supported by these new revenues, be provisionally authorized by council.

The administration will bring monthly updates to the Budget and Finance committee regarding revenues and expenditures related to this camera program, allowing for dialogue as to when it is appropriate to move forward with filling the new position.

Storm Water

The city council adopted the Stormwater Management Action Plan in March 2023 and hired a firm to carry out most of the actions needed to comply with Federal NPDES permitting requirements. In discussions with the outgoing Senior Project Manager and the hired firm, it has become apparent that to ensure permit compliance, and provide oversight of contracted services supporting this effort, a full-time stormwater coordinator position is needed.

This position is fully dedicated to stormwater activities, and as such, would be supported fully by stormwater fees. The city's current funding model calls for a 10% increase in stormwater fees each year to cover escalating costs of operations and maintenance. The addition of an employee in this department will require an additional 10% increase per year from 2025 forward.

Human Resources

As the sole member of the department, the HR Director provides support city-wide for Benefits Administration & Wellness, WCIA & Risk Management, Employee Relations & Labor Relations/Contract Administration, Staffing & Recruitment, Compensation & Classification, Training, Employee Recognition and Other Projects & Duties. Over the past two years, due to a multitude of retirements and employees leaving for different job opportunities, the HR Director has worked with departments to recruit for and fill sixteen positions.

Looking forward in this tight labor market, there are several more retirements coming over the next few years, several positions remain open, the possibility of new positions to support traffic camera enforcement, multi-modal projects, and stormwater management, additional time and effort

will be required to fill these positions. For those reasons, the administration is requesting an additional 0.80 employee to support the HR Director.

To support cross training, continuity of operations, and to maintain a consistent work culture, the administration requests the opportunity to discuss with council the idea of the authorization to exceed the approved FTE count for a pre-authorized period to facilitate cross training between the outgoing and new employee.

The budget enhancement request for the new proposed part-time 0.8 human resources position for the next biennium is placed within the budgeted employment positions and salaries section of the Mayor's Preliminary Biennial Budget.

Personnel Requests Withheld

While the positions noted below could provide value to the city, to limit the increase of the deficit between general fund revenues and expenditures, and increasing utility fees too rapidly, the following are not included in this proposed budget.

- Continuation of "Plus" positions in the police department
- GIS manager
- Public Works manager
- Climate coordinator
- PD Traffic camera ticket reviewer

In Closing

The staff and I sincerely appreciate the collaborative relationship the administration and council enjoy and look forward to a robust discussion regarding this proposed budget. Revenues won't support every need and priority in this biennium, but there are actions we can take together to move this city forward, continuing to provide the core services our residents deserve, and engaging in the discussion of what it takes to keep such a great city running so efficiently.

Respectfully submitted,

A handwritten signature in blue ink, appearing to read "Thomas French". It is written in a cursive style with a large, stylized "T" and "F".

Thomas French

Mayor Thomas French

Mayor
Tom French

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Lake Forest Park 2025-2026 Biennial Budget

To Our Lake Forest Park Community:

Beginning in September 2024, when the Mayor submitted the Administration's proposal, the City Council began working on Lake Forest Park's Biennial Budget for 2025-2026. Over the course of sixteen public Council meetings and work sessions, including two public hearings, the Council walked through, line-by-line, and deliberated on City revenues and expenses, as well as community priorities and comments. On November 14, 2024, after adjustments both to increase revenues and reduce expenses, the Council formally approved the Biennial Budget.

Our budget process for 2025-2026 was extremely challenging, since many non-discretionary operating expenses have increased dramatically, far beyond the previous budget levels or rate of inflation, while property tax increases have been capped by state law at 1% city-wide per year. Because this is a city-wide cap (much less than a 1% increase on each property's future assessed value), the City's share of your property tax bill has decreased over time -- from about 12% of your total property taxes to about 8%. And your property tax levy rate has similarly declined in each recent budget. In fact, the 1% increase for next year will bring in only about \$34,000 in increased revenue for city operating funds!

With the 2023-2024 budget the Council took steps to close the gap between General Fund operating expenditures and revenues. This included modest increased utility taxes as well as an updated investment policy that resulted in additional interest income. We also made use of State and County grant funds where possible. Unfortunately, our gap-filling for the previous budget was quickly negated by inflation, huge increases in jail and dispatch expenditures, and increases in legally mandated services for stormwater and pollution management. Further, we faced early issues of employee retention and hiring, particularly for the police department.

Now, those same costs, plus salaries, insurance, and court costs are increasing even more for 2025-2026. As a result, the proposed budget for 2025-2026 included a deficit of over \$1.5M per year, balanced through use of reserve and unallocated funds. But as we describe further below, by diving deep into both revenues and expenses, the Biennial Budget adopted by the Council reduces this gap to about \$431,000 annually. Over time, we will try to pare this back further, if possible.

Here's how we did it.

Revenue

Lake Forest Park prides itself in providing commendable service to its residents. Our Police, Public Works, and Planning Departments and city hall staff all provide exemplary, cost-effective service to residents and businesses. Our general fund revenues come from property taxes of about \$3.4M per year, previous traffic camera revenues of about \$1M per year, modest utility tax increases, and modest contributions from passport services. Pursuing outside funding opportunities and being fiscally responsible have contributed to the city's success in maintaining a balanced budget. State and/or County grants have funded purchase/planning for the Lakefront Park, culvert replacements, and planning/construction for the 40th Street Roundabout.

We will continue to seek out future opportunities for funding and savings. Please note that the new traffic safety camera revenue cannot be used to fill the gaps in the general operating fund. By law, these funds can only be spent on costs to administer the new violations, traffic safety improvements, and pedestrian safety. Traffic and pedestrian safety improvements will now have a dedicated source of funding to address safe streets for all.

To reduce the deficits in the Biennial Budget for 2025-2026, the Council adopted additional user/service fees to cover specific costs for sewer and stormwater staff, operations, and new unfunded mandates under the Clean Water Act. This includes mandatory pass-through fees for services provided by King County. Similarly, we allocated a percentage of police, court, and city transportation planning/project costs to new traffic camera revenues, as allowed by law.

In addition, the Council adopted utility taxes for surface water, sewer, and solid waste allocated to the general fund. Half of the solid waste utility tax will be used in 2026 to create and support a climate project coordinator position to help the city comply with State laws, including assisting residents and applying for grants. Our utility tax increases are similar to or lower than what many local and state cities are already charging or planning to charge to address their own deficits. These three utility taxes will add about \$11.50 a month in total to residential bills. At the same time, the Council expanded the low-income waiver/bill reduction process available for cases of financial hardship.

Expenses

In order to reduce the projected \$1.5M annual deficit by reducing or postponing general fund expenditures, the Council and City staff proposed and approved over \$482,112 annual reductions in operating costs, as follows: deferral of aging fleet replacements for the police department; deferral of Human Resources support; reduction of Council travel, training, and services; and reduction of the Mayor's fund.

Reduced expenses also include the traffic camera allocations noted above. These adjustments total about \$390,000 per year.

Bottom Line

What's the bottom line? As a result of our intensive review with City staff and Council adjustments to revenues and expenses, we have succeeded in reducing the deficit in the adopted Biennial Budget for 2025-2026 by about \$1M per year, to about \$550,000. This amount will be balanced by City reserves and unallocated funds for now. As fiscal stewards, we will continue to pare this back further, as possible.

Unfortunately, many of these reductions come from one-time measures and adjustments, so deficits are still likely in the future. Lake Forest Park is not alone in forecasting current and future deficits. Every city largely dependent on property tax revenues faces the same challenge.

The Council is considering whether to propose a modest property tax levy increase, an increase which has not occurred in Lake Forest Park for over 20 years. Please fill out the household survey on community priorities to help us in our consideration. See LFPcommunitysurvey.com

Please continue to share your comments and questions. We want to hear from you and listen to you about your vision and wishes for the future of Lake Forest Park!

Warm wishes,

Lorri Bodi

Deputy Mayor

Tracy Furutani

Council Vice-Chair

OVERVIEW

2025-2026 ADOPTED BUDGET

- Budget Overview
- Community Profile
- Organizational Chart
- Financial Organizational Chart
- Financial Policies, Summary
- Budget Process
- Adopted 2025-2026 Biennial Budget Calendar

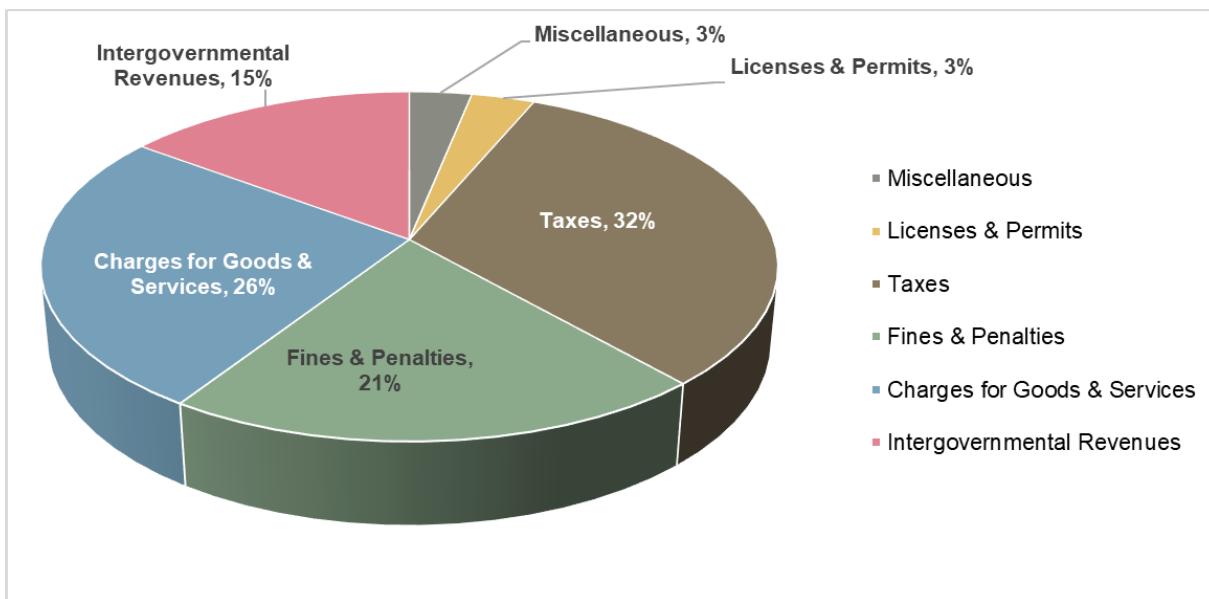
BUDGET OVERVIEW

The Adopted 2025-2026 Biennial Budget (the Budget) is comprised of 18 funds with total budgeted revenues of \$65,481,798 and budgeted expenditures of \$64,320,105. The City is projected to begin the 2025-2026 biennium with a beginning fund balance of \$28,281,870 for all funds. The projected ending fund balance for the 2025-2026 biennium is \$29,433,544 for all funds. The 2025-2026 budget is aligned with, and makes investments in, the City's priorities. The budget is balanced consistent with the definition in the Comprehensive Financial Management Policies (Financial Policies). Also, the budget maintains fund balances in excess of the minimum fund balance targets found in the Financial Policies for all budgeted funds.

BUDGETED REVENUES

Each of the City's revenues is categorized into one of six revenue types: taxes, licenses & permits, intergovernmental revenues, charges for goods & services, fines & penalties and miscellaneous.

Citywide Revenues by Category, All Funds



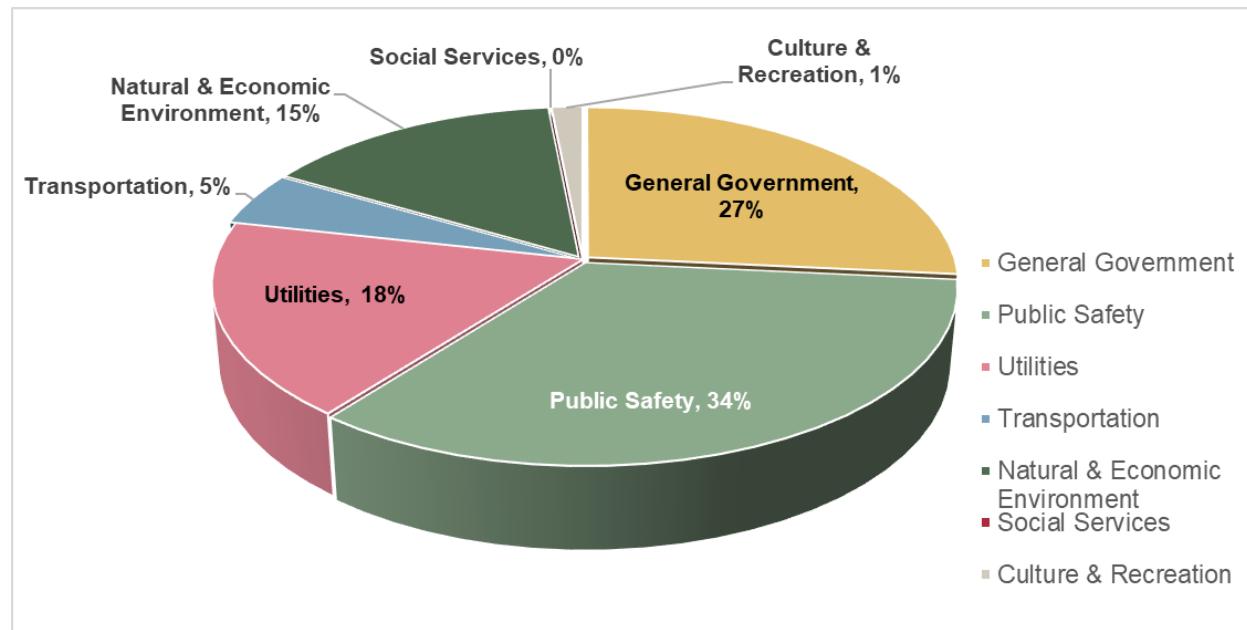
Taxes includes property and real estate taxes, sales tax, business tax, utility tax and franchise fees, among others, and is projected to be the largest total revenue in the 2025-2026 budget at almost \$19.4 million in revenue for the biennium. The second largest budgeted revenue type is charges for goods & services, with a budgeted value of almost \$15.7 million. Charges for goods & services include utility revenues and other user fees. Fines & penalties are budgeted to be the third largest revenue source at over \$12.5 million. This revenue is primarily attributable to traffic safety camera fines. Intergovernmental revenues are projected to be the fourth largest revenue source during the biennium budgeted at almost \$9 million of projected revenue; intergovernmental revenues are primarily state shared revenues and grants. Licenses & permits and miscellaneous revenues round out the revenue picture for the biennium with both roughly projected at \$1.9 million. Revenue projections for the biennium are conservative for the 2025-2026 budget.

BUDGET OVERVIEW

BUDGETED EXPENDITURES

Each of the City's expenditures is classified into one of eight expenditure categories: general government, public safety, utilities, transportation, natural & economic environment, social services, culture & recreation and miscellaneous. The largest spending category during the 2025-2026 biennium is public safety, with budgeted expenditures of over \$15 million. The second largest expenditure category is general government, with budgeted expenditures of almost \$12 million for the biennium. Next largest is utilities, at over \$8 million, followed by natural & economic environment at \$6.7 million. Transportation is budgeted at \$2.2 million. Culture & recreation is budgeted slightly over \$690,000 and social services is budgeted at \$10,200. Miscellaneous expenditures are not budgeted in the 2025-2026 biennium.

Citywide Expenditures by Category, All Funds



Most operating expenditures are budgeted with inflationary related increases, with some exceptions like jail cost more than doubling from the previous budget, police dispatch contract significantly increasing and continued increasing surface water and sewer operating and capital costs. Overall, the City's expenditures are continuing to exceed the City's ongoing revenues even with the City Council implementing new revenue sources in the 2023-2024 Adopted Biennial Budget contributing to the General Fund and Transportation Benefit District (TBD) Fund.

COMMUNITY PROFILE



GEOGRAPHY

The City of Lake Forest Park is located in north King County, Washington, just north of Seattle city limits along the shore of Lake Washington. The City's proximity to the major urban center of Seattle does not, however, define its character. Lake Forest Park is a community known for streets that meander along creeks, a dense tree canopy, and a green natural landscape that give the City a tranquil suburban feel despite its proximity to Seattle.

Two highways travel through the City, SR 104 and SR 522, carrying thousands of commuters through the City daily. The City is completely built out, meaning there are no unincorporated areas on or near its borders and very few undeveloped parcels in the City. Lake Forest Park shares borders with Seattle, Shoreline, Mountlake Terrace, Brier, and Kenmore. The City is approximately three and one-half square miles.

COMMUNITY HISTORY

Lake Forest Park was founded as a planned residential community in the early 1900s. At the time, Lake Forest Park was at the end of the road that traveled north from Seattle and points north of Lake Forest Park along Lake Washington were accessible only by boat. By 1914 a road had been built all the way around Lake Washington and Lake Forest Park was no longer at the end of the road. Single family residential development continued in the area known as Lake Forest Park and in 1961 the area known as Lake Forest Park incorporated as a City. The City continued to grow over the subsequent decades as a result of development and annexations of unincorporated areas along the City's borders with the most recent annexations occurring in the 1990s.

THE GOVERNMENT

Lake Forest Park utilizes the mayor-council form of government. This form of government is characterized by an elected Mayor, who is the chief executive officer of the executive branch of government. The Mayor is responsible for appointing department heads, subject to confirmation by the City Council, and the daily operations of the City.

The City Council is a seven-member elected body which is the legislative branch of government. City Councilmembers serve staggered four-year terms. The City Council is responsible for setting City policy, adopting the biennial budget and establishing short- and long-range goals and plans.

The budget process is broken down into two distinct phases: phase one is the development of the Mayor's Preliminary Budget; phase two is the council's deliberations on the budget. From a purely technical perspective, the two phases of the budget process are exclusive of one another.

COMMUNITY PROFILE

More about the budget process can be found in the section of this budget document titled “The Budget Process.”

Lake Forest Park is considered a full-service local government as the City provides a full range of local government services including public safety, utilities, municipal court and enterprise activities. Nearly all services are performed by employees, as opposed to contracted third parties. Operating departments of the City, in order of employee count, are as follows: Police, Public Works, Community Development, Finance & IT, Municipal Services, Municipal Court, and Executive & HR. The City employs approximately 63 employees.

DEMOGRAPHICS¹

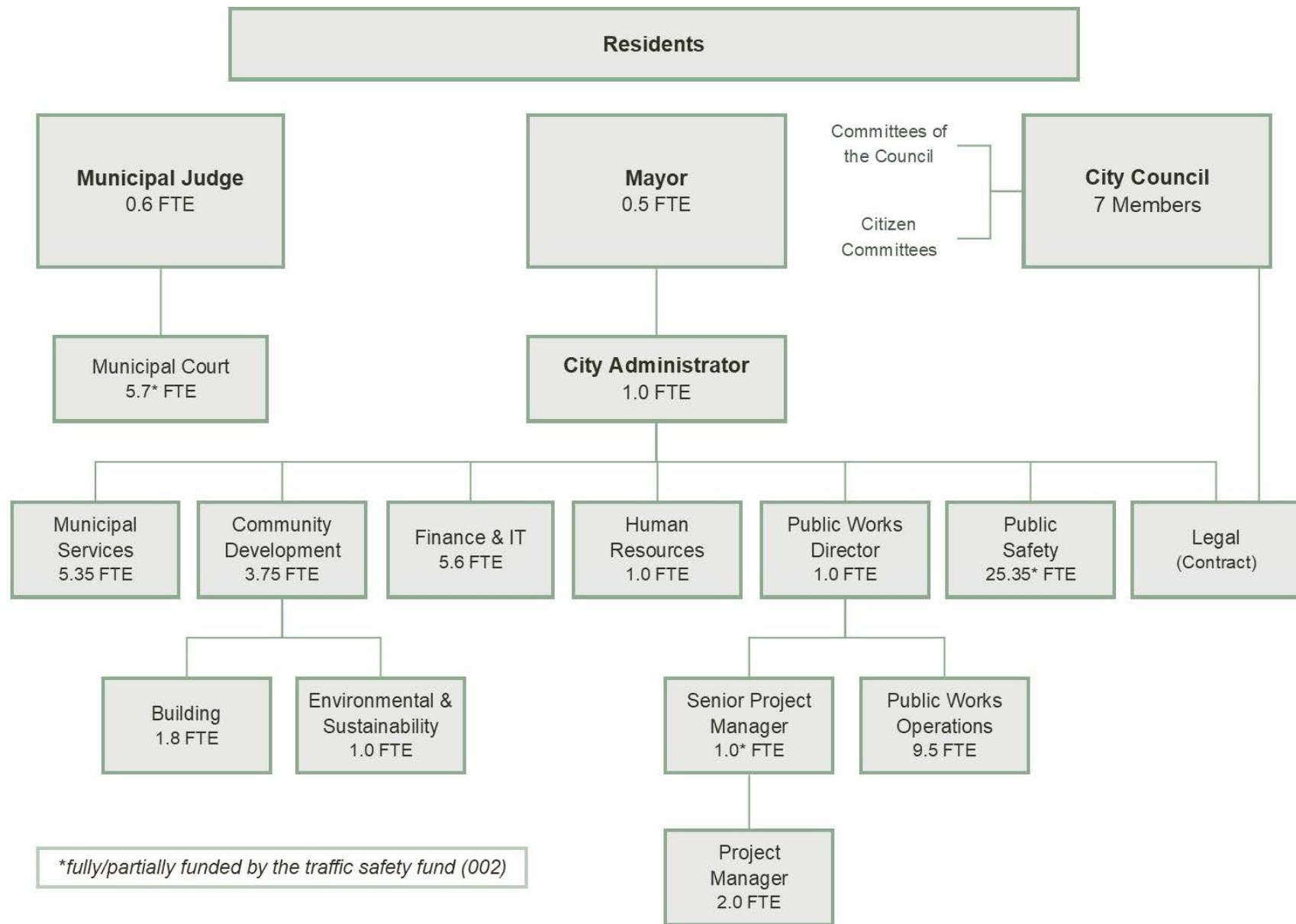
The 2020 Census found the population of Lake Forest Park to be 13,630, the adjusted 2022 population estimate is 13,462, which indicates a little over one percent decrease in one year. In 2022, 4.1% of the Lake Forest Park population was under the age of 5 and 18.2% was over the age of 65, slightly over 75% of the population was between the ages of 5 and 64. 77.9% of the Lake Forest Park population identified as white in the 2020 census; 8.3% identified as Asian; almost 6% identified as two or more races; Hispanic, American Indian and Alaska Native, and Black or African American made up 3.3%, 0.3% and 6.8% respectively. The 2022 Census counted 5,565 housing units in the City, nearly 79.7% of which were owner occupied. The 2022 median household income in Lake Forest Park was \$152,010.

Comparative Statistics, Neighboring Cities

	Brier	Kenmore	Lake Forest Park	Mountlake Terrace	Seattle	Shoreline
Population, 2022 est.	6,560	23,914	13,462	21,286	737,015	58,608
Density (Population per Sq. Mile)	2,938	3,399	3,546	4,882	4,471	4,638
Housing Units	2,413	9,589	5,565	9,202	368,308	24,043
Owner Occupied Housing Unit Rate	92.0%	68.7%	79.7%	58.2%	43.8%	66.5%
Median Value of Owner Occupied Housing Units	790,900	803,000	874,200	561,100	924,200	711,500
Median Household Income	141,200	132,191	152,010	96,104	115,409	106,184
Percent in Poverty	3.6%	6.4%	3.2%	7.3%	10.1%	8.2%
Percent of 25 and Older with Bachelor's Degree or Higher	46.5%	58.0%	65.2%	41.3%	67.3%	52.4%
Total Retail Sales per Capita (2021)	1,855	3,609	2,999	4,594	8,809	5,299

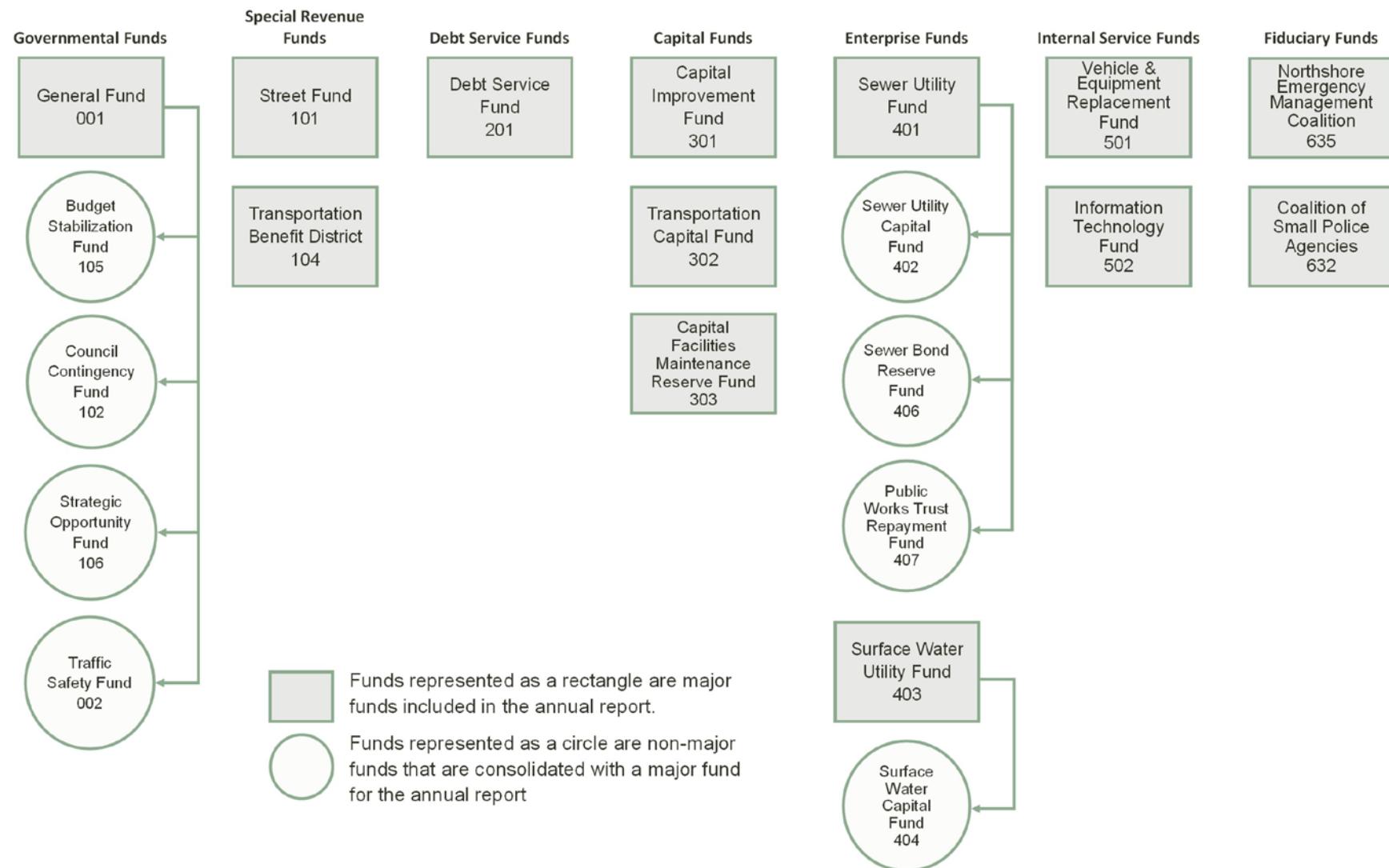
¹ Source of information is the United States Census Bureau www.census.gov

CITY OF LAKE FOREST PARK ORGANIZATION CHART



FINANCIAL ORGANIZATION CHART (FUND STRUCTURE)

The following chart displays the fund structure for Lake Forest Park and is organized by fund type. The fund structure is prescribed by the Washington State Budgeting and Reporting System (BARS) and bears no connection to the organizational structure.



SUMMARY FINANCIAL MANAGEMENT POLICIES

The Summary Financial Management Policies is a brief summary of the financial policies adopted by the City Council that directs the work of the administration for financial matters. The Comprehensive Financial Management Policies (the Policies) is the detailed document of financial policies; some of the matters addressed in the comprehensive policy are absent in this summary. The complete Comprehensive Financial Management Policies can be found in the appendix.



FUND ACCOUNTING AND THE BUDGETING, ACCOUNTING AND REPORTING SYSTEM

The City of Lake Forest Park (the City) utilizes the fund accounting method of accounting and keeps its books and records on the cash basis of accounting. The City uses the Budgeting, Accounting and Reporting System (BARS) for Cash Basis Entities published by the Washington State Auditor's Office for accounting and reporting matters. The use of fund accounting and BARS for accounting and reporting are dictated by state statute. Appropriate internal controls will be designed and maintained to ensure the safeguarding of City assets and the quality of reporting.

LONG-RANGE FINANCIAL PLANNING

The primary tool for long-range financial planning is the six-year financial forecast that includes projected revenue and expense for six years beginning on the first day of the current biennium. The six-year financial forecast is updated every year during biennial budget development or during the mid-biennial budget review and adjustment. The policies dictate the use of prudent assumptions in the development and updating of the six-year financial forecast.

BIENNIAL BUDGET DEVELOPMENT AND ADOPTION

The City adopts a biennial, or two-year, budget in even numbered years. Biennial budgets begin in odd numbered years. Budgets are developed at the line-item level of revenue and expense but are adopted at the fund level, meaning that a single revenue and a single expense is adopted for each of the City's funds. The adopted budget includes a schedule of staff positions.

The City budget implements City Council adopted goals and policies, long-range plans, the service choices for the community and revenue allocation policies of the Council. The Mayor,

SUMMARY FINANCIAL MANAGEMENT POLICIES

working with his/her administration, develops a “Mayor’s Preliminary Budget” that is presented to the City Council for consideration of changes and adoption. The City Council may make any changes to the Mayor’s Preliminary Budget that the Council desires and ultimately the City Council is responsible for adopting the final biennial budget.

The Finance Director is responsible for the management of the budget process and subsequent budget status reporting to departments and the City Administrator. Budget monitoring is the responsibility of all Department Directors and the City Administrator.

FUND BALANCES AND RESERVES

The Policies establish fund balance reserves for all of the City’s operating funds. For the purposes of the Policies, operating funds are those with payroll expenses. All operating funds have a minimum fund balance target of eight percent (8%) except as noted below:

- General Fund, 16%
- Street Fund, 16%
- Sewer Utility Fund, 16%
- Surface Water Utility, 16%

Minimum fund balance targets are calculated as a percentage of current year revenue, less identified one-time revenue. General Fund ending fund balance is calculated as the sum of ending fund balances in the General Fund, the Council Contingency Fund, the Budget Stabilization Fund, the Traffic Safety Fund and the Strategic Opportunity Fund.

REVENUES

The City will strive to maintain a diversified mix of revenues to provide for continuity and predictability of resources and to minimize the impacts of periodic economic cycles. Revenue forecasts will be prepared using prudent assumptions. One-time revenues will be identified during budget development and in the six-year financial forecast. Grant revenue will be included in future resources when staff determines that the revenue is likely to be received.

EXPENDITURES AND CONTRACTS

Department Directors have primary responsibility for purchasing and expenditures for their respective departments in accordance with the adopted budget and purchasing policy. Purchasing and contracting rules and requirements are contained in the purchasing policy and related legislation.

Expenditures are reviewed by a member of the City Council prior to the payment being released to the vendor, except in the case of a “prepaid batch” and/or payroll. A prepaid batch is a batch of checks that are paid in advance of City Council review due to the Council’s meeting schedule.

SUMMARY FINANCIAL MANAGEMENT POLICIES

Amounts paid in a prepaid batch are subject to the same purchasing policy and staff approval process as a normal check batch.

DEBT

Debt may be utilized to address short-term cash flow needs. Debt may also be used to finance significant capital projects or other obligations. The City Council is required to approve the issuance of debt. Debt will not be used to fund long-term revenue shortages.

INVESTMENTS

The City will utilize the Washington State Local Government Investment Pool (LGIP) and the City's bank as its primary investment vehicles. Both accounts are considered short-term investments, meaning the funds can easily be deposited or withdrawn. These two accounts accrue interest at a minimal level.

The City recently updated the Comprehensive Financial Management Policies to expand the investment option for longer-term investments using government agency bonds to assist in diversifying the City's cash. The change was made in response to a Council discussion around future resiliency.

All short-term and long-term investments fully comply with state law as allowable investments for City monies.

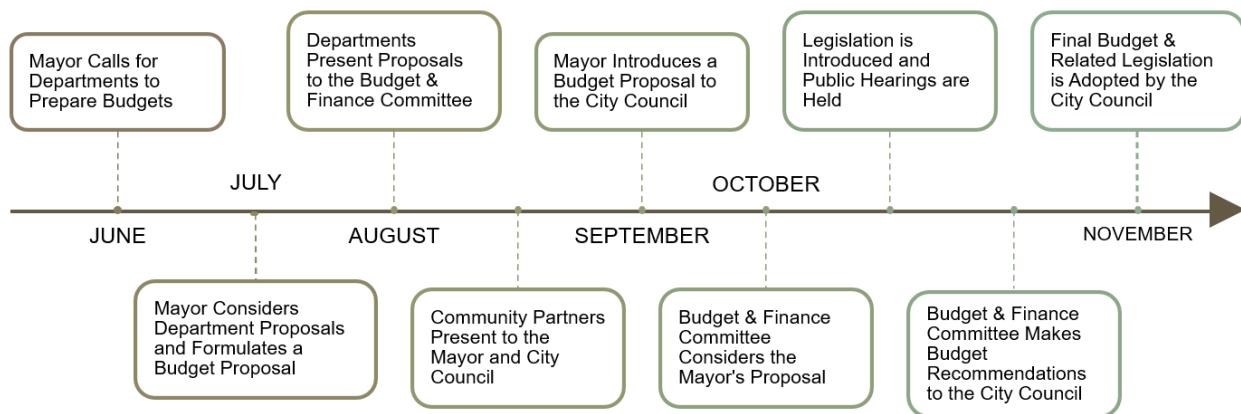
ASSETS

Fixed assets are defined as land, buildings, equipment and improvements to existing fixed assets costing more than \$5,000 and having a useful life in excess of one year. Assets with a value or cost under \$5,000, but more than \$300 are defined as small and attractive assets. A Fixed Asset Policy and a Small and Attractive Asset Policy maintain accountability for the City's non-cash assets.

[COMPLETE COMPREHENSIVE FINANCIAL MANAGEMENT POLICIES \(linked\)](#)

THE BUDGET PROCESS

The City adopts a biennial, or two-year, budget in even numbered years. Biennial budgets begin in odd numbered years. In the simplest form, the budget process can be divided into two distinct phases: development of the Mayor's Preliminary Budget and development of the City Council's Budget. In actuality, there are many steps in the process. The following is a summary of the various steps of the budget process followed by a description of the process to amend a budget.



PHASE ONE: DEVELOPMENT OF THE MAYOR'S PRELIMINARY BUDGET

Step One: The Budget Calendar

The budget process kicks off with the budget calendar. The Administration works with the Budget & Finance Committee to draft a budget calendar which assigns dates to each milestone in the budget process.

Step Two: Mayor Communicates Budget Priorities and Calls for Department Budget Requests

The Administration begins the budget process with the consideration of budget priorities; those priorities are subsequently communicated to departments. Next, the City Administrator instructs department heads to prepare a budget request for their respective department for the biennium. The Finance Department works with departments to prepare preliminary revenue estimates. Step Two is completed in late May to allow a month for department budget preparation.

Step Three: Department Presentations to the Budget Team

The third step of the budget process is department presentations to the administration's budget team; the budget team consists of the Mayor, City Administrator and Finance Director. This step of the process occurs when the Mayor is considering department budget proposals; department presentations help to inform the Mayor's decisions about the budget and occur in July.

THE BUDGET PROCESS

Step Four: Creation of the Mayor's Preliminary Budget

Next, the Mayor communicates to the Finance Department what to include in the Mayor's Preliminary Budget. The Finance Department prepares the Mayor's Preliminary Budget and begins the exercise of balancing the budget. Step four occurs in the August timeframe. The Mayor's Preliminary Budget is presented to City Council Members during a council meeting in September with a presentation by the City Administrator and Finance Director.

Step Five: Mayor's Preliminary Budget and Public Hearings on Budget Related Legislation

Step five of the budget process is the Mayor's presentation of the Mayor's Preliminary Budget to the City Council at an open public meeting. Historically, public hearings on the proposed property tax levy, utility rates, and user fee schedule have also been scheduled for the same open public meeting.

The City Council's deliberations on the budget officially start immediately after the Mayor releases his/her preliminary budget. It should be noted that the Council is generally gathering data and considering the budget in advance of the official release of the Mayor's Preliminary Budget.

PHASE TWO: DEVELOPMENT OF THE CITY COUNCIL'S BUDGET AND BUDGET ADOPTION

Step Six: Studying the Mayor's Proposed Budget and Information Gathering

The second phase of the budget process kicks off with the City Council, sitting as the Budget & Finance Committee, studying the Mayor's Proposed Budget, asking questions, and gathering information. The Budget & Finance Committee also solicits feedback and information from the community in the form of public hearings. The Budget & Finance Committee schedules a meeting for public comment prior to the start of Council deliberations in late September.

Step Seven: Budget & Finance Committee Makes Budget Recommendations to the City Council

After review of the Mayor's Proposed Budget, consideration of the City Council's priorities and goals, and input from the community, the Budget & Finance Committee makes budget recommendations to the City Council.

Step Eight: City Council Deliberations, Finalize the Council's Budget

At this point, the City Council works with the Finance Department to create a final version of the budget and prepares the budget for adoption. Final public hearings must occur before the City Council calls for a vote on the budget.

Step Nine: Budget Adoption

The final step of the budget process is for the City Council to call for a vote to adopt the budget. The budget is adopted by a majority vote of the City Council. Final public hearings and votes on the property tax levy rate, utility rates, and the user fee schedule generally occur around the same

THE BUDGET PROCESS

time as the budget but are technically subject to different timelines. The City Council's Budget is anticipated to be adopted mid-November.



AMENDING A BUDGET

Budgets are developed based on a set of predictions about the future. A City budget is a living document and, since it is impossible to know what will happen in the future, adjustments to the adopted budget are frequently required once the budgetary period is underway. A formal change to an adopted budget is known as a budget amendment, e.g. when the City receives a grant award. Budgets are adopted at the fund level, as opposed to the line-item or department level, therefore budget amendments are also made at the fund level.

Budget amendments originate with the Administration (the Mayor and staff) and must be passed by a majority of the City Council at an open public meeting. Budget amendments do not require public hearings and do not have specific timelines associated with them. However, it is best practice to formally amend a budget before an expenditure is allocated (amend before you spend). A budget amendment must be passed before the last day of the budgetary period to become effective for that adopted fiscal period.

**City of Lake Forest Park
Budget Calendar, 2025-2026 Biennium**

<u>Date</u>		<u>Description</u>	<u>Time</u>	<u>Meeting Type</u>
7-Jun-24	Friday	Call for Department Budget Requests Issued by Administration	-	N/A
8-Jul-24	Monday	Department Budget Requests Due to Administration	-	N/A
11-Jul-24	Thursday	Administration Reviews Department Proposals	-	N/A
11-Jul-24	Thursday	Discuss Draft Budget Calendar for 2025-2026 for future adoption	6:00 PM	Special Work Session, Open to the Public
18-Jul-24	Thursday	Budget 101 & Finalize Budget Calendar for 2025-2026 Biennial Budget	6:00 PM	Budget & Finance Meeting, Open to the Public
23-Jul-24	Tuesday	Department Presentations to Mayor, City Administrator, & Finance Director		N/A
25-Jul-24	Thursday	Department Presentations to Mayor, City Administrator, & Finance Director (Continued)		N/A
5-Aug-24	Monday	<i>Community Partners (Human Services) Presentations 1 of 2</i>	6:00 PM	<i>Special Work Session, Open to Public</i>
8-Aug-24	Thursday	Revenue & Expenditure Fiscal Year End Projections for 2023-2024 Biennium Adopt Budget Calendar	6:00 PM	Work Session, Open to the Public
12-Aug-24	Monday	<i>Community Partners (Human Services) Presentations 2 of 2</i>	6:00 PM	<i>Special Work Session, Open to Public</i>
15-Aug-24	Thursday	Budget & Finance Meeting: Cancelled Due to WCMA Conference	-	Budget & Finance Meeting, CANCELLED
19-Aug-24	Monday	Capital Improvement Projects	6:00 PM	Committee of the Whole, Open to Public
12-Sep-24	Thursday	Mayor's Proposed Budget Presented to City Council	7:00 PM	City Council Meeting, Open to the Public
19-Sep-24	Thursday	Mayor's Proposed Revenue Projection Overview	6:00 PM	Budget & Finance Meeting, Open to Public
23-Sep-24	Monday	Detailed Department Presentations of Mayor's Proposed Budget	6:00PM	Committee of the Whole, Open to the Public
26-Sep-24	Thursday	Continued Department Presentations of Mayor's Proposed Budget	6:00 PM	Special Work Session, Open to Public
30-Sep-24	Monday	<i>Public Comment After the Mayor's Proposed 2025-2026 Biennial Budget is presented & City Council Budget Deliberations and Recommendations</i>	6:00 PM	<i>Special Council Meeting, Open to the Public</i>
3-Oct-24	Thursday	City Council Budget Deliberations and Recommendations	6:00 PM	Special Work Session, Open to Public
10-Oct-24	Thursday	Continued City Council Budget Deliberations and Recommendations	6:00 PM	Work Session, Open to the Public
17-Oct-24	Thursday	City Council Budget Deliberations and Recommendations	6:00 PM	Budget & Finance Meeting, Open to Public
24-Oct-24	Thursday	Public Hearings - Property Tax Levy, Rates, and Budget Related Items	7:00 PM	City Council Meeting, Open to the Public
7-Nov-24	Thursday	<i>Final Public Hearings on Property Tax Levy, Rates, and Budget Related Items Adoption of Budget, Property Tax Levy, Rates, and all Budget Related Items</i>	7:00 PM	<i>City Council Special Meeting, Open to the Public</i>

FINANCIAL AND EMPLOYMENT INFORMATION

2025-2026 ADOPTED BUDGET

- Consolidated Financial Schedule
- Revenue Forecast
- Schedule of Fund Balances
- Debt
- Budgeted Positions and Salary Schedule

CONSOLIDATED FINANCIAL SCHEDULE

The consolidated financial schedules display the budget in a format consistent with the Budgeting, Accounting and Reporting System (BARS) and is consistent with the presentation of financial information in the City's annual financial statements. The City uses cash basis budgeting, which is also how the financials are reported to the Washington State Auditor's Office on an annual basis.



The data presented in these schedules combines revenue and expenditure budget data into broad categories and/or functional areas, allowing readers to see the budget data in a format that is easy to understand at a glance. Similarly, the separate funds, or accounting entities, of the city are also consolidated based on fund type for ease of understanding. Fund categories are found in columns; revenue and expenditure information are found in rows.

CONSOLIDATED FINANCIAL SCHEDULE

City of Lake Forest Park Consolidated Financial Schedule, Adopted Budget For the Biennium Ending December 31, 2026								
Fund Type								
	General	General Sub-Funds	Special Revenue	G.O. Debt Service	Capital	Enterprise / Utility	Internal Service	Total
Beginning Cash and Investments ¹								
Fund Balance	\$ 9,912,822		\$ 2,027,184	\$ -	\$ 4,643,011	\$ 7,209,152	\$ 2,076,269	\$25,868,438
Fund Balance		\$ 2,403,432	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,403,432
Total Beginning Cash and Investments	\$ 9,912,822	\$ 2,403,432	\$ 2,027,184	\$ -	\$ 4,643,011	\$ 7,209,152	\$ 2,076,269	\$28,271,870
Operating Revenues								
Taxes	\$16,638,638		\$ 1,461,328	\$ -	\$ 1,300,000	\$ -	\$ -	\$19,399,966
License and Permits	\$ 1,348,902		\$ 565,000	\$ -	\$ -	\$ 30,000	\$ -	\$ 1,943,902
Intergovernmental Revenues	\$ 1,113,456		\$ 499,893	\$ -	\$ 4,213,393	\$ 3,155,000	\$ -	\$ 8,981,742
Charges for Goods and Services	\$ 1,691,451		\$ -	\$ -	\$ -	\$ 12,651,129	\$ 1,350,760	\$15,693,339
Fines and Penalties	\$ 4,583,240	\$ 8,000,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$12,583,240
Miscellaneous Revenue	\$ 735,100	\$ 117,000	\$ 104,000	\$ -	\$ 376,000	\$ 512,500	\$ 72,000	\$ 1,916,600
Total Operating Revenues	\$26,110,787	\$ 8,617,000	\$ 2,630,221	\$ -	\$ 5,889,393	\$ 16,348,629	\$ 1,422,760	\$60,518,789
Nonoperating Revenues								
Debt Proceeds	\$ -		\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ 2,000,000
Transfers-In	\$ -	\$ 500,000	\$ 295,000	\$ -	\$ 1,350,000	\$ 818,000	\$ -	\$ 2,963,000
Custodial Activities	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Resources	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Nonoperating Revenues	\$ -	\$ 500,000	\$ 295,000	\$ -	\$ 3,350,000	\$ 818,000	\$ -	\$ 4,963,000
Total Revenues	\$26,110,787	\$ 8,617,000	\$ 2,925,221	\$ -	\$ 9,239,393	\$ 17,166,629	\$ 1,422,760	\$65,481,789
Operating Expenditures								
General Government	\$ 9,173,093	\$ 457,000	\$ 382,819	\$ -	\$ 827,430	\$ 1,105,810	\$ 107,605	\$12,053,757
Public Safety	\$13,036,040	\$ 2,288,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$15,324,040
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 8,107,653	\$ -	\$ 8,107,653
Transportation	\$ -	\$ 315,500	\$ 1,670,741	\$ -	\$ 12,000	\$ -	\$ 248,000	\$ 2,246,241
Natural and Economic Environment	\$ 3,654,020	\$ -	\$ -	\$ -	\$ -	\$ 2,800,443	\$ -	\$ 6,454,463
Social Services	\$ 10,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 10,200
Culture and Recreation	\$ 690,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 690,433
Total Operating Expenditures	\$26,563,786	\$ 3,060,500	\$ 2,053,560	\$ -	\$ 839,430	\$ 12,013,906	\$ 355,605	\$44,886,788
Nonoperating Expenditures								
Debt Service	\$ 15,700	\$ -	\$ -	\$ -	\$ -	\$ 240,805	\$ -	\$ 256,505
Capital Expenditures	\$ 75,000	\$ 530,000	\$ -	\$ -	\$ 9,027,312	\$ 6,144,000	\$ 394,000	\$16,170,312
Transfers Out	\$ 295,000	\$ 300,000	\$ 800,000	\$ -	\$ 750,000	\$ 818,000	\$ -	\$ 2,963,000
Custodial Activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Other Uses	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Total Nonoperating Expenditures	\$ 385,700	\$ 830,000	\$ 800,000	\$ -	\$ 9,777,312	\$ 7,202,805	\$ 394,000	\$19,389,817
Total Expenditures	\$26,949,486	\$ 3,890,500	\$ 2,853,560	\$ -	\$10,616,742	\$ 19,216,711	\$ 749,605	\$64,276,605
Increase (Decrease) in Cash and Investments	\$ (838,700)	\$ 4,726,500	\$ 71,661	\$ -	\$ (1,377,349)	\$ (2,050,082)	\$ 673,155	\$ 1,205,184
Ending Cash and Investments								
Fund Balance	\$ 9,030,622	-	\$ 2,098,845	\$ -	\$ 3,265,662	\$ 5,159,070	\$ 2,749,424	\$22,303,622
Fund Balance	\$ -	\$ 7,129,932	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,129,932
Total Ending Cash and Investments	\$ 9,030,622	\$ 7,129,932	\$ 2,098,845	\$ -	\$ 3,265,662	\$ 5,159,070	\$ 2,749,424	\$29,433,554

¹ Beginning cash and investments are estimates, actual results may vary from the amounts contained in this schedule.

² City of Lake Forest Park does not have any General Obligation Debt

FOUR-YEAR CONSOLIDATED SCHEDULE

City of Lake Forest Park
Four-Year Consolidated and Fund Financial Schedules, Adopted Budget
For the Four-Year Period Ending December 31, 2026

	Fund Type												Total
	General Fund		Special Revenue		Debt		Capital		Enterprise		Internal Service		
	2023-2024	2025-2026	2023-2024	2025-2026	2023-2024	2025-2026	2023-2024	2025-2026	2023-2024	2025-2026	2023-2024	2025-2026	
Beginning Cash and Investments ¹													
Fund Balance	\$ 7,879,903	\$ 9,912,822	\$ 1,455,844	\$ 2,027,184	\$ -	\$ -	\$ 5,161,189	\$ 4,643,011	\$ 7,058,188	\$ 7,209,152	\$ 779,264	\$ 1,926,268	\$ 25,718,437
Fund Balance	\$ 1,822,720	\$ 2,403,432			\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,403,432
Total Beginning Cash and Investments	\$ 9,702,623	\$ 12,316,254	\$ 1,455,844	\$ 2,027,184	\$ -	\$ -	\$ 5,161,189	\$ 4,643,011	\$ 7,058,188	\$ 7,209,152	\$ 779,264	\$ 1,926,268	\$ 28,121,869
Operating Revenues													
Taxes	\$ 15,032,674	\$ 16,638,638	\$ 1,325,801	\$ 1,461,328	\$ -	\$ -	\$ 1,425,334	\$ 1,300,000	\$ -	\$ -	\$ -	\$ -	\$ 37,183,774
License and Permits	\$ 1,371,817	\$ 1,348,902	\$ 579,081	\$ 565,000	\$ -	\$ -	\$ 28,006	\$ -	\$ 30,000	\$ 30,000	\$ -	\$ -	\$ 3,952,805
Intergovernmental Revenues	\$ 1,967,230	\$ 1,113,456	\$ 500,191	\$ 499,893	\$ -	\$ -	\$ 765,615	\$ 4,213,393	\$ 317,094	\$ 3,155,000	\$ -	\$ -	\$ 12,531,872
Charges for Goods and Services	\$ 1,572,838	\$ 1,691,451	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 11,012,029	\$ 12,651,129	\$ 1,566,824	\$ 1,350,760	\$ 29,845,030
Fines and Penalties	\$ 5,634,947	\$ 12,583,240	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 18,218,187
Miscellaneous Revenue	\$ 1,176,555	\$ 852,100	\$ 124,341	\$ 104,000	\$ -	\$ -	\$ 422,967	\$ 376,000	\$ 650,993	\$ 512,500	\$ 86,934	\$ 72,000	\$ 4,378,390
Total Operating Revenues	\$ 26,756,060	\$ 34,227,787	\$ 2,529,413	\$ 2,630,221	\$ -	\$ -	\$ 2,641,922	\$ 5,889,393	\$ 12,010,116	\$ 16,348,629	\$ 1,653,758	\$ 1,422,760	\$ 106,110,058
Nonoperating Revenues													
Debt Proceeds	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,000,000	\$ -	\$ -	\$ -	\$ -	\$ -
Transfers-In	\$ 2,935,026	\$ 500,000	\$ 491,000	\$ 295,000	\$ -	\$ -	\$ 1,550,000	\$ 1,350,000	\$ 1,011,000	\$ 818,000	\$ 314,250	\$ -	\$ 9,264,276
Custodial Activities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Sources	\$ 2	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 877,206	\$ -	\$ -	\$ -	\$ 877,208
Total Nonoperating Revenues	\$ 2,935,028	\$ 500,000	\$ 491,000	\$ 295,000	\$ -	\$ -	\$ 1,550,000	\$ 3,350,000	\$ 1,888,206	\$ 818,000	\$ 314,250	\$ -	\$ 6,035,553
Total Revenues	\$ 29,691,088	\$ 34,727,787	\$ 3,020,413	\$ 2,925,221	\$ -	\$ -	\$ 4,191,922	\$ 9,239,393	\$ 13,898,322	\$ 17,166,629	\$ 1,968,008	\$ 1,422,760	\$ 112,145,603
Operating Expenditures								\$ -					
General Government	\$ 8,197,919	\$ 9,630,093	\$ 263,380	\$ 382,819	\$ -	\$ -	\$ 258,772	\$ 827,430	\$ 887,675	\$ 1,105,810	\$ 85,316	\$ 107,605	\$ 21,639,213
Public Safety	\$ 12,391,899	\$ 15,324,040	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 27,715,939
Utilities	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,486,804	\$ 8,107,653	\$ -	\$ -	\$ 15,594,457
Transportation	\$ -	\$ 315,500	\$ 1,400,408	\$ 1,670,741	\$ -	\$ -	\$ 21,624	\$ 12,000	\$ -	\$ -	\$ 261,176	\$ 248,000	\$ 3,681,449
Natural and Economic Environment	\$ 2,576,662	\$ 3,654,020	\$ 179,035	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 2,785,265	\$ 2,800,443	\$ -	\$ -	\$ 11,995,425
Social Services	\$ 9,300	\$ 10,200	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 19,500
Culture and Recreation	\$ 622,799	\$ 690,433	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 1,313,232
Total Operating Expenditures	\$ 23,798,579	\$ 29,624,286	\$ 1,842,822	\$ 2,053,560	\$ -	\$ -	\$ 280,396	\$ 839,430	\$ 11,159,744	\$ 12,013,906	\$ 346,492	\$ 355,605	\$ 81,959,216
Nonoperating Expenditures													
Debt Service	\$ 110,281	\$ 15,700	\$ -		\$ -	\$ -	\$ -	\$ 577,475	\$ 240,805	\$ -	\$ -	\$ -	\$ 944,261
Capital Expenditures	\$ 930,221	\$ 605,000	\$ -		\$ -	\$ -	\$ 4,222,704	\$ 9,027,312	\$ 1,524,137	\$ 6,144,000	\$ 579,261	\$ 394,000	\$ 23,032,635
Transfers-Out	\$ 1,360,000	\$ 595,000	\$ 3,130,993	\$ 800,000	\$ -	\$ -	\$ 300,000	\$ 750,000	\$ 1,011,000	\$ 818,000	\$ -	\$ -	\$ 8,764,993
Custodial Activities	\$ -	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Other Uses	\$ 877,206	\$ -	\$ -		\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 877,206
Total Nonoperating Expenditures	\$ 3,277,707	\$ 1,215,700	\$ 3,130,993	\$ 800,000	\$ -	\$ -	\$ 4,522,704	\$ 9,777,312	\$ 3,112,613	\$ 7,202,805	\$ 579,261	\$ 394,000	\$ 33,619,095
Total Expenditures	\$ 27,076,287	\$ 30,839,986	\$ 4,973,815	\$ 2,853,560	\$ -	\$ -	\$ 4,803,100	\$ 10,616,742	\$ 14,272,357	\$ 19,216,711	\$ 925,753	\$ 749,605	\$ 115,578,312
Increase (Decrease) in Cash and Investments	\$ 2,614,801	\$ 3,887,800	\$ (1,953,402)	\$ 71,661	\$ -	\$ -	\$ (611,178)	\$ (1,377,349)	\$ (374,035)	\$ (2,050,082)	\$ 1,042,255	\$ 673,155	\$ (3,432,709)
Ending Cash and Investments													
Fund Balance	\$ 9,912,822	\$ 9,030,622	\$ 2,027,183	\$ 2,098,845	\$ -	\$ -	\$ 4,643,010	\$ 3,265,662	\$ 7,209,151	\$ 5,159,070	\$ 1,926,268	\$ 2,749,424	\$ 22,303,622
Fund Balance	\$ 2,403,432	\$ 7,129,932	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 7,129,932
Total Ending Cash and Investments	\$ 12,316,254	\$ 16,160,554	\$ 2,027,183	\$ 2,098,845	\$ -	\$ -	\$ 4,643,010	\$ 3,265,662	\$ 7,209,151	\$ 5,159,070	\$ 1,926,268	\$ 2,749,424	\$ 29,433,554

¹ Beginning cash and investments are estimates, actual results may vary from the amounts contained in this schedule.

² City of Lake Forest Park does not have any General Obligation Debt

REVENUE

REVENUE POLICY

The City's Revenue Policy (the Policy) states that the City will strive to maintain a diversified mix of revenues to provide for continuity and predictability of resources and to minimize the impacts of periodic economic cycles.

The Policy continues that, where the City has authority to set fees and charges, all such fees and charges should be adjusted to reflect inflation and cost of services and should be reviewed and reported to the Budget & Finance Committee on a periodic basis.

With respect to grant revenue, the Policy states that grant revenue shall be included in the financial forecasts and biennial budgets when it is deemed likely by staff that the City will receive the grant award. Should planned or budgeted grant revenue not be received, offsetting expenditure reductions shall be implemented or alternative revenue sources shall be identified.

REVENUE FORECAST DEVELOPMENT

The City forecasts revenue for each line item of revenue expected to be received during the biennium. Each revenue is forecasted using one of three forecasting methods: the application of trend analysis, utilization of trusted economists' estimates, and actual amounts pledged by the funding agencies or programs.



Trend Analysis

Trend analysis is a method used to predict what will happen in the future based on what has happened in the past. The use of trend analysis begins by removing unusual or one-time events from prior period results. Next, an average of the prior period results is calculated, that average is the starting point for the forecast for future periods. If unusual, or one-time, events are expected in the upcoming periods, those items are added in; the result is the projected amount for the upcoming period. Trend analysis is used to forecast many types of revenue the City receives including utility taxes, permit fees and revenue from franchise agreements.

REVENUE

Economists' Estimates

Many of the City's revenue projections are calculated by applying forecasts established by trusted sources to the City's data. King County and the City of Seattle publish a variety of forecasts established by their economists on a periodic basis. Since the City of Lake Forest Park is located within King County and borders the City of Seattle, Lake Forest Park can expect to have a similar experience as those entities. As such, staff utilizes the estimates established by those trusted economists to forecast several revenue sources. However, staff also consider factors that are unique to the City of Lake Forest Park in its forecasts of these items.

Projections Based on Actuals

Several of the City's revenue sources are received from other governmental agencies, including the State of Washington. In many cases, the funding agency publishes the amount that the City will receive in advance of making payment of those amounts. When the funding agency publishes the amount of the future payment as either a lump sum, or an amount that is based on a known value, like population, the City refers to this type of projection as "actual". An example is Liquor Board Profits that are distributed by the state to cities based on population. The City forecasts Liquor Board Profit Revenue by multiplying the per capita distribution amount by the published population of Lake Forest Park, the result is the forecasted Liquor Board Profit Revenue.

The schedules on the following pages display revenue projections for the biennium and includes a column labeled "Method". The method column indicates which projection method was used to project the revenue for the biennium; "T" represents trend analysis, "E" represents economists' estimates, and "A" represents projections based on actuals.

REVENUE

GENERAL FUND

TAXES

General Fund taxes account for approximately 64% of General Fund revenue. The largest tax received is property tax which accounts for 43% of General Fund revenue. Another significant tax is sales and use tax which accounts for almost 21% of General Fund revenues. In the last biennium, City Council adopted utility taxes on the Sewer and Surface Water Funds. The 2025-2026 Adopted Budget contains a 10% solid waste utility tax.

Description	Method	2023-2024		2023-2024		2025-2026		
		<u>Adopted Budget</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Projected</u>	
<u>GENERAL FUND</u>								
TAXES								
Property Tax	T	\$ 6,902,329	\$ 6,902,329	\$ 7,161,227	\$ 7,161,227	\$ 7,161,227	\$ 7,161,227	
Sales and Use Tax	T	\$ 3,355,357	\$ 3,452,342	\$ 3,560,204	\$ 3,560,204	\$ 3,560,204	\$ 3,560,204	
Affordable/Supportive Housing	A	\$ 25,000	\$ 20,643	\$ 21,000	\$ 21,000	\$ 21,000	\$ 21,000	
Local Criminal Justice / State	T	\$ 914,364	\$ 998,157	\$ 1,013,338	\$ 1,013,338	\$ 1,013,338	\$ 1,013,338	
Business Tax	A	\$ 815,879	\$ 784,482	\$ 830,000	\$ 830,000	\$ 830,000	\$ 830,000	
Solid Waste Collection Tax	T	\$ 280,165	\$ 301,682	\$ 315,386	\$ 315,386	\$ 315,386	\$ 315,386	
Utility Tax	T	\$ 695,301	\$ 919,579	\$ 946,916	\$ 946,916	\$ 946,916	\$ 946,916	
Sea. City Light Contract Fee	T	\$ 1,025,100	\$ 1,025,100	\$ 1,083,956	\$ 1,083,956	\$ 1,083,956	\$ 1,083,956	
Utility Tax Sewer	A	\$ 397,000	\$ 401,567	\$ 800,187	\$ 800,187	\$ 800,187	\$ 800,187	
Utility Tax Surface Water	A	\$ 182,500	\$ 187,264	\$ 340,825	\$ 340,825	\$ 340,825	\$ 340,825	
Utility Tax Solid Waste	A			\$ 522,792	\$ 522,792	\$ 522,792	\$ 522,792	
Leasehold Excise Tax	A	\$ 2,750	\$ 432	\$ -	\$ -	\$ -	\$ -	
Admission Tax	T	\$ 22,710	\$ 39,097	\$ 42,808	\$ 42,808	\$ 42,808	\$ 42,808	
TOTAL TAXES		\$ 14,618,454	\$ 15,032,674	\$ 16,638,638	\$ 16,638,638	\$ 16,638,638	\$ 16,638,638	

REVENUE

LICENSES & PERMITS

General Fund licenses and permits account for approximately 5% of General Fund revenues. Construction and development permits are the largest revenue source in this category and account for approximately 43% of license and permit revenue and 9.6% of total General Fund revenue. Other significant revenues in this category include utility franchise fees (excluding electric utility franchise fees) and business license fees.

Description	Method	2023-2024		2023-2024		2025-2026		
		<u>Adopted Budget</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Projected</u>	
<u>GENERAL FUND</u>								
LICENSES AND PERMITS								
Cable Television Franchise Fee	T	\$ 392,640	\$ 386,209	\$ 392,930				
Telecommunication Franchise	T	\$ 10,000	\$ -	\$ -				
Business Licenses	T	\$ 170,850	\$ 176,210	\$ 171,700				
Construction Permits	T	\$ 420,000	\$ 441,553	\$ 462,000				
Land Use Permits	T	\$ 160,000	\$ 94,771	\$ 120,000				
Plumbing Permits	T	\$ 36,500	\$ 70,643	\$ 40,150				
Mechanical Permits	T	\$ 82,000	\$ 133,843	\$ 90,200				
Concealed Weapon Permit / City	T	\$ 5,075	\$ 4,390	\$ 4,800				
Credit Card Fee	T	\$ 10,000	\$ 16,932	\$ 16,000				
Other Licenses / Permits	T	\$ 60,900	\$ 47,266	\$ 51,122				
TOTAL LICENSES AND PERMITS		\$ 1,347,965	\$ 1,371,817	\$ 1,348,902				

REVENUE

INTERGOVERNMENTAL

Intergovernmental revenues account for over 4% of General Fund revenues and are comprised of revenues received from other governments, primarily the State of Washington. Major revenues in this category include shared liquor and marijuana tax revenues received from the state.

Description	Method	2023-2024		2023-2024		2025-2026		
		Adopted Budget	Projected	Adopted Budget	Projected	Adopted Budget	Projected	
GENERAL FUND								
INTERGOVERNMENTAL REVENUES								
Bulletproof Vest Partnership	A	\$ 7,800	\$ 5,523	\$ 5,000	\$ -	\$ -	\$ -	
Less than Lethal - Dept. of Commerce	A	\$ -	\$ 796	\$ -	\$ -	\$ -	\$ -	
Fed Pass - WASPC Traffic Safety	A	\$ 1,300	\$ 990	\$ -	\$ -	\$ -	\$ -	
EMPG Grant	E	\$ 42,230	\$ 42,357	\$ 44,000	\$ -	\$ -	\$ -	
WASPC Behavioral Health Grant	A	\$ 8,851	\$ 20,851	\$ -	\$ -	\$ -	\$ -	
WASPC Body Worn Camera Grant		\$ 8,900	\$ -	\$ -	\$ -	\$ -	\$ -	
WAAOC Interpreter Grant	A	\$ -	\$ 4,415	\$ 2,500	\$ -	\$ -	\$ -	
WAAOC Blake Reimbursement	A	\$ 42,716	\$ 42,716	\$ -	\$ -	\$ -	\$ -	
Star Chase GPS Tracking Grant	A	\$ 50,000	\$ 50,000	\$ -	\$ -	\$ -	\$ -	
DOC State GMA Comp Plan Grant	A	\$ 62,500	\$ 137,142	\$ 525,000	\$ -	\$ -	\$ -	
Multimodal Transportation City	E	\$ 37,555	\$ 35,197	\$ 35,288	\$ -	\$ -	\$ -	
Criminal Justice - Population	E	\$ 9,700	\$ 9,700	\$ 10,999	\$ -	\$ -	\$ -	
CJ - Special Programs	E	\$ 33,000	\$ 35,141	\$ 38,496	\$ -	\$ -	\$ -	
Marijuana Excise Tax Distrib.	A	\$ 39,585	\$ 45,511	\$ 46,555	\$ -	\$ -	\$ -	
DUI Distribution	T	\$ 4,800	\$ 2,429	\$ 3,000	\$ -	\$ -	\$ -	
Liquor Excise Tax	A	\$ 198,940	\$ 190,766	\$ 180,379	\$ -	\$ -	\$ -	
Liquor Board Profits	A	\$ 214,065	\$ 208,637	\$ 210,570	\$ -	\$ -	\$ -	
Local Hazardous Waste Grant	A	\$ 17,000	\$ 19,875	\$ 11,670	\$ -	\$ -	\$ -	
KC Waste Reduction Recycling	A	\$ 20,000	\$ 28,165	\$ -	\$ -	\$ -	\$ -	
KC Waterworks Grant	A	\$ -	\$ 4,408	\$ -	\$ -	\$ -	\$ -	
TOTAL INTERGOVERNMENTAL		\$ 798,942	\$ 884,620	\$ 1,113,456				

REVENUE

CHARGES FOR GOODS & SERVICES

Charges for goods & services is a category of revenues that account for the recovery of costs associated with providing certain services. Services that generate revenue for this category include finance/accounting, human resources and information technology services provided by the General Fund to other funds of the City. Charges for those services are accounted for in this category and comprise about 6.5% of General Fund revenue. Revenue received for passport processing is accounted for in this category and accounts for approximately 29% of charges for goods & services revenue.

Description	Method	2023-2024		2023-2024		2025-2026		
		<u>Adopted Budget</u>	<u>Projected</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>		
<u>GENERAL FUND</u>								
CHARGES FOR GOODS AND SERVICES								
Court Administrative Fees	-	\$ 1,750	\$ 2,521	\$ 1,000				
Interfund Svc. From Fund Surface Water	T	\$ 140,636	\$ 177,158	\$ 185,210				
Interfund Svc. From Fund Sewer Utility	T	\$ 232,818	\$ 350,481	\$ 372,180				
Interfund Svc. From Fund Streets	T	\$ 104,376	\$ 145,236	\$ 175,556				
Interfund Svc. From Fund Transportation Capital	T	\$ 49,472	\$ 64,779	\$ 66,909				
Interfund Svc. From Capital Improvement	T	\$ 6,834	\$ 8,672	\$ 9,300				
Interfund Svc. From Replacement Fund	T	\$ 13,250	\$ 7,867	\$ 8,105				
NSF Fees		\$ -	\$ 4,440	\$ 2,800				
Development Tech. Surcharge	T	\$ 38,500	\$ 59,368	\$ 60,000				
Printing Copies		\$ -	\$ 2,268	\$ 2,400				
Police Services OT		\$ 225,000	\$ 261,536	\$ 250,000				
Notary Services	T	\$ 5,500	\$ 2,710	\$ 3,000				
Passport Revenue	T	\$ 417,000	\$ 409,933	\$ 487,182				
Adult Probation Services	T	\$ 75,000	\$ 48,997	\$ 40,000				
Television/Cable Sub. Fee	T	\$ 15,499	\$ 14,032	\$ 15,000				
Support Service From TBD	T	\$ 2,916	\$ 5,901	\$ 4,809				
Animal Control Reimbursement	T	\$ 3,000	\$ 6,939	\$ 8,000				
TOTAL CHARGES FOR GOODS & SERVICES		\$ 1,331,551	\$ 1,572,838	\$ 1,691,451				

REVENUE

FINES & PENALTIES

The City accounts for its fines & penalties in this category. The largest single revenue in this category is traffic safety camera fines, which account for approximately 96% of the revenue. Other revenues accounted for in this category include fines and penalties levied by the Lake Forest Park Municipal Court for infractions, fines and penalties issued within the City limits.

Description	Method	2023-2024		2023-2024		2025-2026		
		<u>Adopted Budget</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Projected</u>	
GENERAL FUND								
FINES AND PENALTIES								
Other Civil Penalties	T	\$ 500	\$ 592	\$ 550	\$ 550	\$ 550	\$ 550	
Traffic Infraction Penalties	T	\$ 125,000	\$ 150,703	\$ 140,090	\$ 140,090	\$ 140,090	\$ 140,090	
Traffic Safety Camera Fines	T	\$ 3,840,000	\$ 4,379,645	\$ 4,381,800	\$ 4,381,800	\$ 4,381,800	\$ 4,381,800	
Local/JIS Account	T	\$ 1,000	\$ 2,822	\$ 5,000	\$ 5,000	\$ 5,000	\$ 5,000	
School Safety Speed		\$ -	\$ 50	\$ -	\$ -	\$ -	\$ -	
Legislative Assessment	T	\$ 10,000	\$ 3,203	\$ 4,500	\$ 4,500	\$ 4,500	\$ 4,500	
Civil Parking Infraction Penalties	T	\$ 4,000	\$ 2,894	\$ 3,300	\$ 3,300	\$ 3,300	\$ 3,300	
DUI Fines	T	\$ 10,000	\$ 8,563	\$ 8,000	\$ 8,000	\$ 8,000	\$ 8,000	
Other Crim. Traffic Misdemeanor	T	\$ 25,000	\$ 20,891	\$ 22,500	\$ 22,500	\$ 22,500	\$ 22,500	
Emergency Services		\$ 1,000	\$ 420	\$ 550	\$ 550	\$ 550	\$ 550	
Other Crim. Non-Traffic Fines	T	\$ 6,000	\$ 10,459	\$ 7,500	\$ 7,500	\$ 7,500	\$ 7,500	
Court Fines & Forfeits	T	\$ 18,500	\$ 10,705	\$ 9,450	\$ 9,450	\$ 9,450	\$ 9,450	
TOTAL FINES AND PENALTIES		\$ 4,041,000	\$ 4,590,947	\$ 4,583,240	\$ 4,583,240	\$ 4,583,240	\$ 4,583,240	

REVENUE

MISCELLANEOUS

The miscellaneous category includes revenues that are not classified elsewhere and includes interest income. The miscellaneous revenue category accounts for under 3% of the General Fund. The City diversified the investment portfolio to include government agency bonds with the goal of providing a more predictable and sustainable interest income for the current and future budgets.

Description	Method	2023-2024		2023-2024		2025-2026		
		<u>Adopted Budget</u>	<u>Projected</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>		
<u>GENERAL FUND</u>								
MISCELLANEOUS REVENUE								
Investment Interest	T	\$ 563,500	\$ 656,567	\$ 643,000				
Sales Tax Interest-State Treas	T	\$ 4,000	\$ 14,694	\$ 16,000				
Turner (Lakefront) Rent	A	\$ 24,000	\$ 8,000	\$ -				
Facility Rental Fees	A	\$ 3,000	\$ 300	\$ 600				
Donations	-	\$ 1,000	\$ 7	\$ -				
Donations-Public Safety	-	\$ 30,499	\$ 30,510	\$ -				
City Forestry Account	T	\$ 12,000	\$ 31,734	\$ 10,000				
Sales of Surplus		\$ 3,000	\$ -	\$ 3,000				
P-Card Rebate	A	\$ 22,500	\$ 25,871	\$ 26,000				
Forfeits / Asset Seizure	T	\$ 1,000	\$ 2,000	\$ 1,000				
State Opioid Settlement		\$ 16,732	\$ 76,299	\$ 30,000				
Police Miscellaneous Revenue	-	\$ -	\$ 16,190	\$ -				
Miscellaneous Court Fees	T	\$ 600	\$ 492	\$ 500				
Refundable Sound Transit Deposit		\$ 177,560	\$ -	\$ -				
Miscellaneous Revenue	A	\$ 45,000	\$ 210	\$ 5,000				
Transfer from ARPA 107 Fund		\$ 2,330,993	\$ 2,330,993	\$ -				
Insurance Recoveries		\$ -	\$ 2	\$ -				
Insurance Recoveries - Capital Assets	-	\$ -	\$ 4,033	\$ -				
TOTAL MISCELLANEOUS		\$ 3,235,384	\$ 3,197,900	\$ 735,100				

REVENUE

GENERAL FUND: NON-MAJOR (SUB) FUNDS

Description	Method	2023-2024		2025-2026	
		<u>Adopted Budget</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>
<u>TRAFFIC SAFETY FUND</u>					
Traffic Safety Camera Fines	T	1,054,000	1,044,000	\$ 8,000,000	
TOTAL		1,054,000	1,044,000	\$ 8,000,000	
<u>COUNCIL CONTINGENCY FUND</u>					
Investment Interest	T	\$ 55,000	51,962	\$ 44,000	
TOTAL		\$ 55,000	\$ 51,962	\$ 44,000	
<u>BUDGET STABILIZATION FUND</u>					
Investment Interest	T	\$ 21,000	23,048	\$ 18,500	
TOTAL		\$ 21,000	\$ 23,048	\$ 18,500	
<u>STRATEGIC OPPORTUNITY FUND</u>					
Recreation & Cons. State Grant Lake Front Prop	-	\$ 1,350,000	1,080,000	\$ -	
KC Conservation Futures Grant (Parks)		\$ 625,000	-	\$ -	
Investment Interest	T	\$ 185,000	238,673	\$ 54,500	
Transfer from Fund (301) Capital Imp Fund		600,000	600,000	\$ 500,000	
TOTAL		\$ 2,760,000	\$ 1,918,673	\$ 554,500	

REVENUE

SPECIAL REVENUE FUNDS

STREET FUND

Street Fund revenues are made up mainly of three revenue sources: right-of-way permits for construction purposes, fees paid for the use of the City owned right-of-way by utilities operating in the city, and amounts received from the State for gas tax distributions. Right-of-way construction revenue accounts for approximately 6% of total Street Fund revenue, right-of-way utility franchise accounts for approximately 34% of total Street Fund revenue, and gas tax revenue accounts for approximately 35% of total Street Fund revenue. The transfer from the General Fund supports the Street Lights and accounts for slightly under 21% of the Street Fund revenue. Interest income and other miscellaneous revenues account for the remainder of the Street Fund revenue.

Description	Method	2023-2024		2023-2024		2025-2026	
		<u>Adopted Budget</u>	<u>Projected</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>
STREET FUND							
ROW Permits - Construction	T	\$ 135,000	\$ 94,081	\$ 90,000			
ROW Rev. / Utility Franchise	T	\$ 485,000	\$ 485,000	\$ 475,000			
Gas Taxes (MVET Cities)	A	\$ 502,500	\$ 500,191	\$ 499,893			
Investment Interest	T	\$ 54,500	\$ 61,593	\$ 50,000			
Miscellaneous Revenue	T	\$ 2,000	\$ -	\$ -			
Transfer From Gen. Fund (001)	A	\$ 491,000	\$ 491,000	\$ 295,000			
TOTAL		\$ 1,670,000	\$ 1,631,864	\$ 1,409,893			

REVENUE

TRANSPORTATION BENEFIT DISTRICT FUND

The Transportation Benefit District Fund is primarily funded from a council voted vehicle tab fee for residents. The vehicle tab fees directly fund the City's Capital Road Overlay and ADA (Americans with Disabilities Act) Ramp Program. Currently, the City partners with King County to stretch all funds collected with the buying power of King County's road maintenance division. City Council previously increased the vehicle license fee by \$10 and implemented a sales tax of 0.1% dedicated to pedestrian and roadway improvements.

Description	Method	2023-2024		2023-2024		2025-2026	
		<u>Adopted Budget</u>	<u>Projected</u>	<u>Projected</u>	<u>Adopted Budget</u>		
<u>TRANSPORTATION BENEFIT DISTRICT</u>							
TBD Vehicle Fees-State	T	\$ 850,000	\$ 1,008,967	\$ 1,058,659			
TBD Vehicle Fees-Sales Tax .1%	T	\$ 87,000	\$ 316,834	\$ 402,669			
Investment Interest	T	\$ 55,500	\$ 62,748	\$ 54,000			
TOTAL		\$ 992,500	\$ 1,388,549	\$ 1,515,328			

REVENUE

CAPITAL FUNDS

CAPITAL IMPROVEMENT FUND

Approximately 60% of Capital Improvement Fund revenue comes from Real Estate Excise Tax (REET I) on home sales within the City limits estimated for the upcoming biennium at \$650,000. The other approximately 40% comes from the King County Parks Levy and investment interest earned on the cash balance.

Description	Method	2023-2024		2023-2024		2025-2026	
		<u>Adopted Budget</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Projected</u>
<u>CAPITAL IMPROVEMENT FUND</u>							
Real Estate Excise Tax I	T	\$ 800,000	\$ 712,667	\$ 650,000	\$ 650,000	\$ 650,000	\$ 650,000
Recreation & Conservation State Grant		\$ -	\$ 231,832	\$ 270,000	\$ 270,000	\$ 270,000	\$ 270,000
King County Parks Levy	T	\$ 271,000	\$ 299,318	\$ 308,000	\$ 308,000	\$ 308,000	\$ 308,000
Investment Interest	T	\$ 148,500	\$ 159,253	\$ 140,000	\$ 140,000	\$ 140,000	\$ 140,000
Transfer from Fund (302)		\$ 60,000	\$ -	\$ -	\$ -	\$ -	\$ -
TOTAL		\$ 1,279,500	\$ 1,403,071	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000	\$ 1,368,000

REVENUE

TRANSPORTATION CAPITAL FUND

The Transportation Capital Fund has budgeted revenues of over \$7.5 million dollars for the Adopted 2025-2026 Budget. A significant portion of the revenues received by the Transportation Capital Fund are project related one-time grants. In the Adopted 2025-2026 Budget one-time project revenues consist of \$2.87 million in grant funds from the State Transportation Improvement Board (TIB) and \$601,120 from the Washington State Department of Transportation (WSDOT). The project being funded is a Roundabout at State Route 104 and 40th Place NE. Real Estate Excise Tax (REET II) is expected to generate revenue of \$650,000 during the biennium. The Transportation Benefit District contracts with the Transportation Capital Fund to provide annual overlay services; this transaction generates \$800,000 of revenue during the biennium.

Description	Method	2023-2024		2023-2024		2025-2026	
		<u>Adopted Budget</u>	<u>Projected</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	
<u>TRANSPORTATION CAPITAL FUND</u>							
Real Estate Excise Tax II	T	\$ 800,000	\$ 712,667	\$ 650,000			
WSDOT Grants RAB	-	\$ 618,381	\$ 17,261	\$ 601,120			
State Transportation Improvement Board RAB	-	\$ 2,435,382	\$ 157,015	\$ 2,878,367			
Department of Commerce	A	\$ 100,000	\$ 60,189	\$ -			
LFP Water District for RAB	A	\$ 100,000	\$ -	\$ 155,905			
Interfund Svc From Surface Water	T	\$ 56,011	\$ 28,006	\$ -			
Interfund Svc. From Sewer	T	\$ 56,011	\$ -	\$ -			
Investment Interest	T	\$ 186,020	\$ 192,812	\$ 177,000			
Public Works GO Loan RAB	-	\$ -	\$ -	\$ 2,000,000			
Transfer From General Fund (001) for Street Imp.		\$ 300,000	\$ 300,000	\$ -			
Transfer From Traffic Safety Fund (302)		\$ 150,000	\$ 150,000	\$ 300,000			
Transfer From TBD (104) Overlay/ADA Ramps	A	\$ 800,000	\$ 800,000	\$ 800,000			
TOTAL		\$ 5,601,805	\$ 2,417,949	\$ 7,562,393			

REVENUE

CAPITAL FACILITIES MAINTENANCE FUND

The capital facilities maintenance fund is primarily funded by interfund transfers from the capital improvement fund which is primarily Real Estate Excise Tax (REET I) revenue. The remaining revenue is generated by interest income.

Description	Method	2023-2024		2023-2024		2025-2026	
		<u>Adopted Budget</u>	<u>Projected</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>
<u>CAPITAL FACILITIES MAINTENANCE FUND</u>							
Investment Interest	T	\$ 54,500	\$ 70,902	\$ 70,902	\$ 59,000	\$ 59,000	\$ 59,000
Trans. From Capital Fund	A	\$ 300,000	\$ 300,000	\$ 300,000	\$ 250,000	\$ 250,000	\$ 250,000
TOTAL		\$ 354,500	\$ 370,902	\$ 370,902	\$ 309,000	\$ 309,000	\$ 309,000

REVENUE

ENTERPRISE FUNDS

SEWER UTILITY FUND & SEWER CAPITAL FUND

The Sewer Utility Fund is funded by charges to customers for sewer service. Sewer utility charges provide over 89% of the sewer fund revenue. Charges include late fees, utility taxes were increased to 10% and other charges related to sewer connections. The sewer utility also earns interest on the daily cash balance in the fund.

The Sewer Capital Fund is funded through a transfer from the Sewer Utility Fund; therefore, the utility charges are funding operations and maintenance in addition to funding future infrastructure capital needs. The final debt payment will be paid in 2025, allocating future funds to sewer capital projects such as the Beach Drive Lift station that is currently in the design phase. All funds accrue interest income on the current cash balances.

Description	Method	2023-2024		2025-2026	
		<u>Adopted Budget</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Adopted Budget</u>
SEWER UTILITY FUND					
Sewer Utility Tax		\$ 154,000	\$ -	\$ -	\$ -
Licenses and Permits	T	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000
Utility Charges	T	\$ 7,306,288	\$ 7,306,288	\$ 8,001,871	\$ 8,001,871
Sewer Service Charge - Utility Tax	T	\$ 243,000	\$ 395,706	\$ 800,187	\$ 800,187
Late Charges - Utility Bills	T	\$ 40,000	\$ 52,754	\$ 50,000	\$ 50,000
Investment Interest	T	\$ 81,500	\$ 79,381	\$ 65,000	\$ 65,000
Sewer Miscellaneous Revenue	-	\$ 3,000	\$ -	\$ -	\$ -
Sewer Certificate Fee	T	\$ 2,000	\$ 700	\$ 1,000	\$ 1,000
Sewer Lien Filing/Removal Fee	T	\$ 1,000	\$ -	\$ -	\$ -
TOTAL		\$ 7,860,788	\$ 7,864,830	\$ 8,948,058	
SEWER CAPITAL FUND					
Investment Interest	T	\$ 154,000	\$ 222,115	\$ 201,000	\$ 201,000
Interfund Loan from Strat. Opp (106) Interest	A	\$ -	\$ 47,777	\$ -	\$ -
Interfund Loan from Strat. Opp (106) Lake Front	A	\$ -	\$ 877,206	\$ -	\$ -
Transfer From Sewer Fund	A	\$ 250,000	\$ 250,000	\$ 250,000	\$ 250,000
TOTAL		\$ 404,000	\$ 1,397,097	\$ 451,000	
SEWER BOND RESERVE FUND					
Investment Interest	T	\$ 2,000	\$ 7,567	\$ 6,000	\$ 6,000
TOTAL		\$ 2,000	\$ 7,567	\$ 6,000	
PUBLIC WORKS TRUST FUND REPAYMENT FUND					
Excise Tax Revenue	T	\$ 51,000	\$ 55,532	\$ 56,500	\$ 56,500
Connection Charges	T	\$ 100,000	\$ 60,102	\$ 50,000	\$ 50,000
Investment Interest	T	\$ 8,500	\$ 42,335	\$ 34,000	\$ 34,000
Transfer From Sewer Utility	A	\$ 336,000	\$ 336,000	\$ 168,000	\$ 168,000
TOTAL		\$ 495,500	\$ 493,969	\$ 308,500	

REVENUE

SURFACE WATER UTILITY FUND & SURFACE WATER CAPITAL FUND

The Surface Water Utility Fund is funded by user fees. The user fees are billed to property owners for surface water management through King County's property tax statements and accounts for 93% of the revenue. The remaining 7% is from interest income, utility tax increased and miscellaneous revenue.

The Surface Water Capital Fund is funded by a combination of transfers from the Surface Water Utility Fund and grants received from third parties.

Description	Method	2023-2024 <u>Adopted Budget</u>	2023-2024 <u>Projected</u>	2025-2026 <u>Adopted Budget</u>
<u>SURFACE WATER UTILITY FUND</u>				
Surface Water Service Charge - Utility Tax		\$ 182,500	\$ 182,697	\$ 340,825
Muni. Stormwater Grant (DOE)	A	\$ -	\$ 270,915	\$ -
Utility Service Charges	T	\$ 3,056,481	\$ 3,014,481	\$ 3,408,246
Investment Interest	T	\$ 82,000	\$ 78,609	\$ 64,000
Judgements and Settlements		\$ -	\$ 17,414	\$ -
Miscellaneous Revenue	-	\$ 3,000	\$ -	\$ -
Trans from ARPA Fund		\$ 200,000		
TOTAL		\$ 3,523,981	\$ 3,564,116	\$ 3,813,071
CHECK WITH TB		\$ 3,523,981		\$ 3,813,071
<u>SURFACE WATER CAPITAL FUND</u>				
Muni. Stormwater Grant (DOE)	A	\$ -	\$ 27,284	\$ 85,000
WSDOT Grant	A	\$ 265,000	\$ 18,895	\$ -
Department of Commerce	A	\$ 225,000	\$ -	\$ -
L90 Grants:Dept of Comm, LFPWD, WSDOT	A	\$ -	\$ -	\$ 3,070,000
Investment Interest	A	\$ 95,000	\$ 99,563	\$ 85,000
Trans From Surface Water (403)	A	\$ 425,000	\$ 425,000	\$ 400,000
TOTAL		\$ 1,010,000	\$ 570,742	\$ 3,640,000

REVENUE

INTERNAL SERVICE FUNDS

VEHICLE & EQUIPMENT REPAIR & REPLACEMENT FUND

The Vehicle and Equipment Replacement Fund is funded through interfund transfers by the City's main operating funds such as the General, Street, Sewer, Surface Water and Transportation Capital Funds. The Police Department is fully funded by the General Fund and the Public Works Department is split across all operating funds.

INFORMATION TECHNOLOGY REPLACEMENT FUND

The Information Technology Replacement Fund is also funded through interfund transfers by the City's main operating funds such as the General, Street, Sewer, Surface Water and Transportation Capital Funds. During the budget process for the 2023-2024 biennium, the decision was made to create a separate internal service fund for the City's information technology to display the actual costs more transparently.

Description	Method	2023-2024		2023-2024		2025-2026	
		<u>Adopted Budget</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Projected</u>	<u>Adopted Budget</u>	<u>Projected</u>
<u>VEHICLE & EQUIPMENT REPAIR & REPLACEMENT FUND</u>							
Interfund Svc. From Fund General Fund	T	\$ 901,246	\$ 901,246	\$ 391,576	\$ 391,576	\$ 391,576	\$ 391,576
Interfund Svc. From Fund Streets	T	\$ 102,144	\$ 102,144	\$ 164,198	\$ 164,198	\$ 164,198	\$ 164,198
Interfund Svc. From Fund Surface Water	A	\$ 137,168	\$ 137,168	\$ 158,730	\$ 158,730	\$ 158,730	\$ 158,730
Interfund Svc. From Fund Sewer Utility	A	\$ 105,234	\$ 105,234	\$ 170,066	\$ 170,066	\$ 170,066	\$ 170,066
Interfund Svc. From Fund Transportation Cap	A	\$ 12,878	\$ 12,878	\$ 26,992	\$ 26,992	\$ 26,992	\$ 26,992
Investment Interest	T	\$ 59,500	\$ 65,025	\$ 61,000	\$ 61,000	\$ 61,000	\$ 61,000
Interfund from GF Fund 001	A	\$ 30,499	\$ 314,250	\$ -	\$ -	\$ -	\$ -
Insurance Other Recoveries	-	\$ -	\$ 12,253	\$ -	\$ -	\$ -	\$ -
TOTAL		\$ 1,348,669	\$ 1,650,198	\$ 972,562	\$ 972,562	\$ 972,562	\$ 972,562
<u>INFORMATION TECHNOLOGY EQUIPMENT REPLACEMENT FUND</u>							
Interfund Svc. From Fund General Fund	A	\$ 254,188	\$ 254,188	\$ 372,110	\$ 372,110	\$ 372,110	\$ 372,110
Interfund Svc. From Fund Streets	A	\$ 12,932	\$ 12,932	\$ 14,474	\$ 14,474	\$ 14,474	\$ 14,474
Interfund Svc. From Fund Surface Water	A	\$ 19,746	\$ 19,746	\$ 24,304	\$ 24,304	\$ 24,304	\$ 24,304
Interfund Svc. From Fund Sewer Utility	A	\$ 3,730	\$ 3,730	\$ 15,840	\$ 15,840	\$ 15,840	\$ 15,840
Interfund Svc. From Fund PW Contract	A	\$ 13,828	\$ 13,828	\$ -	\$ -	\$ -	\$ -
Interfund Svc. From Fund Transportation Cap	A	\$ 3,730	\$ 3,730	\$ 12,470	\$ 12,470	\$ 12,470	\$ 12,470
Grant for Information Technology	A	\$ 27,237	\$ -	\$ -	\$ -	\$ -	\$ -
Investment Interest	T	\$ 1,000	\$ 9,655	\$ 11,000	\$ 11,000	\$ 11,000	\$ 11,000
IF Transfer from Vehicle Replacement 501	A	\$ -	\$ 150,000	\$ -	\$ -	\$ -	\$ -
Interfund From GF Fund 001	A	\$ -	\$ 104,750	\$ -	\$ -	\$ -	\$ -
		\$ 336,391	\$ 572,559	\$ 450,198	\$ 450,198	\$ 450,198	\$ 450,198

SCHEDULE OF FUND BALANCES

DEFINITIONS

Fund Balance: the amount of cash and investments available at year end or reporting period.

Minimum Fund Balance Target: the minimum target amount of cash and investments that, by policy, should be available at year end in designated funds.

Balanced Budget: A budget situation where budgeted resources are equal to or greater than budgeted expenditures.

SCHEDULE OF FUND BALANCES

The City is projected to begin the 2025-2026 biennium with a beginning fund balance of \$28,281,870 for all funds. The projected ending fund balance for the biennium is \$29,433,554 for all funds. The following schedule of beginning and ending fund balances displays the change in fund balance for each fund included in the 2025-2026 biennial budget. It should be noted that the projected beginning fund balances on January 1, 2025, are *projected* estimates based on the 2023-2024 budget trends and the actual beginning fund balances will vary. The final beginning balances are available after the audited financial statements are published.

Projected Ending Fund Balance Analysis

Fund No.	Fund	Projected Beginning Fund Balance 1/1/2025			Projected Ending Fund Balance 12/31/2026	Minimum Fund Balance Target Achieved, Yes/No?
			2025-2026 Revenue	2025-2026 Expenditure		
001	General	\$9,912,822	\$ 26,110,787	\$ 26,992,986	\$ 9,030,622	Yes
002	Traffic Safety *New*	\$279,000	\$ 8,000,000	\$ 3,360,500	\$ 4,918,500	n/a
101	Street	\$753,265	\$ 1,409,893	\$ 2,048,751	\$ 114,407	Yes
102	Council Contingency	\$794,932	\$ 44,000	\$ -	\$ 838,932	n/a
104	Transportation Benefit Dist.	\$1,273,919	\$ 1,515,328	\$ 804,809	\$ 1,984,438	n/a
105	Budget Stabilization	\$346,602	\$ 18,500	\$ -	\$ 365,102	n/a
106	Strategic Opportunity Fund	\$982,898	\$ 554,500	\$ 530,000	\$ 1,007,398	n/a
301	Capital Improvement	\$1,107,862	\$ 1,368,000	\$ 951,431	\$ 1,524,431	n/a
302	Transportation Capital	\$2,329,099	\$ 7,562,393	\$ 8,720,311	\$ 1,171,181	n/a
303	Capital Facilities Maintenance	\$1,206,050	\$ 309,000	\$ 945,000	\$ 570,050	n/a
401	Sewer Utility	\$986,077	\$ 8,948,058	\$ 8,901,291	\$ 1,032,844	Yes
402	Sewer Capital	\$4,033,000	\$ 451,000	\$ 3,074,000	\$ 1,410,000	n/a
403	Surface Water Utility	\$966,053	\$ 3,813,071	\$ 3,838,615	\$ 940,508	Yes
404	Surface Water Capital	\$454,234	\$ 3,640,000	\$ 3,160,000	\$ 934,234	n/a
406	Sewer Bond Reserve	\$115,858	\$ 6,000	\$ -	\$ 121,858	n/a
407	PW Trust Fund Repayment	\$653,930	\$ 308,500	\$ 242,805	\$ 719,625	n/a
501	Vehicle & Equip. Replacement	\$1,685,558	\$ 972,562	\$ 356,105	\$ 2,302,015	n/a
502	Information Technology Fund	\$390,711	\$ 450,198	\$ 393,500	\$ 447,409	n/a

SCHEDULE OF FUND BALANCES

EXPLANATION OF SIGNIFICANT CHANGES IN FUND BALANCE

Changes in fund balance are expected during every biennium. Below are the funds that are projected to draw-down their respective fund balance during the biennium by more than ten percent, along with a brief explanation of the reason for the draw-down.

General Fund

The General Fund is projected to use just over \$882,000 in unallocated ending fund balance for the 2025-2026 budget. The City is meeting the ending fund balance requirement of 16% per the City's Comprehensive Financial Management Policies (see appendix for full document). The overall expenditures in the General Fund are increasing from police dispatch, jail costs, increases in salaries for non-represented employees, the Police Guild, and Teamsters in addition to health care costs increasing at 8% for 2025. Overall, the inflationary pressures are showing up across all categories and the increasing costs are having a significant impact on the general fund.

The adopted budget also includes an increase to the Community Partners funding requests as presented to City Council which included adding two new Community Partners, Hopestream Community, funded from restricted opioid settlement dollars, and the Shoreline Historical Museum. The only new expenditure adopted within the General Fund would allow for the purchase and ongoing maintenance of software to digitally capture, secure and organize content, including documents, images, and videos, providing access across all departments.

Street Fund

The Street Fund supports the maintenance and operations performed by the Public Works team including pothole patching, crack sealing, roadway shoulder maintenance, snowplowing, sanding, de-icing and daily operations. The maintenance needs shift with the seasons.

The Street Fund Operations budget continues to show signs of the impacts of decreasing revenues and inflationary pressures. Gas tax has not met projections in this biennium and is not projected to recover to prior levels in the upcoming biennium. Right-of-way permits have been declining in recent years and are projected to remain flat over the next two years. The remaining revenue to this fund comes from the General Fund, in support of street light maintenance and other maintenance needs.

Transportation Capital Fund

The main project in the Transportation Capital Fund is the Ballinger Way NE (SR 104) & 40th Place NE Roundabout Project. The current projected construction costs for the Roundabout Project greatly exceed the original cost estimates. The Public Works Department has been awarded grants to assist in covering a large portion of the outstanding balance for the Roundabout Project and was recently awarded \$2M in general obligation debt, which is not yet represented in the adopted budget document, to assist in funding the increased costs of the capital project. One-time capital improvements are considered normal justification for a fund balance reduction.

SCHEDULE OF FUND BALANCES

In mid-2024, King County notified the city that they will no longer provide guard rail repair, resulting in future cost increases as the city will have to engage a private firm to provide this service.

Capital Facilities Maintenance Fund

Facilities replacements and improvements are the primary contributors to the decrease in fund balance for the Capital Facilities Fund. These improvements are considered facility capital projects and represent a normal justification for a draw-down.

Sewer Utility Fund

Following the adoption of the 2023-2024 biennial budget the City finalized the Teamsters contract that included market and cost of living adjustments for employees resulting in increased salary expenditures.

King County's wastewater treatment costs are increasing at 5.75% for 2025 and 7% for 2026. In the Mayor's Adopted Budget, the adopted City increase is 5% for both 2025 and 2026 to catch up and keep up with ongoing increasing costs. The Sewer Fund is categorized as an enterprise fund meaning that the fund is required to support itself with the sewer rates being charged to residents. For example, revenues from rate paying customers less the actual expenditures on an annual basis would ideally be a positive number. When the annual number is positive, the additional funding supports future Sewer Capital Projects such as the Beach Drive lift station.

Surface Water Utility Fund

The same operational challenges are present for the Surface Water Fund as was previously stated in the Sewer Utility Fund description. Some additional permitting requirements for the National Pollution Discharge Elimination System permit (NPDES) significantly increased in the previous budget. The Administration is proposing a rate increase of 10% for basic operational support and an additional 5% to support a new NPDES Project Manager to assist in supporting the City with NPDES compliance. The newly adopted Project Manager level position will be fully funded by the Surface Water Fund. The adopted budget includes a 15% rate increase for 2025 and 2026 to support ongoing operations, NPDES permitting (to stay in compliance with the Department of Ecology) and future Surface Water Capital Projects.

Surface Water Capital Fund

The CIP includes culvert costs with design and right-of-way (ROW) acquisition for the L90 culvert project. The construction of the L90 culvert project is currently fully funded. The Surface Water Capital Fund is also scheduled to construct material bin covers for the Public Works Facility in spring to summer of 2025. The City is also partnering with Shoreline through an interlocal agreement for the NE 195th St. & Ballinger Way NE (SR 104) Culvert Replacement Project. As noted above, capital projects are a normal use of fund balance.

DEBT

DEBT POLICY

The City's debt policy states that debt may be utilized to address short-term cash flow needs and to finance significant capital or other obligations. The City Council is required to approve the issuance of debt. Debt will not be used to fund long-term revenue shortages. The debt policy also requires that debt is used prudently in a manner that avoids any adverse impact on the City's credit rating or ability to issue additional debt. The Policy requires that prior to the issuance of any debt, staff perform significant analysis to ensure that all policy requirements are met and that the Mayor and City Council are well aware of long-term effects of the debt issuance.

DEBT LIMIT

External restrictions on the issuance of debt also exist. The State Constitution sets limits for the amount of general obligation debt that a city can issue (hereinafter referred to as the Statutory Debt Limit). The Statutory Debt Limits were enacted based on the legislature's perception of what is safe and reasonable. The statutory debt limit for cities is the combination of non-voted and voted debt. Limits are currently set at 1.5% of assessed value for non-voted debt and 2.5% of assessed value for voted debt. It should be noted that voted refers to a vote of the public. Non-voted debt is councilmanic, meaning that it requires only a vote of the City Council. It should also be noted that additional debt is allowed for specific purposes associated with a local government. These purposes include debt associated with certain utilities and open space, parks, and economic development facilities.



DEBT

DEBT LIMIT CALCULATION

The following table is the City of Lake Forest Park Debt Limit Calculation. The values in the table are exclusive of the aforementioned specific purpose debt.

Debt Limit Calculation Table

<u>2024 Assessed Valuation</u>	<u>Non-Voted Percent Limit</u>	<u>Non-Voted Limit</u>	<u>Voted Percent Limit</u>	<u>Voted Limit</u>	<u>Combined Limit</u>
\$ 4,382,831,405	1.5%	\$ 65,742,471	2.5%	\$ 109,570,785	\$ 175,313,256

CURRENT DEBT

The following table shows the City's current debt and debt payment schedule. All of the City's current outstanding debt is non-voted debt, subject to the 1.5% limit.

Schedule of Outstanding Debt and Payment Schedule

<u>Year</u>	<u>Sewer Extension (Principal)</u>	<u>Sewer Extension (Interest)</u>	<u>Sweeper Lease-Purchase (Principal)</u>	<u>Sweeper Lease-Purchase (Interest)</u>	<u>Total Debt</u>
2024	\$ 239,607	\$ 2,396	\$ 30,250	\$ 507	\$ 272,760
2025	\$ 239,607	\$ 1,198	\$ -	\$ -	\$ 240,805
Total	\$ 479,214	\$ 3,594	\$ 30,250	\$ 507	\$ 513,565

The City's current outstanding debt is less than 1% of the total debt capacity. The 2025-2026 budget does not include the issuance of any debt.

BUDGETED EMPLOYMENT POSITIONS AND SALARIES

Employment positions and salaries are authorized during the budget process. The official document adopted by the City Council during the budget process is the Budgeted Positions and Salary Schedule (the Schedule). The Schedule is organized by department and contains a column labeled FTE which represents the number of Full Time Equivalent (FTE) positions authorized in the budget. The City utilizes a six-step salary range for most positions, except the following: elected officials, positions subject to an employment agreement, and certain Police Department positions. Step 1 indicates the lowest pay for a position; Step 6 indicates the highest pay for a position. Employees move through the steps based on merit; merit increases are available to employees on their anniversary date as established in the employee's annual performance evaluation. Amounts on the Schedule are monthly.



The Adopted 2025-2026 Budget (the Budget) authorizes 66.15 FTEs; the count at adoption of the 2023-2024 budget was 60.65 FTEs. The following table is comparative and displays the overall and department level employment for eight years. Following the table is a narrative description of employment changes scheduled for the 2025-2026 budget. The adopted Budgeted Positions and Salary Schedule is found on subsequent pages.

Six Year Schedule of Authorized Positions by Department

Department	2021	2022	2023	2024	2025/2026	Fund 002	Proposed 2025/2026
Executive	2.5	2.5	2.5	2.5	2.5		2.5
Municipal Court	4.3	4.3	4.3	4.3	4.3	2.0	6.3
Municipal Services	4.6	4.6	4.85	5.35	5.35		5.35
Finance & Information Technology	5.2	5.2	5.6	5.6	5.6		5.6
Community Development			1.0	1.0	1.0		1.0
Planning	3.6	3.6	3.75	2.75	2.75		2.75
Building	1.75	1.75	1.8	1.8	1.8		1.8
Environmental Sustainability				1.0	1.0		1.0
Community Services: to Police	0.95	0.95	0.35	0.35	0		0.00
Engineering: to Public Works	1.0	1.0	0.0	0.0	0		0.00
Police	23	23	23	23	22.35	3.0	25.35
Emergency Management	1.0	1.0	1.0	1.0	1.0		1.00
Public Works	10.9	10.9	12.5	12.5	12.7	0.8	13.50
Total Budgeted FTE's	58.8	58.8	60.65	61.15	60.35	5.8	66.15

BUDGETED EMPLOYMENT POSITIONS AND SALARIES

DESCRIPTION OF CHANGES IN THE 2025-2026 BUDGET

Public Works Department, Surface Water NPDES Project Manager, + 1.0 FTE

The Public Works Department is requesting a new position that is fully funded by the Surface Water Utility Fund. The position would handle the National Pollution Discharge Elimination System (NPDES) for the City and would be classified as a Project Manager, matching the existing pay scale the City already has adopted as part of the salary schedule.

Traffic Safety Personnel, + 4.0 FTE

- Two Court Clerks
- One Traffic Officer
- One Support Officer

The Traffic Safety Fund (002) was recently created with restricted revenue that can only fund direct expenditures. At the time of the 2025-2026 Adopted Budget, the estimated revenues are still variable. The early estimated staff to support the additional traffic safety cameras is two additional Court Clerks, an additional Traffic Safety Officer and an additional Support Officer. The City has recently determined that 7% of appropriate Police positions and 10% of all Court staff are being allocated directly to the traffic safety fund. In the Police Department 100% of the City's Traffic Safety Officer will be funded through these restricted funds in an effort to improve traffic safety throughout the City of Lake Forest Park.

2025 Budgeted Positions and Salary Schedule

Amounts on this schedule are monthly

	FTE	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Legislative							
Councilmembers	7						\$ 800.00
Executive							
Mayor	0.5						\$ 3,000.00
City Administrator	1						\$ 18,579.10
Human Resources Director	1	\$ 11,140.88	\$ 11,883.58	\$ 12,626.24	\$ 13,369.02	\$ 14,111.77	\$ 14,854.50
Human Resources Specialist	0	\$ 6,303.60	\$ 6,697.58	\$ 7,090.06	\$ 7,485.68	\$ 7,879.99	\$ 8,296.11
	2.5						
Judicial							
Municipal Court Judge	0.6						\$ 10,866.85 \$ 11,232.10
Court Administrator	1	\$ 7,971.28	\$ 8,502.80	\$ 9,034.31	\$ 9,565.82	\$ 10,097.32	\$ 10,628.87
Court Clerk	4.5*	\$ 4,759.86	\$ 5,077.86	\$ 5,393.83	\$ 5,711.83	\$ 6,027.79	\$ 6,345.80
Probation Officer	0.2	\$ 6,635.47	\$ 7,078.72	\$ 7,521.98	\$ 7,963.01	\$ 8,406.26	\$ 8,847.40
Pro-tem Judge		\$65 per hour					
	6.3						
Municipal Services Department							
City Clerk	1	\$ 7,956.46	\$ 8,485.86	\$ 9,016.65	\$ 9,547.66	\$ 10,078.26	\$ 10,607.67
Deputy City Clerk	1	\$ 6,148.50	\$ 6,558.27	\$ 6,970.06	\$ 7,379.82	\$ 7,789.59	\$ 8,199.36
Public Records Specialist	0.85	\$ 5,738.09	\$ 6,118.48	\$ 6,502.66	\$ 6,883.68	\$ 7,267.22	\$ 7,648.25
Administrative Specialist	1	\$ 5,388.93	\$ 5,750.96	\$ 6,110.56	\$ 6,467.70	\$ 6,827.28	\$ 7,186.88
Passport Acceptance Agent	1.5	\$ 4,526.53	\$ 4,827.07	\$ 5,127.62	\$ 5,430.46	\$ 5,733.29	\$ 6,033.47
	5.35						
Finance/Info. Systems Department							
Finance Director	1	\$ 11,887.24	\$ 12,679.62	\$ 13,472.15	\$ 14,264.67	\$ 15,057.18	\$ 15,848.42
Information Systems Manager	1	\$ 9,305.44	\$ 9,925.76	\$ 10,546.17	\$ 11,166.57	\$ 11,786.88	\$ 12,407.29
Accounting Supervisor	1	\$ 7,933.26	\$ 8,462.19	\$ 8,991.09	\$ 9,519.97	\$ 10,048.86	\$ 10,577.75
Finance Specialist	2	\$ 5,363.28	\$ 5,718.17	\$ 6,074.25	\$ 6,432.23	\$ 6,790.20	\$ 7,148.18
Accounting Clerk	0.6	\$ 4,876.43	\$ 5,202.80	\$ 5,527.05	\$ 5,853.41	\$ 6,177.66	\$ 6,501.91
	5.6						
Community Development: Planning & Building Department							
Community Development Director	1	\$ 11,598.08	\$ 12,370.98	\$ 13,143.87	\$ 13,918.33	\$ 14,691.21	\$ 15,464.11
Senior Planner	1	\$ 7,592.62	\$ 8,099.08	\$ 8,603.41	\$ 9,112.00	\$ 9,616.33	\$ 10,122.79
Associate Planner	0	\$ 6,644.92	\$ 7,088.26	\$ 7,531.61	\$ 7,974.18	\$ 8,416.91	\$ 8,859.91
Assistant Planner	1	\$ 5,924.44	\$ 6,319.11	\$ 6,713.78	\$ 7,108.45	\$ 7,503.11	\$ 7,897.78
Community Programs Planner	1	\$ 6,644.92	\$ 7,088.26	\$ 7,531.61	\$ 7,974.18	\$ 8,416.91	\$ 8,859.91
Urban Forest Planner	0.75	\$ 7,521.66	\$ 8,023.39	\$ 8,523.01	\$ 9,026.84	\$ 9,526.46	\$ 10,028.18
Building Official	1	\$ 8,745.91	\$ 9,328.94	\$ 9,912.00	\$ 10,495.06	\$ 11,078.13	\$ 11,661.18
Permit Coordinator	0.8	\$ 5,644.06	\$ 6,020.06	\$ 6,396.28	\$ 6,772.41	\$ 7,148.52	\$ 7,524.63
Permit Technician	0	\$ 5,107.74	\$ 5,448.12	\$ 5,788.49	\$ 6,128.87	\$ 6,469.25	\$ 6,809.62
	6.55						
Emergency Management							
Emergency Manager	1	\$ 8,568.62	\$ 8,802.31	\$ 9,035.99	\$ 9,269.69	\$ 9,503.38	\$ 10,776.97
	1						

	FTE	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Police Department							
Police Chief	1					\$ 16,371.51	\$ 17,026.37
Commander	2	\$ 8,565.68	\$ 9,137.88	\$ 9,707.75	\$ 10,278.74	\$ 10,849.82	\$ 12,255.07
Sergeant 2	4						\$ 9,759.35
Sergeant 1	0						\$ 9,272.39
Police Officer	9	\$ 6,601.32	\$ 7,123.68	\$ 7,690.68	\$ 8,248.85		
Detective	2	\$ 7,261.56	\$ 7,836.04	\$ 8,459.74	\$ 9,073.84		
Traffic Officer	2*	\$ 6,931.44	\$ 7,479.86	\$ 8,075.21	\$ 8,661.34		
K-9 Officer	1	\$ 6,931.44	\$ 7,479.86	\$ 8,075.21	\$ 8,661.34		
Support Services Officer	2*	\$ 5,245.56	\$ 5,620.97	\$ 5,994.14	\$ 6,378.45		
Records Specialist	2	\$ 5,061.77	\$ 5,241.20	\$ 5,421.57	\$ 5,598.69	\$ 5,776.92	\$ 5,957.38
Domestic Violence Advocate	0.35	\$ 6,140.51	\$ 6,550.99	\$ 6,959.08	\$ 7,369.56	\$ 7,777.65	\$ 8,188.14
	25.35						

Public Works Department

Public Works Director	1	\$ 12,975.63	\$ 13,364.09	\$ 14,200.46	\$ 15,035.21	\$ 15,869.80	\$ 16,706.34
Senior Project Manager	1*	\$ 8,881.47	\$ 9,369.33	\$ 9,954.76	\$ 10,540.68	\$ 11,126.49	\$ 11,712.28
Project Manager	2	\$ 7,701.89	\$ 8,213.56	\$ 8,727.47	\$ 9,241.37	\$ 9,755.28	\$ 10,266.96
Public Works Superintendent	1	\$ 6,871.66	\$ 7,330.60	\$ 7,788.16	\$ 8,245.72	\$ 8,704.66	\$ 9,895.19
PW Admin. Assistant	0.5	\$ 5,107.74	\$ 5,448.12	\$ 5,788.49	\$ 6,128.87	\$ 6,469.25	\$ 6,809.62
Lead Maintenance Worker	1	\$ 6,450.03	\$ 6,677.67	\$ 6,905.34	\$ 7,132.97	\$ 7,360.63	\$ 7,588.28
Maintenance Worker	5	\$ 6,000.04	\$ 6,211.80	\$ 6,423.57	\$ 6,635.31	\$ 6,847.09	\$ 7,058.87
Seasonal Maintenance Worker (Hourly)	2	\$ 23.35	\$ 24.81	\$ 26.26	\$ 27.73	\$ 29.18	\$ 31.13
	13.5						

Total Positions in Preliminary Budget

66.15

New Position

Updated Title

Union Negotiations in Progress

Dependent upon Union Negotiations

* Fully/Partially funded by traffic safety fund (002)

2026 Budgeted Positions and Salary Schedule

Amounts on this schedule are monthly

	FTE	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Legislative							
Councilmembers	7						\$ 800.00
Executive							
Mayor	0.5						\$ 3,000.00
City Administrator	1						\$ 19,136.47
Human Resources Director	1	\$ 11,475.10	\$ 12,240.09	\$ 13,005.03	\$ 13,770.09	\$ 14,535.13	\$ 15,300.14
Human Resources Specialist	0	\$ 6,492.71	\$ 6,898.50	\$ 7,302.76	\$ 7,710.25	\$ 8,116.39	\$ 8,545.00
	2.5						
Judicial							
Municipal Court Judge	0.6						\$ 11,232.10
Court Administrator	1	\$ 8,210.42	\$ 8,757.88	\$ 9,305.34	\$ 9,852.79	\$ 10,400.24	\$ 10,947.74
Court Clerk	4.5*	\$ 4,902.66	\$ 5,230.20	\$ 5,555.64	\$ 5,883.18	\$ 6,208.63	\$ 6,536.17
Probation Officer	0.2	\$ 6,834.54	\$ 7,291.08	\$ 7,747.64	\$ 8,201.90	\$ 8,658.45	\$ 9,112.82
Pro-tem Judge		\$65 per hour					
	6.3						
Municipal Services Department							
City Clerk	1	\$ 8,195.15	\$ 8,740.44	\$ 9,287.15	\$ 9,834.09	\$ 10,380.61	\$ 10,925.90
Deputy City Clerk	1	\$ 6,332.95	\$ 6,755.01	\$ 7,179.16	\$ 7,601.22	\$ 8,023.28	\$ 8,445.34
Public Records Specialist	0.85	\$ 5,910.23	\$ 6,302.03	\$ 6,697.73	\$ 7,090.19	\$ 7,485.24	\$ 7,877.70
Administrative Specialist	1	\$ 5,550.60	\$ 5,923.49	\$ 6,293.87	\$ 6,661.73	\$ 7,032.10	\$ 7,402.48
Passport Acceptance Agent	1.5	\$ 4,662.33	\$ 4,971.89	\$ 5,281.44	\$ 5,593.37	\$ 5,905.29	\$ 6,214.47
	5.35						
Finance/Info. Systems Department							
Finance Director	1	\$ 12,243.86	\$ 13,060.01	\$ 13,876.31	\$ 14,692.61	\$ 15,508.89	\$ 16,323.87
Information Systems Manager	1	\$ 9,584.60	\$ 10,223.53	\$ 10,862.56	\$ 11,501.56	\$ 12,140.49	\$ 12,779.51
Accounting Supervisor	1	\$ 8,171.26	\$ 8,716.06	\$ 9,260.82	\$ 9,805.57	\$ 10,350.33	\$ 10,895.08
Finance Specialist	2	\$ 5,524.18	\$ 5,889.71	\$ 6,256.48	\$ 6,625.19	\$ 6,993.91	\$ 7,362.62
Accounting Clerk	0.6	\$ 5,022.73	\$ 5,358.89	\$ 5,692.87	\$ 6,029.01	\$ 6,362.99	\$ 6,696.97
	5.6						
Community Development: Planning & Building Department							
Community Development Director	1	\$ 11,946.02	\$ 12,742.10	\$ 13,538.19	\$ 14,335.88	\$ 15,131.95	\$ 15,928.03
Senior Planner	1	\$ 7,820.40	\$ 8,342.05	\$ 8,861.52	\$ 9,385.36	\$ 9,904.82	\$ 10,426.47
Associate Planner	0	\$ 6,844.27	\$ 7,300.91	\$ 7,757.56	\$ 8,213.40	\$ 8,669.42	\$ 9,125.70
Assistant Planner	1	\$ 6,102.17	\$ 6,508.68	\$ 6,915.19	\$ 7,321.70	\$ 7,728.21	\$ 8,134.72
Community Programs Planner	1	\$ 6,844.27	\$ 7,300.91	\$ 7,757.56	\$ 8,213.40	\$ 8,669.42	\$ 9,125.70
Urban Forest Planner	0.75	\$ 7,747.31	\$ 8,264.09	\$ 8,778.70	\$ 9,297.64	\$ 9,812.25	\$ 10,329.03
Building Official	1	\$ 9,008.28	\$ 9,608.81	\$ 10,209.37	\$ 10,809.91	\$ 11,410.47	\$ 12,011.02
Permit Coordinator	0.8	\$ 5,813.38	\$ 6,200.66	\$ 6,588.17	\$ 6,975.58	\$ 7,362.98	\$ 7,750.37
Permit Technician	0	\$ 5,260.97	\$ 5,611.56	\$ 5,962.15	\$ 6,312.74	\$ 6,663.33	\$ 7,013.91
	6.55						
Emergency Management							
Emergency Manager	1	\$ 8,825.68	\$ 9,066.38	\$ 9,307.07	\$ 9,547.78	\$ 9,788.48	\$ 11,100.28
	1						

	FTE	Step 1	Step 2	Step 3	Step 4	Step 5	Step 6
Police Department							
Police Chief	1						\$ 17,537.16
Commander	2	\$ 8,565.68	\$ 9,137.88	\$ 9,707.75	\$ 10,278.74	\$ 10,849.82	\$ 12,255.07
Sergeant 2	4						\$ 9,759.35
Sergeant 1	0						\$ 9,272.39
Police Officer	9	\$ 6,601.32	\$ 7,123.68	\$ 7,690.68	\$ 8,248.85		
Detective	2	\$ 7,261.56	\$ 7,836.04	\$ 8,459.74	\$ 9,073.84		
Traffic Officer	2*	\$ 6,931.44	\$ 7,479.86	\$ 8,075.21	\$ 8,661.34		
K-9 Officer	1	\$ 6,931.44	\$ 7,479.86	\$ 8,075.21	\$ 8,661.34		
Support Services Officer	2*	\$ 5,245.56	\$ 5,620.97	\$ 5,994.14	\$ 6,378.45		
Records Specialist	2	\$ 5,061.77	\$ 5,241.20	\$ 5,421.57	\$ 5,598.69	\$ 5,776.92	\$ 5,957.38
Domestic Violence Advocate	0.35	\$ 6,324.73	\$ 6,747.51	\$ 7,167.85	\$ 7,590.64	\$ 8,010.98	\$ 8,433.78
	25.35						

Public Works Department

Public Works Director	1	\$ 13,364.90	\$ 13,765.01	\$ 14,626.47	\$ 15,486.27	\$ 16,345.89	\$ 17,207.53
Senior Project Manager	1*	\$ 9,147.92	\$ 9,650.41	\$ 10,253.41	\$ 10,856.90	\$ 11,460.29	\$ 12,063.65
Project Manager	2	\$ 7,932.95	\$ 8,459.97	\$ 8,989.29	\$ 9,518.62	\$ 10,047.94	\$ 10,574.97
Public Works Superintendent	1	\$ 7,077.81	\$ 7,550.52	\$ 8,021.81	\$ 8,493.09	\$ 8,965.80	\$ 10,192.05
PW Admin. Assistant	0.5	\$ 5,260.97	\$ 5,611.56	\$ 5,962.15	\$ 6,312.74	\$ 6,663.33	\$ 7,013.91
Lead Maintenance Worker	1	\$ 6,450.03	\$ 6,677.67	\$ 6,905.34	\$ 7,132.97	\$ 7,360.63	\$ 7,588.28
Maintenance Worker	5	\$ 6,000.04	\$ 6,211.80	\$ 6,423.57	\$ 6,635.31	\$ 6,847.09	\$ 7,058.87
Seasonal Maintenance Worker (Hourly)	2	\$ 24.05	\$ 25.55	\$ 27.05	\$ 28.56	\$ 30.06	\$ 32.06
	13.5						

Total Positions in Preliminary Budget **66.15**

New Position
Updated Title
Union Negotiations in Progress
Dependent upon Union Negotiations

* Fully/Partially funded by traffic safety fund (002)

OPERATING DEPARTMENT INFORMATION

2025-2026 ADOPTED BUDGET

- City Council
- Executive
- Legal
- Municipal Services
- Finance and Information Systems
- Community Services
- Municipal Court
- Public Safety
- Other Criminal Justice
- Planning
- Building
- Public Works

CITY COUNCIL

GUIDING PRINCIPLES

Collaboration – We achieve greater results through collaborative engagement of each other and the communities around us.



Equity – Our actions provide all people with access to a good quality of life.

Accountability - We are committed to addressing the concerns and priorities of Lake Forest Park through transparent community engagement, decisions, and actions.



Stewardship - We are effective, efficient, financially prudent, and innovative stewards of the public's resources, and strive to achieve sustainable results through continuous improvement.

Integrity - We uphold the high standards, skills, competencies, and integrity of our professions in doing the work of City government.

WHAT WE DO

The City Council serves as the legislative and governing body of the City of Lake Forest Park. The Council enacts ordinances, approves the budget, sets policy, confirms appointments, and grants franchise agreements.

Regularly scheduled meetings of the Council are held at City Hall on the second and fourth Thursdays of the month, with Work Sessions the second Thursday and Committee of Whole set for Monday before the fourth Thursday. Agendas and minutes of meetings are available online at the City's website: www.cityoflfp.gov (link provided).

Ongoing Functions:

- Review and develop City policy on all issues affecting the City
- Adopt resolutions and ordinances
- Review and approve the biennial City Budget
- Grant franchise agreements
- Represent the City on State and regional boards, commissions, and task forces

CITY COUNCIL

CITY COUNCIL GOALS

The City Council is most effective in looking at the future of Lake Forest Park. This has been done through its retreat and strategic plan development process. City Council Strategic Plan goals are:

Mobility – Providing, maintaining, and enhancing a safe, accessible, and integrated mobility system, emphasizing bicycle, walking, safe streets and transit connectivity, consistent with the character of Lake Forest Park.

Healthy Environment – Ensuring the community and environmental health of Lake Forest Park through the effective policies that protect lands, waters, trees, and wildlife and promote human health.

Community Vitality – Creating a sense of community pride and identity in order to create and maintain thriving neighborhoods and vibrant business districts where people can gather, engage, and grow together.

Public Safety and Access to Justice – Maintaining a safe community and an accessible justice system through fair, equitable and customer service driven systems.

Accountable and Engaged Government – Delivering a financially sustainable, model government that is responsive to the people of Lake Forest Park.

These goals will be furthered in the 2025-2026 biennium through the implementation of a city-wide mobility plan, actions taken to protect our environment, and exploration of a possible levy ballot initiative and cost containment to ensure a financially stable city.

Department Budget Summary, City Council			2025-2026			
Description	2023-2024		2023-2024 Projected	Adopted Budget	% Change	
	Adopted Budget					
Salaries	\$ 135,000		\$ 108,000	\$ 134,400	-0.4%	
Employee Benefits	\$ 11,000		\$ 11,218	\$ 11,850	7.7%	
Supplies	\$ 1,000		\$ 733	\$ 2,000	100.0%	
Professional Services	\$ 15,000		\$ 5,117	\$ 6,000	-60.0%	
Communications: Legislative Act.	\$ 2,000		\$ 2,000	\$ 2,000	0.0%	
Travel Exp. (lodging, meals)	\$ 9,000		\$ 4,500	\$ 2,500	-72.2%	
Training	\$ 7,000		\$ 4,230	\$ 2,500	-64.3%	
Total	\$ 180,000		\$ 135,798	\$ 161,250	-10.4%	

EXECUTIVE

MISSION

The mission of the Executive Department is to support and carry out the mission of the City of Lake Forest Park by way of providing exceptional council support, administrative oversight, and services to a wide variety of clients, including residents, taxpayers, City Council, other governments, volunteers, and our employees, within the resources given. We strive to do so with care, integrity, and as a team.



WHAT WE DO

The Executive Department is responsible for the overall administration of the affairs of the city. This includes implementing the policies and codes of the city and representing the city with the public and other governmental agencies. The Department also coordinates support of the City Council and makes recommendations to the council regarding adoption of new policies and codes, as well as items for approval by the governing body, such as contracts, interlocal agreements, and other activities requiring the consent of the council.

This is accomplished through the provision of four programs: Administration, Human Resources, Public Information and Risk Management.

ADMINISTRATION

The Mayor of the City of Lake Forest Park is the chief executive officer and, by statute, is responsible for carrying out the policies, contracts and agreements approved by the City Council. The Mayor presides at all meetings of the City Council, submits the annual budget proposal to the City Council, and serves as the ceremonial head of the city. The Mayor serves as the appointing authority for the Municipal Judge and Civil Service Commission, as well as the other city commissions and, with council confirmation, the city administrator and department heads.

Since the Mayor is a part-time position, internal operations of the city are delegated to the City Administrator, who, under direction of the Mayor, serves as the chief operating officer. The City Administrator manages the municipal affairs of the city and supervises all administrative staff.

ADMINISTRATION KEY 2023-2024 ACCOMPLISHMENTS

During the past biennium, managing stability of city resources has been key:

- Continued working with Sound Transit on the SR-522 BRT system to ensure the needs of Lake Forest Park are addressed.
- Federal & State advocacy for parks, surface water and streets enhancements.

EXECUTIVE

- Continued supporting the Northshore Emergency Management Coalition (NEMCo) agreement between Northshore Fire, Northshore Utility District, City of Kenmore and Lake Forest Park.
- Along with the four partner cities, stood up the new Regional Crisis Response Agency (RCR), an evolution of RADAR, hired its first executive director, and worked to oversee the organization through its first year and a half of operations.
- Working with the other RCR agencies, partnered with Connections Health to provide crisis services in support of our first responders and RCR staff in providing a person-centered approach focusing on compassionate and immediate crisis response, de-escalation, resource referral, and follow-up tailored to the specific needs of those experiencing behavioral health challenges.
- Supported City Council retreats focusing on priorities and financial sustainability.

HUMAN RESOURCES

The Human Resources Director heads the human resources program, which includes responsibilities such as recruitment and staffing, classification and compensation needs, benefits and leave administration, employee and labor relations, training, employee recognition and wellness programs, and updating & compliance with the personnel policies.

HUMAN RESOURCES KEY 2023-2024 ACCOMPLISHMENTS

- Successful labor negotiations with Teamsters and the Police Guild.
- Expanded City efforts to create an inclusive enrollment for all employees by implementing additional Diversity, Equity, Inclusion and Belonging efforts.
- Facilitated the recruitment and hiring of the following positions:
 - Assistant Planner
 - Community Development Director
 - Court Administrator
 - Court Clerk
 - Deputy City Clerk
 - Domestic Violence Advocate
 - Entry & Lateral Police Officers
 - Finance Specialist – AP/Utility Billing
 - Finance Specialist – Payroll/Accounting
 - Lead Maintenance Worker
 - Full Time and Seasonal Maintenance Workers
 - Passport Agents
 - Probation Officer
 - Project Manager
 - Receptionist/Office Clerk
 - Records Management & Office Support Specialist
 - Urban Forest Planner



EXECUTIVE

- Participated in the Police Department's Lieutenant and Sargent promotional processes.
- Updated the City's job descriptions.
- Received the Association of Washington Cities Well-City Award for 2023, resulting in a 2% insurance benefits cost reduction realized by both the City and participating employees.
- Completed compensation analysis for non-represented staff, implementing market adjustments as needed for city positions.
- Organized the city's first benefits fair for employees.

RISK MANAGEMENT PROGRAM

The Human Resources Director acts as the City's Risk Manager and the City Administrator is the alternate. The risk management program consists of placement of liability, property/auto and fidelity coverage through membership in the Washington Cities Insurance Authority. This includes coordination of compliance with the member compact, coordination of management and employee training, proper and timely reporting of incidents and claims, and claims management oversight.

RISK MANAGEMENT KEY 2023-2024 ACCOMPLISHMENTS

- Successful completion of the 2024-member compact and audit (personnel).
- Coordination of risk-oriented training for staff members, many provided directly by WCIA, and requested training reimbursements.

EXECUTIVE

Department Staffing Summary, Executive		Full Time Equivalent (FTE)	
		2023-2024	2025-2026
Department Employee Count		2.50	2.50

Department Budget Summary, Executive					
Description	2023-2024	2023-2024	2025-2026		% Change
	Adopted Budget	Projected	Adopted Budget		
Salaries	\$ 770,000	\$ 711,298	\$ 897,500	16.6%	
Overtime	\$ -	\$ -	\$ -		
Employee Benefits	\$ 290,000	\$ 265,406	\$ 280,000	-3.4%	
Office / Operating Supplies	\$ 2,000	\$ 4,318	\$ 5,000	150.0%	
Mailbox Program	\$ -	\$ 5,522	\$ -	-100.0%	
Small Tools and Equipment	\$ 400	\$ 4,238	\$ 5,000	1150.0%	
Professional Services	\$ 115,000	\$ 77,856	\$ 166,000	44.3%	
Communications	\$ 10,000	\$ 8,268	\$ 12,000	20.0%	
Travel Exp. (lodging, meals)	\$ 9,000	\$ 9,480	\$ 10,000	11.1%	
Dues / Subscriptions	\$ 8,800	\$ 12,143	\$ 16,000	81.8%	
Training	\$ 6,000	\$ 6,000	\$ 7,000	16.7%	
Volunteer & Staff Recognition	\$ 20,000	\$ 20,000	\$ 20,000	0.0%	
Mayor's Reserve	\$ 5,000	\$ 2,500	\$ 2,500	-50.0%	
Total	\$ 1,236,200	\$ 1,127,029	\$ 1,421,000	14.9%	

City Memberships					
Description	2023-2024	2023-2024	2025-2026		% Change
	Adopted Budget	Projected	Adopted Budget		
Association of WA Cities	\$ 21,495	\$ 25,797	\$ 32,654	51.9%	
Puget Sound Regional Council	\$ 12,000	\$ 12,327	\$ 14,000	16.7%	
Sound Cities Association	\$ 21,050	\$ 20,103	\$ 22,175	5.3%	
SeaShore Transportation Forum	\$ 1,000	\$ 1,000	\$ 1,000	0.0%	
Puget Sound Clean Air Agency	\$ 24,100	\$ 26,676	\$ 30,000	24.5%	
National League of Cities	\$ 4,000	\$ 1,701	\$ -	-100.0%	
OMWBE	\$ 300	\$ 649	\$ 1,000	233.3%	
North Urban Human Services Alliance	\$ 2,400	\$ 2,000	\$ 2,000	-16.7%	
KC Regional Housing Authority	\$ 2,000	\$ 33,388	\$ 35,500	1675.0%	
Total	\$ 88,345	\$ 123,641	\$ 138,329	56.6%	

LEGAL SERVICES - CONTRACT

OVERVIEW

City legal services are provided through a contract City Attorney from an outside legal firm specializing in municipal law. With oversight from the Executive Department, a variety of legal services are provided.

Prosecuting Attorney and Public Defense services are provided under separate contracts.

WHAT WE DO

- Legal consultation during City Council meetings
- Conferences with staff on various City issues, such as:
 - Land use
 - Public records requests
 - Bond issues
 - Utility issues
 - Business licensing
- Resolution and ordinance development and review
- Review and draft city contracts and other legal agreements
- Review and draft city purchase and sale agreements
- Provide legal advice on land use and zoning issues
- Provide legal advice on personnel and labor negotiations issues
- Represent the City on claims and litigation not covered by the risk pool



EXPLANATION OF LEGAL SERVICES BUDGET

Legal Services is adequately budgeted for a normal year. The budget reflects the average, week-to-week legal services needs for the City, including City Council meeting support; Planning Commission support; assistance with legal documents such as resolutions, ordinances and contracts; lawsuits; and personnel issues.

The 2023-2024 legal year to date has included defending litigation, supporting involved land use issues and complex public records requests. The legal expenses are in line with the adopted budget and are anticipated to be similar in the 2025-2026 biennium.

Department Budget Summary, Contract Legal Services					
Description	2023-2024	2023-2024 Projected	2025-2026	%	Change
	Adopted Budget		Adopted Budget		
Other Legal Services	\$ 320,000	\$ 320,000	\$ 320,000	0.0%	

MUNICIPAL SERVICES

MISSION

The City of Lake Forest Park Municipal Services Department is dedicated to delivering efficient, courteous, and service-oriented support to the public, city council and staff. We are committed to creating a welcoming environment for all residents and visitors while ensuring effective legislative process management and safekeeping of city records. Our department provides comprehensive services, including passport acceptance and photo services, focusing on transparency, compliance with the Washington Open Public Meetings Act and Public Records Act, and enhancing communication through timely and accurate dissemination of information via our website, newsletters and public engagement platforms.

WHAT WE DO

Municipal Services provides access to City services, information and records. The Department also provides Passport Acceptance Services to anyone that requires those services.

Staff members assist and support residents, the Mayor, City Council and staff through:

- City Hall Reception – assist visitors and callers; process incoming and outgoing mail; process and issue pet licenses and solicitors, special event and facility use permits; process payments for sewer utility, business licenses and other services as needed
- Public records requests – coordinate and respond to all requests within five business days
- Passport Services – Passport Acceptance Agents accept new passport applications and provide photo services for applicants
- Council meeting support – staff all council meetings; prepare, coordinate, distribute, and post agenda materials, ordinances, resolutions, minutes and recordings electronically; publish and post notices
- Contracts and agreements – prepare approved documents, initiate/complete signing process, maintain centralized files
- Records management – retain official City documents; coordinate with Regional Archives for storage and archiving of permanent records; prepare Citywide and department-specific policies and procedures; coordinate with each City department on retention and disposition of paper and electronic records; maintain records disaster plans and supplies
- Communications – prepare and issue newsflashes and social media postings; serve as webmaster for the City website; maintain Municipal Services and History webpages; assist departments with website and communications updates
- Quarterly *LFP Times* newsletter and monthly eNewsletter
- Municipal Code update – submit ordinances to update electronic code upon adoption of ordinances
- Notary services – provided to the public for a fee, set by resolution

MUNICIPAL SERVICES

ONGOING FUNCTIONS

- Provide information and services to residents by preparing, posting and distributing notices, agendas, meeting summaries and informational materials related to City activities; responding to requests for public records; processing contracts, permits, and licenses
- Provide passport application and photo services to the public
- Provide staff support for administration and City Council from meeting preparation through completion of minutes, ordinances, resolutions and other documents
- Manage official records in accordance with the state records retention schedule
- Increase access to City information by preparing and posting to the City website Council meeting agenda packets, approved meeting minutes, ordinances, resolutions, recordings, contracts and franchises

KEY 2023-2024 ACCOMPLISHMENTS

City Council Support

- Provided staff support at all Council regular meetings, work sessions, committees of the whole, budget & finance committees, retreats, and special meetings
- Prepared action minutes, ordinances, resolutions, contracts and agreements, correspondence, publications and other documents

Records Management / Public Disclosure

- Improved response times to public records requests in compliance with Public Records Act
- Coordinated with all City departments in cleaning up archived records
- Scanned many building plan documents to free up physical record space
- Updated Annual Citywide Essential Records Protection Plan and Records Disaster Plan

Passport Services

- Added a part-time passport agent
- Expanded the hours passport services are offered



Reception Services

- Provided notary services by fee as requested
- Continued to assist Citywide departments with administrative support as needed

MUNICIPAL SERVICES

Communications Services

- Completed an upgrade of the City Website
- Provided dedicated website depositories for specific projects
- Served as webmaster; prepared and issued newsflashes and social media postings
- Coordinated, wrote and edited the quarterly City newsletter for printing and distribution
- Coordinated and prepared the monthly City eNews for distribution
- Programed local government TV channel
- Uploaded and managed all city council and advisory board meeting videos on YouTube to increase public participation

2025-2026 PLANNED ACTIVITIES

- Update City Records Management Manual
- Research and implement more self-service options on the website to increase staff efficiency to better serve the public
- Reorganize the City website to support the public better
- Implement a new citywide electronic records storage solution, including a document index, to respond to public records requests more efficiently
- Move more records, audio and video to the Washington State Digital Archives
- Continue to provide access to City services and records as required by state law
- Reorganize the department to better serve the public
- Continue to emphasize teamwork and training opportunities

MUNICIPAL SERVICES

Department Staffing Summary, Municipal Services			Full Time Equivalent (FTE)		
			2023-2024	2025-2026	
Department Employee Count			4.85	5.35	
Department Budget Summary, Municipal Services					
Description	2023-2024 Adopted Budget	2023-2024 Projected	2025-2026 Adopted Budget	% Change	
Salaries	\$ 805,100	\$ 807,441	\$ 978,000	21.5%	
Overtime	\$ 4,200	\$ 1,434	\$ 2,400	-42.9%	
Employee Benefits	\$ 317,300	\$ 368,708	\$ 422,000	33.0%	
Office / Operating Supplies	\$ 20,000	\$ 16,937	\$ 18,600	-7.0%	
Small Tools & Equipment	\$ -	\$ 89	\$ -		
Taxes & Assessments (Passport)	\$ 12,000	\$ 6,115	\$ 10,000	-16.7%	
Professional Services	\$ 24,000	\$ 11,679	\$ 24,000	0.0%	
LFP Code Update	\$ 12,000	\$ 7,966	\$ 8,400	-30.0%	
Postage Equipment Sales Tax	\$ -	\$ 452	\$ 600		
Communications	\$ 36,000	\$ 30,375	\$ 32,000	-11.1%	
Newsletter	\$ 46,000	\$ 26,188	\$ 34,500	-25.0%	
Communications / Internet	\$ 40,000	\$ 22,791	\$ 32,000	-20.0%	
Travel Exp. (lodging, meals)	\$ 12,000	\$ 1,251	\$ 2,400	-80.0%	
Advertising	\$ 10,000	\$ 8,845	\$ 14,000	40.0%	
Insurance	\$ 234,908	\$ 236,838	\$ 275,049	17.1%	
Repairs & Maintenance	\$ 2,000	\$ -	\$ -	-100.0%	
Dues / Subscriptions	\$ 4,000	\$ 6,776	\$ -	-100.0%	
Training	\$ 6,000	\$ 3,440	\$ 4,800	-20.0%	
Copier Rental	\$ 8,000	\$ -	\$ -	-100.0%	
Postage Equipment Lease	\$ 5,000	\$ 4,541	\$ 5,300	6.0%	
Machinery & Equipment	\$ 3,200	\$ -	\$ -	-100.0%	
Election / Voter Costs	\$ 118,000	\$ 131,034	\$ 118,000	18.0%	
Total	\$ 1,719,708	\$ 1,692,900	\$ 1,982,049	15.3%	

FINANCE AND INFORMATION SYSTEMS

MISSION

To provide high quality finance and technology services that are responsive to our internal and external customer needs, delivers the services that the community desires, and demonstrates the careful stewardship of resources.

WHAT WE DO

Finance and Information Systems is responsible for all financial and technological aspects of the City government including:

- Budget Preparation and Administration
- Financial Reporting and Audit Representation
- Investment and Debt Management
- Treasury and Disbursements
- Business Tax and License Program
- Utility Billing and Accounting
- Payroll Processing and Accounting
- Information and Technology Services



KEY 2023-2024 ACCOMPLISHMENTS

The Finance and Information Technology Department performed all daily finance and IT functions during the 2023-2024 biennium and completed several additional projects aligned with our mission. The following are a few notable accomplishments:

- Received the Government Finance Officers Association Distinguished Budget Presentation Award for the 2023-2024 budget document
- Implemented a new diversified investment strategy with approval of the Budget & Finance Committee for the City to increase stability and predictability of the investment interest
- Completed clean Financial & Accountability Audits through the Washington State Auditor's Office for the years of 2020, 2021, and 2022
- Completed clean Single Federal Audit through the Washington State Auditor's Office for 2020
- Continually modifying and improving the monthly financial reporting dashboard; posted new reporting to the website monthly to increase ongoing financial transparency
- Reconfigured Finance Staff duties and assisted with full time employee allocation
- Assisted the Municipal Court with month-end reconciliations and audits

FINANCE AND INFORMATION SYSTEMS

- Assisted the Police Department with the dispatch transition to Norcom seamlessly within a very limited time frame
- Upgraded the wireless system for City Hall, finding a cost-effective solution for the City
- Supported the Police Department with a clean, extensive accreditation audit for 2023
- Information Systems Manager lead the Criminal Justice Information Services (CJIS) audit 2023
- Implemented a routine replacement schedule for aging computers including mobile laptops in all Police vehicles
- Continue to offer a hybrid option for all City Meetings for virtual attendance

2025-2026 PLANNED ACTIVITIES

Finance and IT will be working on a number of process improvement opportunities during the biennium in our ongoing effort to streamline Department operations. The Department will also be working on the following projects:

- Increase financial transparency by improving reporting to the City Council and the community
- Submit the 2025-2026 adopted budget for the Distinguished Budget Award
- Create and improve financial & informational technology policies
- Information Technology replacement schedule for all hardware and software
- Work with the Public Works Department to improve coordination between the budget and the Capital Improvement Project Plan
- Create/update standard operating procedures for all Finance Positions
- Assist with the City's long-range financial plan
- Identify new revenue streams



FINANCE AND INFORMATION SYSTEMS

Department Staffing Summary, Finance and IT	Full Time Equivalent (FTE)	
	2023-2024	2025-2026
Department Employee Count	5.60	5.60

Description	2023-2024 Adopted Budget	2023-2024 Projected	2025-2026 Adopted Budget	% Change
Salaries	\$ 1,060,500	\$ 1,108,283	\$ 1,286,000	21.3%
Overtime	\$ 2,000	\$ 1,000	\$ 3,000	50.0%
Employee Benefits	\$ 410,100	\$ 207,595	\$ 426,000	3.9%
Office / Operating Supplies	\$ 9,500	\$ 9,500	\$ 9,000	-5.3%
Professional Services	\$ 50,000	\$ 46,232	\$ 50,000	0.0%
Banking Services	\$ 14,000	\$ 13,737	\$ 13,800	-1.4%
Communications	\$ 12,500	\$ 11,887	\$ 12,300	-1.6%
Travel Exp. (lodging, meals)	\$ 9,500	\$ 6,938	\$ 8,000	-15.8%
Advertising	\$ 1,000	\$ 500	\$ 500	-50.0%
Dues / Subscriptions	\$ 3,500	\$ 7,383	\$ 7,500	114.3%
Training	\$ 10,500	\$ 6,190	\$ 8,000	-23.8%
Municipal Auditor Expenses	\$ 75,000	\$ 73,033	\$ 60,000	-20.0%
Total	\$ 1,658,100	\$ 1,492,278	\$ 1,884,100	13.6%

COMMUNITY SERVICES

MISSION

To provide a variety of programs and services that support the quality of life in Lake Forest Park including human services, parks and recreation, conservation and recycling, volunteer organizations and management, and public outreach and education.



WHAT WE DO

Human Services:

The City contracts with human services agencies around north King County to provide services for Lake Forest Park residents. The City's Community Partners are: Shoreline/LFP Senior Center, Center for Human Services, Hang Time program at Kellogg Middle School, ShoreLake Arts, Friends of Third Place Commons, and City of Shoreline.

Parks and Recreation:

The City supports and maintains eight public parks as well as three properties that have been purchased for future development of public park space. Art programs, volunteer activities, and clean up events are offered throughout the year. The City also holds an interlocal agreement with the City of Shoreline to allow Lake Forest Park residents access to discounted and early registration to participate in Shoreline's recreation programs. Recreation scholarships are offered to low-income residents who qualify. The City's Parks and Recreation Advisory Board has helped increase pickleball play around the City as well as Free Yoga in the Park (put on hold for 2024).

Conservation and Recycling:

The City implements "best conservation practices" for lawn and garden maintenance. With grant funding, the City has been able to provide educational outreach materials and giveaways to promote environmental consciousness and earth friendly habits for residents to implement in their homes. The City also provides educational opportunities regarding conservation, recycling and reusing through its annual green fair, farmer's market events, community events and with the distribution of literature and publications on the



COMMUNITY SERVICES

City website and social media. The City also receives waste reduction and recycling grants that are used for a variety of waste reduction and stormwater best practices and activities.

ADMINISTRATION

The Environmental and Sustainability Specialist is responsible for coordinating community services programs and activities in the City along with administering the human services contracts and programs. The Environmental and Sustainability Specialist also serves as the liaison to the Parks and Recreation Advisory Board, Climate Action Committee, park volunteers, and oversees the conservation and recycling education, grants, parks and recreation, and volunteer programs and services.

KEY 2023-2024 ACCOMPLISHMENTS

Human Services Programs

- Hundreds of residents used the Senior Center for activities and services throughout the year, now with in-person, online and delivery options
- Thousands of hours of counseling and family services provided to residents
- More than 300 attendees at each park concert and Battle of the Bands, a ShoreLake Arts partnership (Battle of the Bands was put on hold in 2024 with plans to be back in LFP in 2025 along with a new event, Arts in the Park)
- Third Place Commons continues to offer in person and online programs
- LFP residents continued to enroll in recreation programs and use Hang Time at Kellogg Middle School now run by the City of Shoreline
- Continue to develop and improve volunteer participation and commitment to City sponsored events, activities, and parks programs

Grant Funded Programs

- More than 2,500 pounds of batteries recycled
- 500 pounds of electronic waste recycled
- 1000s of hazardous light bulbs recycled
- Promotion of waste reduction and recycling programs through educational giveaways
- Continued partnership with the City of Kenmore in a joint city Recycling Collection Event that included hazardous waste recycling
- Dumpster Maintenance program was implemented with the Town Center businesses

COMMUNITY SERVICES

Community Events in 2023-2024

- Picnic in the Park
- Paws in the Park
- Arts in the Park
- Concert in the Park
- Battle of the Bands
- Feria Viva Latinoamerica
- Earth Smart Green Fair
- Family Day at the LFP Farmers Market
- LFP Garden Tour
- Styrofoam Collection Event
- Winter Porch Light Parade
- Recycling Collection event with City of Kenmore
- Volunteer Work Parties at Grace Cole Nature Park, Five Acre Woods, and the Master Gardener Demonstration Garden at Pfingst Animal Acres Park



2025-2026 PLANNED ACTIVITIES

- Continuing Human Service contracts with Community Partners funding requests
- Financial support for Hopestream Community using Opioid Settlement funds
- Funding for the Shoreline Historical Museum as a Community Partner
- Increase environmental education through grant funded programs
- Continued growth of community events (Picnic in the Park, Yoga in the Park, Family Day at the Farmers Market, Battle of the Bands, Concerts in the Parks, Winter Porch Light Parade, Earth Smart Green Fair, Paws in the Park, and more) with educational outreach on environmental issues

COMMUNITY SERVICES

Department Budget Summary, Community Services

Description	2023-2024 Adopted Budget	2023-2024 Projected	2025-2026 Adopted Budget	% Change
Salaries	\$ 170,000	\$ 143,902	\$ 165,500	-2.6%
Overtime	\$ 3,250	\$ 3,250	\$ 3,800	16.9%
Employee Benefits	\$ 46,500	\$ 41,292	\$ 58,500	25.8%
Community Events: Supplies, City of LFP	\$ 10,000	\$ 10,740	\$ 20,000	100.0%
Waste Reduction / Recycling Grant	\$ 20,000	\$ 29,620	\$ -	-100.0%
Office / Operating Supplies	\$ 600	\$ 300	\$ 600	0.0%
Small Tools & Equipment	\$ -	\$ 398	\$ -	
Shoreline/LFP Senior Center	\$ 50,000	\$ 50,000	\$ 70,000	40.0%
Kellogg MS After School Program: Hang Time, City of Shoreline	\$ 20,000	\$ 20,000	\$ 20,000	0.0%
Drug & Alcohol Prevention: Center for Human Services	\$ 54,000	\$ 54,000	\$ 54,000	0.0%
Recreation Programs: Shoreline Parks & Rec.	\$ 35,200	\$ 35,153	\$ 35,200	0.0%
Local Hazardous Waste Grant	\$ 20,000	\$ 22,660	\$ 11,670	-41.7%
Community Events: Services, City of LFP	\$ 20,000	\$ 20,000	\$ 40,000	100.0%
Regional Crisis Response Agency	\$ 184,000	\$ 249,360	\$ 245,000	33.2%
Community Development: 3rd Place Commons	\$ 57,000	\$ 57,000	\$ 70,000	22.8%
Lake Forest Park Arts Council (ShoreLake Arts)	\$ 41,000	\$ 41,000	\$ 60,000	46.3%
Shoreline Historical Museum	\$ -	\$ -	\$ 19,200	
Opioid Prevention: Hopestream Community	\$ -	\$ -	\$ 20,000	
Communications	\$ 6,000	\$ -	\$ 6,000	0.0%
Youth Services Co-Funding Rent	\$ 6,000	\$ -	\$ -	-100.0%
Travel Exp. (lodging, meals)	\$ 300	\$ -	\$ 2,000	566.7%
Dues / Subscriptions	\$ 2,000	\$ 884	\$ 3,000	50.0%
Training	\$ 1,600	\$ 1,135	\$ 3,000	87.5%
Climate Action Committee	\$ 35,000	\$ 35,000	\$ -	-100.0%
King County Alcohol Program	\$ 8,700	\$ 8,300	\$ 9,200	5.7%
Total	\$ 791,150	\$ 823,994	\$ 916,670	15.9%

MUNICIPAL COURT

OVERVIEW

The Municipal Court is organized under RCW 3.50 as a limited jurisdiction court to hear misdemeanor and gross misdemeanor crimes and civil infractions committed within its geographical boundaries. The Court is open Monday through Friday, 9:00 a.m. to 5:00 p.m., and hears cases from the bench twice a week. Jury trials are held monthly during a four-day jury term. Residents living in the 98155 zip code area may be called as jurors for the Lake Forest Park Municipal Court.

The Presiding Judge exercises general administrative supervision over the Court, the court staff, and the probation officer. The Presiding Judge is appointed by the Mayor and confirmed by the City Council for a four-year term pursuant to RCW 3.50.040. The Court Administrator oversees daily court operations and implementation of policies and procedures.

DUTIES OF THE PRESIDING JUDGE

- Supervise the business of the Court to assure the expeditious and efficient handling of all cases including photo infractions
- Develop and coordinate statistical and management information for the Court
- Review and develop all policies, procedures, and forms needed to carry out the function of the Court
- Accounting, auditing, procurement, and disbursement of Court funds
- Preparation and control of the Court's biennial budget
- Promulgation of local court rules
- Supervision of the court-monitored probation programs and the professional probation officer
- Prepare and disseminate information to the public about the Court's activities

Presiding Judge Jennifer Grant was appointed to a four-year term beginning January 2022. She is an active member of the District and Municipal Court Judge's Association (DMCJA).

Court Administrator Julie Espinoza is an active member of the National Association for Court Management (NACM) and the District and Municipal Court Management Association (DMCMA). She is currently working on becoming a certified court executive (CCE) through the National Center for State Courts (NCSC). She continues to serve as the Court liaison to the City Administration.

KEY 2023-2024 ACCOMPLISHMENTS

- Collaborated with City Administration, LFPPD and the Administrative Office of the Courts (AOC) to implement 24/7 monitoring of school walk zones for speed violations to enhance the safety and security of the community

MUNICIPAL COURT

- Conducted first jury trial since the COVID-19 pandemic (3-day DUI trial resulting in conviction)
- Updated Local Court Rules & enhanced court website to simplify access to justice
- Received Interpreter & Equipment Reimbursements from AOC
- Continued Hybrid Criminal Court Hearings and Remote (Zoom) Infraction Hearings
- Court Administrator obtained Certified Court Manager (CCM) certification through NCSC and completed two of seven courses required to obtain CCE certification

2023-2024 INTERAGENCY AGREEMENTS AND REIMBURSEMENTS

- Interagency Agreement with AOC for Interpreter Reimbursement up to 50%
- Interagency Agreement with AOC for Reimbursement on the *Blake* Decision
- Interagency Agreement with Sunnyside Jail to house inmates at \$63 per day

2023-2024 STAFFING CHANGES

- Kelley Gradwohl hired as interim court administrator and per diem court clerk
- Charles Mitchell hired as probation officer
- Julie Espinoza hired as court administrator
- Alisha Bhatti hired as court clerk

2023-2024 COURTROOM & SAFETY IMPROVEMENTS

- New video monitor provides views of the courthouse entrance, hallway, and courtroom
- Staff completed First Amendment Audit Training, CJI Security Training, and attended the disposition reporting compliance presentation given by Washington State Patrol
- Armed security provided by LFPPD and Puget Sound Executive Service, Inc. (PSES) for in-person court hearings
- Courtroom opened to the public for in-person criminal court hearings
- In response to *State v Luthi*, coordinated with LFPPD, Prosecuting Attorneys and Public Defenders to transition to video hearings when in-custody defendants are transported to the Municipal Court

2025-2026 UPDATES & IMPROVEMENTS REQUESTED

- Additional clerk to facilitate efficient processing of court filings and case management
- Increase PO Mitchell's FTE to allow for adequate time to process probation matters
- Transition to paperless court with Laserfiche
- Explore Snohomish County Jail's ability to host in-custody video hearings
- Support Youth Court

MUNICIPAL COURT

CHANGES IN THE COURT

Supreme Court Impacts

State v Luthi

State v Luthi addressed whether a criminal defendant can be required to appear for nonjury proceedings from an "in-court holding cell". The Washington State Supreme Court declared the routine use of an in-court holding cell, without an individualized inquiry justifying such a restraint, violates federal and state constitutional due process protections against inherently prejudicial courtroom practices because the restraint undermines the presumption of innocence, interferes with a defendant's ability to communicate with counsel, and violates the dignity of the defendant and the judicial proceedings. Therefore, prior to the use of restraints, a court must make an individualized finding that a restraint is necessary to protect essential state interests such as physical security, escape prevention, or courtroom decorum. The Supreme Court's reasoning would apply to the use of handcuffs to restrain in-custody defendants appearing in our court.

State v Blake

The Washington State Supreme Court in *State v. Blake* declared Washington's strict liability drug possession statute unconstitutional. Consequently, persons convicted in Washington State under RCW 69.50.4013(1) for possession of controlled substances may be eligible to vacate their conviction and be refunded for any associated fines, assessments, and fees paid. AOC has set aside state funds for this purpose and awarded Lake Forest Park Municipal Court up to a maximum of \$82,841 in reimbursement funds for legal and financial obligations and up to a maximum of \$95,921 for extraordinary judicial, prosecutorial, or defense-related costs to resentence and vacate sentences.

Interpreter Reimbursement Program:

AOC increased funding and expanded court eligibility for their established interpreter reimbursement program. Lake Forest Park Municipal Court was invited to participate due, in part, to the Court's active participation and compliance with King County's Language Access Plan (LAP). As a participating court we can now offset the cost of providing certified court interpreters and related costs. This 50% reimbursement furthers our efforts to provide access to justice in our court. The Court received \$1,865 in reimbursements in 2023 and \$2,723 in reimbursements in 2024.

MUNICIPAL COURT

Department Staffing Summary, Municipal Court	Full Time Equivalent (FTE)	
	2023-2024	2025-2026
Department Employee Count	4.30	4.30

Description	2023-2024 Adopted Budget	2023-2024 Projected	2025-2026 Adopted Budget	% Change
Salaries	\$ 862,500	\$ 840,605	\$ 901,000	4.5%
Security Detail Overtime	\$ 60,900	\$ 52,304	\$ 76,000	24.8%
Overtime	\$ 1,000	\$ 1,002	\$ 1,000	0.0%
Employee Benefits	\$ 295,500	\$ 246,172	\$ 259,000	-12.4%
Security Detail Benefits	\$ 10,500	\$ 10,500	\$ 27,000	157.1%
Court Supplies	\$ 22,000	\$ 21,995	\$ 15,000	-31.8%
Probation Supplies	\$ 500	\$ 516	\$ 1,000	100.0%
Youth Court Supplies	\$ 3,600	\$ 3,488	\$ 3,600	0.0%
Small Tools & Equipment	\$ 1,000	\$ 1,111	\$ 6,500	550.0%
Professional Svcs: Security, Loomis	\$ 50,400	\$ 50,235	\$ 30,000	-40.5%
Bank Charges	\$ 5,000	\$ 3,978	\$ 5,000	0.0%
Communications	\$ 19,000	\$ 18,705	\$ 24,000	26.3%
Travel Exp. (lodging, meals)	\$ 5,000	\$ 4,995	\$ 10,000	100.0%
Insurance	\$ 55,751	\$ 56,202	\$ 65,277	17.1%
Repair & Maintenance	\$ 1,000	\$ 1,000	\$ 1,000	0.0%
Dues / Subscriptions	\$ 7,000	\$ 6,358	\$ 7,000	0.0%
Training	\$ 4,000	\$ 4,000	\$ 8,000	100.0%
Jury Service	\$ 2,500	\$ 2,518	\$ 9,000	260.0%
Interpreters	\$ 9,000	\$ 11,810	\$ 13,000	44.4%
Salaries: Pro Tem	\$ 26,000	\$ 25,266	\$ 17,000	-34.6%
Employee Benefits: Pro Tem	\$ 4,000	\$ 3,933	\$ 2,000	-50.0%
Judgement Settlement: Blake	\$ 29,009	\$ 29,009	\$ -	-100.0%
Judgement Settlement: Blake Prof. Svcs	\$ 5,188	\$ 5,188	\$ -	-100.0%
Probation Costs	\$ 23,000	\$ 22,253	\$ 20,000	-13.0%
Copier Rental	\$ 6,000	\$ 6,000	\$ -	-100.0%
Machinery & Equipment (Laserfiche)	\$ 1,000	\$ 1,000	\$ 41,000	4000.0%
Total	\$ 1,510,348	\$ 1,430,143	\$ 1,542,377	2.1%

PUBLIC SAFETY

MISSION

To develop and support a team of professionals which consistently seeks and finds innovative policing strategies to affirmatively promote, preserve, and deliver those quality services which enhance security and safety in our community. To support this mission, we work in strong partnership with the community.



VALUES

Our department values the sanctity of all life. We strive for the equal, equitable, and compassionate application of law enforcement services for all, and the universal acceptance of all people. We endeavor for the highest level of training and diversity for our police staff and maintain partnerships within our community and local governments to provide urgently needed resources for those in need.

WHAT WE DO

The Police Department is responsible for maintaining law and order. It provides services to the community under the direction of the Police Chief. With a full-time staff of 24, the Department provides for the preservation of life, protection of property, prevention of crime, apprehension of criminals, and facilitation of traffic. Most of the officers are in the patrol division; additionally, there are a traffic unit, criminal investigation detectives, professional support staff, patrol sergeants, and two Lieutenants that serve as the Division Commanders.

DEPARTMENT GOALS

The Police Department has identified four goals for the work of the Department:

1. Reduce crime and collision loss in our community.
2. Provide quality services and innovative policing strategies delivered through excellent customer service.
3. Provide appropriate resources to employees that foster a safe, ethical, innovative, knowledgeable, and diverse workforce.
4. Provide emergency management oversight for City infrastructure and our community.



PUBLIC SAFETY

DIVISIONS

The Lake Forest Park Police Department is organized into three divisions:

- Patrol Operations
- Support Services
- Emergency Management

Patrol Operations

Commanded by a Lieutenant, this division provides professional police services to the citizens of Lake Forest Park twenty-four hours a day, seven days a week. The division consists of four squads in the Patrol Section, the Traffic Unit, Crime Watch, and Block Watch. Other functions include narcotics enforcement, Special Weapons and Tactics/Hostage Negotiations (SWAT/HNT), and gang/graffiti investigations.



Support Services



Commanded by a Lieutenant, this division assists in the daily operation of police support services. The division strives for quality customer experience through the delivery of services that enhance the overall mission of the Department. The division consists of the Investigations Unit, Professional Services, Jail Transports, Accreditation, the Records Unit, Training, and the Evidence/Property Unit.

Emergency Management

Overseen by the Police Chief, responsibilities include coordinating the Northshore Emergency Management Coalition (NEMCo), supervising the Emergency Manager of NEMCo as they interface with the King County Department of Emergency Management, and networking with neighboring emergency management professionals. The division organizes emergency drills for the city, ensures compliance with the National Incident Management System (NIMS), and provides command oversight during emergencies within the city. Additionally, the division ensures the Comprehensive Emergency Management Plan (CEMP) and Hazard Mitigation Plan (HMP) are updated.



PUBLIC SAFETY



DEPARTMENT FUNCTIONS

- Providing Patrol Operations, Support Services, and Emergency Management as major functions of the Police Department.
- Develop and enhance a yearly operations plan that focuses on crime reduction, providing quality services and innovative policing strategies, ensuring employee accountability, and providing emergency management oversight.
- Strengthen relationships with our schools for emergency response planning and exercises.
- Development of community partnerships through the Community Traffic Safety Program, Block Watch, extra patrol requests, local community groups, and positive police/citizen interactions.
- Enhance public transparency and public disclosure through paperless systems.
- Promote community education through crime prevention presentations in partnership with volunteer Block Watch Captains.
- Enhanced training to build a team of professionals that engage the community at all levels of service.
- Reinforce community communication efforts delivered through a variety of formats, including the City website, social media accounts, media releases, neighborhood meetings, Shop with a Cop, Safety Fair, and National Night Out.



PUBLIC SAFETY

2025-2026 PLANNED ACTIVITIES

- Increase proactive law enforcement activities linked to the Operational Plan
- Continue to enhance traffic safety and calming objectives
- Reduce property related crimes
- Increase community engagement
- Solutions for more accountability to the public
- Create a “Citizen Academy” for better understanding and outreach to our community

2025-2026 STAFFING LEVELS

The current authorized staffing for the department includes 20 commissioned officers, 1 specially commissioned support officer, 2 civilian records staff, 1 emergency manager, and 1 domestic violence advocate, with 2 additional Limited Term Employees (LTEs) allocated for attrition management. The leadership team consists of the Chief of Police, 2 Division Commanders (currently titled Lieutenants), and 4 Patrol Sergeants. Among the 11 Patrol Officers, there are specialized units that include a Traffic Officer, a K9 Officer, reinstated in 2024, and 2 SWAT Officers (one Operator and one Hostage Negotiation Team (HNT) member). Additionally, the department has 2 Detectives on staff.

There is an identified need for 2 more patrol officers to address operational demands. This includes an additional Traffic Officer to handle the increased volume of traffic camera violations, as well as a Community Service Officer, or Support Officer, assisting with camera-related ticket processing. To align with the actual responsibilities of the roles, the department also proposes changing the title of "Lieutenant" to "Commander."

Crisis response will continue to be supported by Crisis Navigators from the RCR Agency, while volunteer services are provided by 2 Police Chaplains and a Crime Watch Group. These adjustments and additions are intended to enhance the department's ability to meet the needs of the community more effectively.

2025-2026 EQUIPMENT NEEDS

- Police Vehicle Replacement Plan:
 - 2025: one transport van, two patrol vehicles
 - 2026: two patrol vehicles, two admin vehicles
- Ballistic Vest Replacement Plan (50% grant funded):
 - 2025: three replacements, two new hire or turnover
 - 2026: five replacements, two new hire or turnover
- Capital Improvements:
 - Security fencing for patrol vehicles to improve safety of police department parking and access
 - Carport for patrol vehicles and improved lighting
 - Exhaust venting (HVAC) in holding cells and PD sink area
 - Officer locker room and storage upgrades

PUBLIC SAFETY

- Traffic enforcement tools (reader boards, accident investigators, digital speed signs, UAV, lidars)
- Technology Improvements:
 - E-bikes for Burke Gilman Trail and Town Center patrol
 - Explore transitions from gas to hybrid and electric for PD fleet
 - Electrical vehicle charging stations for future vehicles
 - Unmanned Aerial Vehicle (UAV) for collision investigations, emergency management, search and rescue, vehicle pursuit interdictions, in-progress calls and perimeter safety overwatch
 - Less lethal and additional safety tools (WRAP system, 40mm less lethal)
 - Automated License Plate Readers (ALPR's) for investigations and increased case closure
 - Virtual reality training
 - Software for policy, training and accreditation assurance

CALLS FOR SERVICE

“Calls for Service” are received by dispatch and entered as many different call types. For 2023, there were 174 different call types that have been combined into these 15 broad categories (Norcom added several more categories in the merge).

- For example, the call type category of “*Burglary/Theft*” includes:
 - *Burglary*
 - *Forgery*
 - *Fraud*
 - *Identity Theft*
 - *Motor Vehicle Recovery*
 - *Motor Vehicle Theft*
 - *Robbery*
 - *Vehicle Prowl*
 - *Theft*
 - *Possession of Stolen Property*

PUBLIC SAFETY

Type of Call	2019	2020	2021	2022	2023	+/-	vs. Last Year
Information / 911	224	195	206	152	131	-14%	↓
	368	235	218	242	189	-22%	↓
Assault/Fights/Harassment	58	37	46	34	23	-32%	↓
	337	526	348	452	263	-42%	↓
Disturbance/Noise	158	134	145	150	158	5%	↑
	52	33	43	46	23	-50%	↓
Investigations	1602	1331	1180	1336	1269	-5%	↓
	38	29	21	28	30	7%	↑
Juvenile	27	20	11	23	27	17%	↑
	1425	1106	1059	1022	1156	13%	↑
Miscellaneous	275	166	232	195	173	-11%	↓
	88	96	81	76	56	-26%	↓
Parking	2934	2633	2721	2566	2666	4%	↑
	4596	2859	2726	3228	3209	-1%	↓
Trespass	58	36	39	58	56	-3%	↑

Incidents include officer-initiated police

Call types are assigned by the dispatcher and may or may not reflect the true nature of the call or report type completed by the officer. For example, a traffic stop incident type could change to a DUI report based on the officer's investigation.

Overview	2019	2020	2021	2022	2023
Incidents	12240	9436	9082	9608	9429
Case Reports	762	865	613	809	740
Arrests	231	216	146	230	201
Traffic Stops	3731	2147	1837	2477	2593
Traffic Infractions	1935	1152	767	976	907
Criminal Traffic	178	127	152	173	212
Drug Arrests	58	47	14	12	13
Domestic Incidents	98	69	62	80	54
DUI Arrests	34	22	22	28	19
Fraud/Forgery/ID	51	184	30	35	44
Graffiti	17	20	16	25	25
Malicious Mischief	76	79	62	99	93
Vehicle Prowls	49	60	26	36	55

PUBLIC SAFETY

PHOTO ENFORCEMENT

Traffic Safety Photo Enforcement Program



The City of Lake Forest Park currently operates Traffic Safety Enforcement Camera Systems around its schools, and at three locations on SR 522/Bothell Way NE. These systems are a safety measure designed to reduce and prevent speeding and collisions. Since its beginning in 2009, the goal of the program has been pedestrian safety in our school zones and collision reduction on SR 522. The program is used as a force-multiplier, adding to the good behavior of drivers and enforcement capacity of the Police Department. The system enables Police Department staff, which is typically running at minimum levels, to perform other functions that address a wide range of public safety tasks.

The City currently operates three red-light camera locations. These include SR 522 at SR 104, SR 522 at NE 170th Street, and SR522 at NE 165th Street. Additionally, the City operates four school zone camera locations, which include LFP Elementary School (35th Ave NE), (40th PL NE), and Brookside Elementary School (NE 178th St), (37th Ave NE).

In 2019, the City upgraded the system technology and installed easy to read signs. The redesign and upgrade of the school zone locations enabled the cameras to capture the flashing beacon in the violation video package. This redesign elevated the City program to a best-practice design. The upgrade ensured the City has the industry's latest technology: a next-generation, non-invasive 3-D tracking radar that measures the distance, angle, and speed of up to 32 vehicles per approach.

On August 8, 2024, the Lake Forest Park City Council adopted Resolution 24-1961, designating NE 178th Street from 25th Avenue NE to State Route 104 as a "School Walk Zone" within Lake Forest Park. This measure was taken to enhance the safety and security of the community. The Council's adoption of Resolution 24-1961 authorizes automated traffic safety cameras to monitor the school walk zone for speed violations at all times of the day. NE 178th Street has a 25-mph speed limit. The section monitored is the same stretch currently monitored for speed violations during school hours, measuring speeds exceeding 20 mph when children are present during school hours or when warning flashers are active.

The use of photo enforcement technology in traffic management has become increasingly prevalent in cities across the country. These systems, which include red light cameras and speed cameras, are designed to capture traffic violations automatically. However, the process of managing and authorizing these tickets is resource-intensive, requiring significant time and effort from law enforcement officers and Municipal Court personnel.

PUBLIC SAFETY

Demand on our Police and Municipal Court

The captured footage is first reviewed by our patrol officers. Officers must scrutinize each violation to ensure the accuracy of the violation, verifying details such as vehicle registration and confirming the infraction. This step is crucial as it ensures that only lawful tickets are processed, reducing the likelihood of errors or disputes. They may be called into Court for disputes just like a regular ticket violation.

Officers responsible for reviewing photo enforcement tickets manage a significant volume of cases daily, often exceeding 400-600 tickets. Each ticket requires careful review, which can take anywhere from a few minutes to several minutes per violation, depending on the complexity of the case.

Given the high volume, the task requires the collective effort of all patrol officers, significantly impacting their available time for other duties. Once a violation is verified, officers authorize the issuance of the ticket.

After the ticket is issued, the Municipal Court takes over the processing of the violation. This includes recording the violation in the system, tracking the payment of fines, and managing any appeals or disputes. The court also handles the scheduling and management of any litigation that may arise from contested tickets. Processing these tickets places additional demands on court resources, particularly when handling cases that proceed to litigation.

The process of managing photo enforcement tickets is a complex and time-consuming task that requires significant coordination between our police department and municipal court. The high volume of tickets processed daily demands the collective effort of all patrol officers, impacting their overall workload and time management. At a time where staffing has been a significant issue, this adds additional complexity. The Municipal Court plays a crucial role in ensuring that these tickets are processed accurately and fairly, while also managing the financial and legal aspects of each violation. Effective resource management and process optimization are essential to maintaining the efficiency and effectiveness of photo enforcement programs.

In 2024, with the addition of speed cameras on NE 178th, there has been a significant increase in demand on both police and Municipal Court personnel. As a result, these departments are requesting additional resources, including personnel and equipment, in the 2025-26 budget to manage the increased workload effectively.

Location	Type	2019	2020	2021	2022	2023	5 Year Total
BROOKSIDE ELE	COLLISIONS	2	1	1	0	1	5
LFP ELEMENTARY	COLLISIONS	0	0	1	2	0	3
SR522 / NE 165TH ST	COLLISIONS	10	7	4	2	5	28
SR522 / NE 170TH ST	COLLISIONS	15	8	6	7	16	52
SR522 /SR104	COLLISIONS	17	9	19	10	6	61
Total		44	25	31	21	28	149

PUBLIC SAFETY

Location	Type	2019	2020	2021	2022	2023	5-Yr Total
BROOKSIDE ELE	CITATIONS	3,633	1,590	13,394	7,543	8,663	34,823
LFP ELEMENTARY	CITATIONS	4,220	1,213	9,621	5,442	6,076	26,572
SR522 / NE 165TH ST	CITATIONS	2,129	1,738	2,507	3,018	3,282	12,674
SR522 / NE 170TH ST	CITATIONS	1,763	1,668	1,988	2,423	2,168	10,010
SR522 /SR104	CITATIONS	3,521	2,453	3,053	3,274	3,246	15,547
Total		15,266	8,662	30,563	21,700	23,435	99,626

Location	Type	2019	2020	2021	2022	2023	5-Yr Total
BROOKSIDE ELE	VIOLATIONS	5,694	2,228	16,646	9,979	11,119	45,666
LFP ELEMENTARY	VIOLATIONS	6,701	1,747	12,085	7,256	7,997	35,786
SR522 / NE 165TH ST	VIOLATIONS	3,558	2,761	3,689	4,295	4,711	19,014
SR522 / NE 170TH ST	VIOLATIONS	4,760	5,765	6,488	6,853	5,716	29,582
SR522 /SR104	VIOLATIONS	6,417	4,752	5,822	6,462	6,659	30,112
Total		27,130	17,253	44,730	34,845	36,202	160,160

PUBLIC SAFETY

DEPARTMENT BUDGET

Department Staffing Summary, Public Safety	Full Time Equivalent (FTE)	
	2023-2024	2025-2026
Department Employee Count	23.00	23.00
Emergency Manager	1.00	1.00

Description	2023-2024 Adopted Budget	2023-2024 Projected	2025-2026 Adopted Budget	% Change
<u>Police Department Operations</u>				
Salaries	\$ 5,117,000	\$ 4,969,172	\$ 5,516,000	7.8%
Overtime	\$ 511,000	\$ 510,983	\$ 378,000	-26.0%
Employee Benefits	\$ 2,322,000	\$ 2,061,064	\$ 2,156,000	-7.1%
LEOFF 1 Expenses	\$ 30,000	\$ 33,266	\$ 37,000	23.3%
Disability Insurance	\$ 3,600	\$ -	\$ -	-100.0%
Uniform Expenses	\$ 55,000	\$ 51,974	\$ 40,000	-27.3%
Police: Dry Cleaning Contract	\$ 3,000	\$ 2,287	\$ 3,000	0.0%
Police: Badges & Vests	\$ 13,000	\$ 11,136	\$ 8,600	-33.8%
Supplies: General	\$ 30,000	\$ 26,493	\$ 30,000	0.0%
Operations: Vehicle Supplies	\$ 60,250	\$ 55,575	\$ 60,250	0.0%
K-9 Narcotics	\$ 5,000	\$ 5,000	\$ 10,000	100.0%
State Opioid Settlement Expenses	\$ -	\$ 4,771	\$ -	
Fuel	\$ 70,000	\$ 69,964	\$ 70,000	0.0%
Small Tools & Equipment	\$ 13,000	\$ 12,926	\$ 13,000	0.0%
Professional Services	\$ 30,000	\$ 41,317	\$ 30,000	0.0%
Copier Rental Sales Tax	\$ -	\$ 1,001	\$ 1,000	
Communications	\$ 154,400	\$ 130,876	\$ 154,000	-0.3%
Travel Exp. (lodging, meals)	\$ 27,000	\$ 21,782	\$ 27,000	0.0%
Insurance	\$ 305,816	\$ 308,290	\$ 358,074	17.1%
Vehicle Repair & Maintenance	\$ 90,000	\$ 99,807	\$ 103,100	14.6%
Office Equipment: Repair & Maintenance	\$ 3,000	\$ 1,500	\$ 3,000	0.0%
Operations: Repair & Maintenance	\$ 4,000	\$ 4,025	\$ 4,000	0.0%
Dues / Subscriptions	\$ 62,000	\$ 61,471	\$ 70,699	14.0%
Training	\$ 40,000	\$ 40,000	\$ 40,000	0.0%
Marine Patrol	\$ 32,500	\$ 36,742	\$ 50,000	53.8%
Call Out Services: SWAT	\$ 8,000	\$ 7,896	\$ 11,000	37.5%
Safe Harbor Expenses (DV)	\$ 1,000	\$ 1,000	\$ 1,000	0.0%
Copier Rental	\$ 11,400	\$ 10,036	\$ 10,400	-8.8%
Computer Hardware / Software	\$ 14,000	\$ 14,000	\$ 14,000	0.0%
Machinery & Equipment	\$ 90,651	\$ 89,331	\$ 20,000	-77.9%
Total Police Operations	\$ 9,106,617	\$ 8,683,685	\$ 9,219,123	1.2%

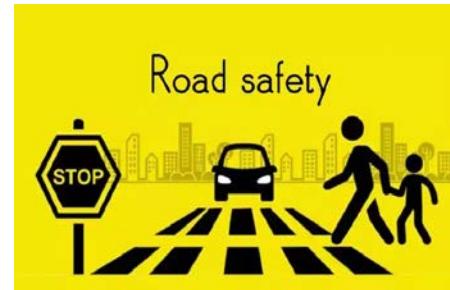
PUBLIC SAFETY

Department Budget Summary, Public Safety					
Description		2023-2024 Adopted Budget	2023-2024 Projected	2025-2026 Adopted Budget	% Change
<u>Technology</u>					
Supplies: General		\$ 5,000	\$ 2,260	\$ 8,000	60.0%
Software		\$ -	\$ 6,872	\$ 11,000	
Equipment / Hardware		\$ 6,000	\$ 2,365	\$ 10,000	66.7%
Dues / Subscriptions		\$ 30,000	\$ 19,007	\$ 20,000	-33.3%
Training		\$ 7,700	\$ 5,000	\$ 5,000	-35.1%
Capital Outlay: Hardware / Software		\$ 58,900	\$ 58,900	\$ -	
Total Police Operations		\$ 107,600	\$ 94,404	\$ 54,000	-99%
<u>Crime Watch</u>					
Supplies		\$ 5,000	\$ 2,462	\$ 6,000	20.0%
Community Oriented Policing Program		\$ 5,000	\$ 3,168	\$ 4,000	-20.0%
Total Crime Watch		\$ 10,000	\$ 5,630	\$ 10,000	0.0%
<u>Emergency Management</u>					
Office / Operating Supplies		\$ 4,000	\$ -	\$ -	-100.0%
Professional Services		\$ 90,000	\$ 111,063	\$ 119,206	32.5%
Kenmore: EMPG (Pass Through)		\$ 20,000	\$ 21,179	\$ 20,000	0.0%
Dues / Subscriptions		\$ 100	\$ -	\$ -	-100.0%
Training		\$ 2,000	\$ -	\$ -	-100.0%
Total Emergency Management		\$ 116,100	\$ 132,242	\$ 139,206	19.9%
<u>Traffic Safety Camera Program</u>					
Traffic Camera Service Fee		\$ 1,615,950	\$ 1,615,950	\$ 1,676,798	3.8%
Professional Services		\$ 10,000	\$ 6,661	\$ 7,000	-30.0%
Total Traffic Safety Camera Program		\$ 1,625,950	\$ 1,622,611	\$ 1,683,798	3.6%
<u>Dispatch</u>					
Equipment Maintenance		\$ 140,809	\$ 56,120	\$ -	-100.0%
Contracted Services		\$ 537,780	\$ 622,469	\$ 960,314	78.6%
Total Dispatch		\$ 678,589	\$ 678,589	\$ 960,314	41.5%
<u>Civil Service Commission</u>					
Supplies		\$ 700	\$ 905	\$ 2,000	185.7%
Professional Services		\$ 17,400	\$ 38,248	\$ 20,000	14.9%
Travel Exp. (lodging, meals)		\$ 1,000	\$ 564	\$ 2,000	100.0%
Training		\$ 500	\$ 500	\$ 1,000	100.0%
Total Civil Service Commission		\$ 19,600	\$ 40,217	\$ 25,000	27.6%
<u>Animal Control</u>					
Animal Control Services		\$ 19,800	\$ 26,000	\$ 13,000	-34.3%
Total Animal Control		\$ 19,800	\$ 26,000	\$ 13,000	-34.3%

TRAFFIC SAFETY

OVERVIEW

The City accounts for its fines and penalties in this category. The largest single revenue in this category is Traffic Safety Camera Fines, which account for approximately 95% of the revenue. Other revenues accounted for in this category include fines and penalties levied by the Lake Forest Park Municipal Court for infractions, fines, and penalties issued within the City limits.



Revenue from the City's red lights and school speed zones traffic safety cameras will continue to be designated as general fund revenue and may be used as designated by the City Council. New to the 2025/2026 budget is revenue dedicated solely to Traffic Safety, resulting from the passage of HB 2384 in the 2024 legislative session. With the installation of the School Walk Zone cameras at Brookside Elementary, the city will be receiving new revenues restricted to Traffic Safety activities and costs to operate the traffic safety cameras, defined in RCW 46.63.220(13) as:

(i) Traffic safety activities related to construction and preservation projects and maintenance and operations purposes including, but not limited to, projects designed to implement the complete streets approach as defined in RCW 47.04.010, changes in physical infrastructure to reduce speeds through road design, and changes to improve safety for active transportation users, including improvements to access and safety for road users with mobility, sight, or other disabilities; and (ii) The cost to administer, install, operate, and maintain the automated traffic safety cameras, including the cost of processing infractions.

Due to the restricted nature of these revenues, a sub-fund of the General Fund, Fund 002, has been created to track the revenues and expenditures related to the new camera type. As part of the Mayor's adopted budget, anticipated revenue, expenditures for salaries in the police department and municipal court to administer the program, as well as the professional services costs associated with the Verramobility contract are included. Any traffic safety activities potentially supported by this fund will be brought to Council for consideration during the biennium.

Department Budget Summary, Traffic Safety		2023-2024		2025-2026	
Description		Adopted Budget	Projected	Adopted Budget	% Change
Salaries: Court		\$ 150,000	\$ 150,000	\$ 372,500	148.3%
Salaries: Police		\$ 200,000	\$ 200,000	\$ 941,500	370.8%
Salaries: Public Works (Sr. PM)				\$ 228,500	
Employee Benefits: Court		\$ 100,000	\$ 100,000	\$ 84,500	-15.5%
Employee Benefits: Police		\$ 125,000	\$ 125,000	\$ 434,500	247.6%
Employee Benefits: Public Works (Sr. PM)				\$ 87,000	
Traffic Camera Service Fee		\$ 40,000	\$ 40,000	\$ 912,000	2180.0%
Traffic Calming Transfer to (302)		\$ 150,000	\$ 150,000	\$ 300,000	100.0%
Total		\$ 765,000	\$ 765,000	\$ 3,360,500	339.3%

OTHER CRIMINAL JUSTICE SERVICES (PROSECUTOR, PUBLIC DEFENSE, AND DETENTION)

OVERVIEW

- The City contracts for prosecutor and public defender services. Neither is an employee of the court and are under the direction of the Executive branch.
- The City contracts for detention services with King County, the City of Lynnwood, and the City of Sunnyside. In an effort to save costs, the City uses one of the detention centers depending upon the type and length of sentencing.



PROSECUTOR

The prosecuting attorney has provided services for the city since 2001. This budget projects inflationary increases in prosecution costs in 2025 and 2026 which, by contract, are commensurate with that provided to non-represented city staff.

PUBLIC DEFENDER

The Public Defender began providing services for the city in 2019 and has been able to easily manage within the prescribed case limits. The contract for services had a term of two years, with two 1-year extensions, necessitating negotiations of a new contract in the third quarter of 2023. For this reason, an inflationary increase was recognized in the 2024 budget.

DETENTION AND ELECTRONIC HOME MONITORING

The budgeted actual amount reflects the Municipal Court using home detention in some sentencing, when criteria are met. In 2023-2024 the estimated cost of jail services was anticipated to increase 153% over the 2021-2022 cost. The 2025-2026 budget takes this increase into account and reflects a 111% increase over the 2023-2024 budgeted amount.

Department Budget Summary, Other Criminal Justice				
Description	2023-2024	2023-2024 Projected	2025-2026	% Change
	Adopted Budget		Adopted Budget	
Prosecutor	\$ 205,569	\$ 205,569	\$ 222,411	8.2%
Public Defender	\$ 217,500	\$ 221,850	\$ 247,000	13.6%
Jail Expenses	\$ 905,000	\$ 914,906	\$ 950,000	5.0%
Elec. Monitoring / Work Release	\$ 19,000	\$ 5,631	\$ 20,000	5.3%
Total	\$ 1,347,069	\$ 1,347,956	\$ 1,439,411	6.9%

COMMUNITY DEVELOPMENT - PLANNING DIVISION

MISSION

To serve all persons in a responsive, professional and courteous manner and help ensure that Lake Forest Park continues to be a healthy, safe, attractive, and enjoyable place to live, work and visit.

WHAT WE DO

Under the direction of the Community Development Director, the Planning and Building Divisions of the Community Development Department play a key role in shaping the future of the City's built environment and preserving the natural environment. Planning serves residents directly in response to inquiries at the counter, over the phone, and via email and indirectly by ensuring that all development activity conforms to the City's adopted policies, plans and regulations.



Planning & Building Counter Assistance

The community and City place a high priority on providing timely, accurate information on policy, land use, and construction standards to the public. Planning's responsibilities and workload continue to justify having assistant planner, senior planner, and urban forest planner positions. Planning is expected to provide counter service every day of the work week and review land use permits in a timely manner. The Department is also expected to support the City Council, Planning Commission, Climate Action Committee, Parks and Recreation Advisory Board, Tree Board, and other temporary task force bodies as needed. Planning is responsible to keep development code update items and long-range planning initiatives moving through the public engagement and adoption process. Examples of these long-range items are the Comprehensive Plan, Shoreline Master Program, Critical Areas Ordinance, Subdivision Ordinance, Wireless Communication Facilities regulations, and Environmental Review. Transparency, public participation, information transfer, and public comment are supported by the Planning Division.

Development Compliance Review and Inspection

Planning and Building staff work closely together to ensure new development proposals comply with the City's land use and construction codes. The cost of this work is offset by permit fees, which cover the staff time involved in assuring compliance, public notification of complex projects,

COMMUNITY DEVELOPMENT - PLANNING DIVISION

and construction inspections. Certain applications require a public hearing before the City's Hearing Examiner, which the department also supports.

Department staff continue to be very busy working with applicants who wish to improve their property or create new residential development while preserving critical areas. Sound Transit's planned Bus Rapid Transit improvements on SR 522 will generate a significant amount of permitting review for the Department over the 2025-2026 biennium.

Long-Range Planning and Land Use Code Update

The Department prepares land use plans and code amendments at the direction of the Mayor and City Council. In some cases, these projects require the assistance of planning consultants, whose work is directed by the department. The draft plans or regulations are reviewed by the Planning Commission, which is staffed by the department. The Commission usually makes recommendations to the Mayor and City Council regarding updates to the Comprehensive Plan and land use codes. Through this process, the Commission also provides an important forum for citizen participation.

Initiatives Reviewed by Planning Commission during 2023-2024:

- Periodic Update of the Comprehensive Plan
- Accessory Dwelling Unit Regulations Update
- Sign Code Update
- Critical Area Reasonable Use Exception Regulations

Land Use Initiatives Anticipated during 2025-2026

- Climate Element of the Comprehensive Plan with Greenhouse Gas Emissions Reduction & Resiliency Sub-Elements
- Certification and implementation of the 2024 Comprehensive Plan Periodic Update
- Middle Housing Development Regulations to meet legislative mandates
- Closure on Sign Code updates
- Shoreline Master Program update
- Critical Areas Ordinance review and update
- Subdivision Code update
- Wireless Communication Facilities Code update

Code Enforcement Investigation and Follow-up

This program involves responding to code enforcement requests. Response includes site visits to document violations, posting and mailing notices, communicating with both violators and

COMMUNITY DEVELOPMENT - PLANNING DIVISION

complainants, supporting voluntary compliance and ensuring full and proper permitting. These activities are not offset by permit fees.

Tree Permit Processing

In the past, the Urban Forest Planner's hours were set at 24 hours/week which did not allow adequate time to ensure that permit recipients fulfill required tree preservation and replacement conditions. Increasing the position's hours in the 2023-2024 biennium to 32 hours/week and the recruitment of a highly qualified, responsive, certified arborist addressed this issue, reduced the need for consulting arborists, and allows more time to engage in community forest planning with the public and Tree Board.

Tree Board Support and Future Tree Inventory

Tree Board members have played an important role in the completion, review, and implementation of the May 2024 Urban Forest Ecosystem Services and Values Report. The Urban Forest Planner and Tree Board assist with policy updates in amendments to the Comprehensive Plan and will play a key role in a future tree inventory. These efforts will be helpful in determining if there is a need for future amendments to the tree regulations.

COMMUNITY DEVELOPMENT - PLANNING DIVISION

Department Staffing Summary, Planning Division	Full Time Equivalent (FTE)	
	2023-2024	2025-2026
Department Director: Community Development	1.00	1.00
Department Employee Count: Planning	2.75	2.75
Community Programs Planner	0.00	1.00
	3.75	4.75

Description	2023-2024 Adopted Budget	2023-2024 Projected	2025-2026 Adopted Budget	% Change
Salaries	\$ 809,800	\$ 670,507	\$ 946,500	16.9%
Overtime	\$ 3,000	\$ 751	\$ 4,000	33.3%
Employee Benefits	\$ 312,000	\$ 212,780	\$ 301,500	-3.4%
Office / Operating Supplies	\$ 5,000	\$ 4,661	\$ 5,000	0.0%
Small Tools & Equipment	\$ -	\$ 2,335	\$ 3,000	
Professional Services	\$ 312,500	\$ 263,655	\$ 775,000	148.0%
Engineering Services	\$ 125,000	\$ 24,574	\$ 70,000	-44.0%
Communications	\$ 8,400	\$ 8,219	\$ 8,000	-4.8%
Travel Exp. (lodging, meals)	\$ -	\$ 711	\$ 6,000	
Advertising	\$ 10,000	\$ 11,279	\$ 7,000	-30.0%
Dues / Subscriptions	\$ 3,000	\$ 1,213	\$ 3,000	0.0%
Training	\$ 5,000	\$ 3,000	\$ 5,000	0.0%
Copier Rental	\$ 4,000	\$ -	\$ -	-100.0%
Developer Projects: Sound Transit	\$ 177,560	\$ 73,053		
Tree Acct: Operating Supplies	\$ 6,000	\$ -	\$ 1,000	-83.3%
Tree Acct: Professional Svcs.	\$ 5,000	\$ 8,413	\$ 13,000	160.0%
Total	\$ 1,786,260	\$ 1,285,151	\$ 2,148,000	20.3%

COMMUNITY DEVELOPMENT -BUILDING DIVISION

MISSION

Serve all residents in a responsive, positive and courteous manner to ensure that Lake Forest Park continues to be a healthy, safe, attractive, and enjoyable place to live, work and visit.

WHAT WE DO

Under the direction of the Community Development Director, the City's Building Official and Permit Coordinator work in concert with the Planning Division to ensure development is reviewed and permitted correctly from concept to occupancy.



The Building Division serves residents directly at the building and planning counter and online to ensure that all development activities conform to the City's adopted plans and regulations. The primary duties of the Building Official are administrative decisions and interpretations for building codes, plan review and project inspections.

Development and Building Compliance Review and Inspection

This program involves review of development projects to ensure each complies with the City's land use and building codes. The cost of this work is offset by permit fees which cover the staff time involved in assuring code compliance, public notification of complex projects and onsite construction inspections. The Division supports compliance reviews that require a public hearing before the City's Hearing Examiner. Coordination with the Planning Division before permit issuance is key in implementing policy and regulations for critical areas, trees and shoreline management.

Code Enforcement Investigation and Follow-up

This program involves responding to code enforcement requests. Response includes site visits to document violations, posting and mailing notices, communicating with both violators and complainants, supporting voluntary compliance and ensuring full and proper permitting. These activities are not offset by permit fees.

Planning & Building Counter Assistance

The City places a high priority on providing timely, accurate information on land use and construction standards for our residents. Department staff routinely assist customers with questions and permit intakes as well as fielding thousands of inquiries by phone and email.

COMMUNITY DEVELOPMENT -BUILDING DIVISION

Department Staffing Summary, Building Division	Full Time Equivalent (FTE)	
	2023-2024	2025-2026
Department Employee Count	1.80	1.80

Description	2023-2024		2025-2026		% Change
	Adopted	Projected	Adopted	Projected	
	Budget		Budget		
Salaries	\$ 313,200	\$ 321,547	\$ 401,500	\$ 401,500	28.2%
Overtime	\$ 2,000	\$ 952	\$ 2,000	\$ 2,000	0.0%
Employee Benefits	\$ 98,800	\$ 109,021	\$ 151,000	\$ 151,000	52.8%
Office / Operating Supplies	\$ 6,000	\$ 3,644	\$ 6,000	\$ 6,000	0.0%
Small Tools & Equipment	\$ -	\$ 600	\$ 5,000	\$ 5,000	
Professional Services	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000	0.0%
Fire Marshall Inspections	\$ 2,000	\$ 120	\$ 2,500	\$ 2,500	25.0%
Communications	\$ 1,500	\$ 1,500	\$ 1,750	\$ 1,750	16.7%
Training	\$ 2,500	\$ 1,425	\$ 4,000	\$ 4,000	60.0%
Dues / Subscriptions	\$ 1,000	\$ 1,000	\$ 1,800	\$ 1,800	80.0%
Total	\$ 437,000	\$ 449,809	\$ 585,550	\$ 585,550	34.0%

PUBLIC WORKS

MISSION

Efficiently operate, responsibly maintain and improve the City's most valuable assets including public streets, sanitary sewers, parks, public facilities and surface water infrastructure.

WHAT WE DO

The Public Works Department provides a wide variety of services for the residents of Lake Forest Park. Services include maintenance, operation, and repair of the City's streets, surface water infrastructure, buildings and grounds facilities, parks, sanitary sewer system, building permits, and 24/7 emergency response. Four separate funds provide the financial resources for these services: General Fund, City Street Fund, Surface Water Utility Fund and Sewer Utility Fund.

Facility Maintenance

Funding Source: General Fund/Other

The Public Works Department maintains City Hall, the Public Works Office and the Public Works Maintenance Shop according to a facility preventive maintenance program through a mix of in-house operations and outside vendors for janitorial and HVAC upkeep. This blend of services provide a safe, economical and productive environment for City customers and staff.



Parks Maintenance

Funding Source: General Fund

Public Works' parks maintenance team provides landscape maintenance services to preserve and improve the quality of outdoor facilities including nearly 40 acres of parks and open spaces. Skilled workers maintain and improve the green spaces including the trees, shrubs, annual plants, grass areas, sport fields, irrigation systems and 6 miles of pathways. The team also tends to the other park amenities such as drinking fountains, tennis courts, viewing decks, boardwalks, parking areas, park signage and outdoor play equipment.

PUBLIC WORKS

Streets

Funding Source: Street Fund

The Street Fund supports the maintenance and operations performed by the Public Works team including pothole patching, crack sealing, roadway shoulder maintenance, guard rail repair, snowplowing, sanding, de-icing and annual road overlays. Funds are used for engineering services, road maintenance, traffic maintenance and sidewalk construction projects. Some street operations services are funded through the Transportation Benefit District's approved plan.

Surface Water Utility

Funding Source: Surface Water Utility Fund

Surface water facility maintenance, operations and capital improvements are funded through the Surface Water Utility Fund. This includes geographic information systems (GIS) mapping of the City's surface water system, street sweeping, surface water infrastructure inspections, capital project design and construction, and maintenance of the network of pipes, ditches, detention facilities and streams.

Surface water utility funds are also used to implement the stormwater management program that improves water quality through public education and involvement, inspections, operations review and monitoring. Neighborhood environmental mini-grants and StreamKeepers' water quality monitoring support is also provided through surface water funds.

Sewer Utility

Funding Source: Sewer Utility Fund

The Public Works Department operates and maintains the City's sewer utility to ensure the health, safety, and welfare of all residents and visitors in Lake Forest Park. The Sewer Utility is responsible for maintaining approximately 225,000 feet of gravity sewer main, 11,000 feet of pressure main and two sewer lift stations. The City maintains relationships with water districts, sewer districts, neighboring cities, King County Wastewater Treatment (Metro), the State Department of Ecology (DOE) and the Seattle-King County Health Department in the operation of this utility.

PUBLIC WORKS

KEY 2023-2024 ACCOMPLISHMENTS

Facilities and Parks

- Provided year-round maintenance operations for each park
- Added a Bi-Directional Antenna in City Hall to improve radio coverage for the Police Department
- Replaced fencing at Pfingst Animal Acres Park
- Removed invasive blackberry bushes in Horizon View Park and added wood chips over the area to prevent regrowth
- Worked with volunteer groups to assist with parks projects and overall maintenance
- Added pickleball courts at Lake Forest Park Elementary



Streets

- Used Artificial Intelligence to assess the health of our pavement network
- Completed the Annual Paving Overlay Program
- Install and maintain the new mobility safety signage recommended by the Traffic Calming Group and Traffic Engineer
- Removed fallen and dangerous trees throughout the city
- Purchased a new F550 Pickup Truck to replace an outdated vehicle
- Maintained the pavement network including snowstorm response, pavement patching, and regular street sweeping
- Maintain and replace pavement markings
- Maintain safe sight lines at intersections
- Presented a proposed Active Transportation Plan for council consideration

Surface Water

- Maintained compliance with the NPDES Phase II Municipal Stormwater Permit administered by the WA Department of Ecology (Ecology). This included:
 - Completed annual inspections and cleanings of stormwater system catch basins and NPDES-regulated surface and stormwater management facilities, including the McAleer Creek and Brookside Elementary School Bypasses
 - Continued implementation of a community-based social marketing strategy for stormwater public education and outreach program
 - Basin prioritization based on the Stormwater Management Action Plan (SMAP), the receiving water inventory, public workshop, and other feedback

PUBLIC WORKS

- Continued participation in the Lake Ballinger-McAleer Creek Watershed Forum along with other informal coordination efforts with neighboring jurisdictions within the Lyon Creek watershed
- Maintained 9 miles of ditch lines
- Swept over 3,000 lane miles of city streets
- Initiated or continued development of surface water and stormwater management capital projects
- Began integrating the stormwater utility into a GIS-based platform
- Received bids for the new Material Bins Covers at the Public Works yard and conditionally awarded the project to the lowest, qualified bidder, pending city council approval.

Sewer Utility

- Approximately 3,700 residential properties were served by the sewer utility
- Spent over 600 hours on sewer and stormwater system utility locates
- Maintained 2 sanitary sewer lift stations and designed a new single lift station to replace the existing outdated lift stations
- Began integrating the sewer utility into a GIS-based platform
- Serviced more than 52 sewer grinder pumps

2025-2026 PLANNED ACTIVITIES

Facilities and Parks

- Provide year-round maintenance operations for each park
- Work with volunteer groups to assist with parks maintenance and projects
- Monitor the Pfingst Animal Acres Park slope stability
- Continue removing invasive plant species in the parks
- Patch and repave the Public Works parking lot
- Replace the Police Department lockers
- Install EV chargers at the Public Works yard

PUBLIC WORKS

Streets

- Provide roadway surface maintenance and resurfacing activities
- Respond to evolving winter and storm events with limited resources
- Install and maintain new mobility safety signage recommended by the Traffic Calming Group and Traffic Engineer
- Assess and remove fallen or dangerous trees
- Maintain the pavement network including snowstorm response, pavement patching, and regular street sweeping
- Maintain and replace pavement markings
- Maintain safe sight lines at intersections
- Implement a new Active Transportation Plan, as adopted by council.



Surface Water Utility

- Complete annual inspections and cleanings of stormwater system catch basins and NPDES-regulated surface and stormwater management facilities, including the McAleer Creek and Brookside Elementary School Bypasses
- Maintain compliance with NPDES Municipal Stormwater Permit, including continuing existing programs and adding new programs and projects required in the 2025-2030 permit
- Initiate a stormwater system planning study to complete routine updates to asset preservation and management plans and related surface water management rate forecast, and complete other vital system planning
- Pending funding availability, complete an active surface water and stormwater management capital improvement project
- Pursue federal, state, and county funding for the replacement of undersized and deficient culverts throughout the City as identified in the 2017 Lyon Creek Culvert Replacement study and other studies
- Participation in the Lake Ballinger-McAleer Creek Watershed Forum along with other informal coordination efforts with neighboring jurisdictions within the Lyon Creek watershed
- Continue integrating the stormwater utility into a GIS-based platform
- Construct the new Material Bins Covers at the Public Works yard

PUBLIC WORKS

Sewer Utility

- Proactively maintain the sewer system
- Continue to work with the King County Wastewater Treatment Division to provide effective sewer conveyance across jurisdictional boundaries
- Continue implementing a fats, oils, and grease reduction program
- Initiate a sewer system planning study to complete routine updates to asset preservation and management plans and related sewer utility rate forecast, and complete other vital system planning
- Continue integrating the sewer utility into a GIS-based platform



Department Staffing Summary, Public Works	Full Time Equivalent (FTE)	
	2023-2024	2025-2026
Department Employee Count	12.50	13.50

Description	2023-2024 Adopted Budget	2023-2024 Projected	2025-2026 Adopted Budget	% Change
<u>Parks: General Fund</u>				
Salaries	\$ 286,900	\$ 231,408	\$ 302,500	5.4%
Salaries: Seasonals	\$ 15,000	\$ 32,535	\$ 43,000	186.7%
Overtime	\$ 3,000	\$ 6,122	\$ 6,000	100.0%
On-Call Services	\$ 5,000	\$ 5,000	\$ 8,000	60.0%
Employee Benefits	\$ 95,000	\$ 98,268	\$ 115,000	21.1%
Safety Clothing / Boots	\$ 1,000	\$ 1,000	\$ 1,500	50.0%
Employee Benefits: Seasonals	\$ 6,500	\$ 3,579	\$ 10,000	53.8%
Office Supplies	\$ 5,300	\$ 1,119	\$ 3,000	-43.4%
Operating Supplies	\$ 8,000	\$ 8,000	\$ 10,000	25.0%
Small Tools & Equipment	\$ 8,000	\$ 5,829	\$ 7,000	-12.5%
Professional Services	\$ 30,000	\$ 31,116	\$ 20,000	-33.3%
Communications	\$ 8,000	\$ 7,086	\$ 8,000	0.0%
Travel Exp. (lodging, meals)	\$ 500	\$ 269	\$ 1,500	200.0%
Equipment Rental	\$ 4,000	\$ 2,000	\$ 5,000	25.0%
Insurance	\$ 27,700	\$ 27,924	\$ 32,433	17.1%
Utilities	\$ 55,000	\$ 58,879	\$ 75,000	36.4%
Repairs & Maintenance	\$ 110,000	\$ 101,042	\$ 40,000	-63.6%
Dues / Subscriptions	\$ 1,000	\$ 759	\$ 1,000	0.0%
Training	\$ 2,000	\$ 861	\$ 1,500	-25.0%
Total Parks	\$ 671,900	\$ 622,796	\$ 690,433	2.8%

PUBLIC WORKS

Description	2023-2024 Adopted Budget	2023-2024 Projected	2025-2026 Adopted Budget	% Change
<u>Facilities: General Fund</u>				
Salaries	\$ 71,000	\$ 62,833	\$ 88,000	23.9%
Salaries: Seasonals	\$ 12,000	\$ 21,690	\$ 28,500	137.5%
Overtime	\$ 2,500	\$ 1,667	\$ 2,000	-20.0%
On-Call Services	\$ 1,500	\$ 1,264	\$ 2,000	33.3%
Employee Benefits	\$ 23,100	\$ 26,860	\$ 36,500	58.0%
Safety Clothing / Boots	\$ 600	\$ 418	\$ 1,500	150.0%
Employee Benefits: Seasonals	\$ 4,800	\$ 2,152	\$ 7,000	45.8%
Office Supplies	\$ 600	\$ 929	\$ 1,000	66.7%
Operating Supplies	\$ 21,000	\$ 18,112	\$ 20,000	-4.8%
Small Tools & Equipment	\$ 3,000	\$ 3,000	\$ 4,000	33.3%
Property Assessments	\$ 20,000	\$ 11,311	\$ 12,192	-39.0%
Janitorial Contract	\$ 90,000	\$ 89,841	\$ 95,000	5.6%
Professional Services	\$ 35,000	\$ 12,000	\$ 30,000	-14.3%
Communications	\$ 2,000	\$ 4,397	\$ 2,000	0.0%
Travel Exp. (lodging, meals)	\$ 1,000	\$ 823	\$ 1,000	0.0%
Equipment Rental	\$ 1,500	\$ 1,102	\$ 2,000	33.3%
Insurance	\$ 6,832	\$ 6,886	\$ 7,998	17.1%
Utilities: P.W. Facilities	\$ 25,000	\$ 20,905	\$ 22,000	-12.0%
Utilities: City Hall	\$ 130,000	\$ 101,963	\$ 110,000	-15.4%
Repairs & Maintenance	\$ 46,000	\$ 78,766	\$ 80,000	73.9%
Emergency Management	\$ 1,000	\$ 1,000	\$ 2,000	100.0%
Dues & Subscriptions	\$ 200	\$ 200	\$ 1,000	400.0%
Training	\$ 400	\$ 400	\$ 1,500	275.0%
Security Monitoring Software	\$ -	\$ 41,927	\$ 43,500	
Total Facilities	\$ 499,032	\$ 510,446	\$ 600,690	20.4%

Street Fund 101

Street Maintenance				
Road Surface Maintenance	\$ 50,000	\$ 50,000	\$ 67,000	34.0%
Repairs & Maintenance	\$ 2,000	\$ 2,000	\$ -	-100.0%
Shoulder Maintenance	\$ 30,000	\$ 30,000	\$ 20,000	-33.3%
Structure Maintenance	\$ 19,400	\$ 19,400	\$ 13,000	-33.0%
Street Lighting Maintenance	\$ 291,000	\$ 291,000	\$ 295,000	1.4%
Sign Replacement	\$ 8,800	\$ 22,484	\$ 15,000	70.5%
Sign Maintenance	\$ 46,200	\$ 43,200	\$ 50,000	8.2%
Pavement Marking / Striping	\$ 53,000	\$ 56,000	\$ 40,000	-24.5%
Snow Plowing / Sanding	\$ 90,000	\$ 39,331	\$ 80,000	-11.1%
Roadside Maintenance	\$ 140,000	\$ 80,000	\$ 80,000	-42.9%
Professional Services	\$ -	\$ 47,476	\$ 60,000	
Total Street Maintenance	\$ 730,400	\$ 680,891	\$ 720,000	-1.4%

PUBLIC WORKS

Department Budget Summary, Public Works		2023-2024		2025-2026		
Description		Adopted Budget	2023-2024 Projected	Adopted Budget	% Change	
Street Fund 101						
<u>Street Operations</u>						
Salaries	\$ 416,250	\$ 350,485	\$ 469,000	12.7%		
Salaries: Seasonals	\$ 25,000	\$ 54,010	\$ 85,500	242.0%		
Overtime	\$ 10,000	\$ 10,019	\$ 10,000	0.0%		
On-Call Services	\$ 11,000	\$ 11,000	\$ 15,000	36.4%		
Employee Benefits	\$ 148,500	\$ 151,749	\$ 192,500	29.6%		
Safety Clothing / Boots	\$ 3,000	\$ 3,000	\$ 1,500	-50.0%		
Employee Benefits: Seasonals	\$ 10,000	\$ 4,777	\$ 19,500	95.0%		
Office Supplies	\$ 1,500	\$ 500	\$ 600	-60.0%		
Operating Supplies	\$ 10,000	\$ 10,321	\$ 12,000	20.0%		
Small Tools & Equipment	\$ 3,500	\$ 4,513	\$ 10,000	185.7%		
Professional Services	\$ 70,000	\$ 20,854	\$ 30,000	-57.1%		
Communications	\$ 12,000	\$ 12,000	\$ 12,000	0.0%		
Travel Exp. (lodging, meals)	\$ 1,000	\$ 1,000	\$ 1,500	50.0%		
Equipment Rental	\$ 2,500	\$ 2,500	\$ 3,000	20.0%		
Insurance	\$ 46,334	\$ 46,709	\$ 54,251	17.1%		
Utilities	\$ 13,000	\$ 13,000	\$ 15,000	15.4%		
Dues / Subscriptions	\$ 500	\$ 867	\$ 1,500	200.0%		
Training	\$ 1,000	\$ 1,974	\$ 1,500	50.0%		
Capital Outlay: Software	\$ -	\$ 7,442	\$ -	-		
Interfund Svc. to GF (001)	\$ 104,376	\$ 142,118	\$ 175,556	68.2%		
Interfund Svc. to Replacement (501)	\$ 115,076	\$ 102,281	\$ 202,454	75.9%		
Interfund Svc. to Replacement (502)	\$ -	\$ 12,795	\$ 16,390			
Total Street Operations	\$ 1,004,536	\$ 963,914	\$ 1,328,751	32.3%		
Transportation Capital Fund 302						
<u>Engineering Operations</u>						
Lobbying Activity	\$ 95,000	\$ 88,904	\$ 104,545	10.0%		
Interfund Svc. to GF (001)	\$ 50,500	\$ 61,390	\$ 66,909	32.5%		
Interfund Svc. to Replacement (501)	\$ 16,608	\$ 12,916	\$ 33,132	99.5%		
Interfund Svc. to Replacement (502)	\$ -	\$ 3,692	\$ 13,544			
Office / Operating Supplies	\$ -	\$ 7	\$ -	-		
Professional Services	\$ 100,000	\$ 21,617	\$ -	-100.0%		
Travel Exp. (lodging & meals)	\$ 8,000	\$ -	\$ 6,000	-25.0%		
Training	\$ 4,000	\$ -	\$ 6,000	50.0%		
Salaries	\$ 305,000	\$ 271,246	\$ 225,500	-26.1%		
Overtime	\$ 6,000	\$ 1,500	\$ 6,000	0.0%		
Employee Benefits	\$ 20,500	\$ 84,141	\$ 81,500	297.6%		
Insurance	\$ 12,965	\$ 13,070	\$ 15,181	17.1%		
Dues / Subscriptions	\$ -	\$ 10	\$ -	-		
Total Engineering Operations	\$ 618,573	\$ 558,493	\$ 558,311	-9.7%		

PUBLIC WORKS

Department Budget Summary, Public Works						
Description		2023-2024 Adopted Budget	2023-2024 Projected	2025-2026 Adopted Budget	% Change	
	<u>Sewer Utility</u>					
Salaries		\$ 583,250	\$ 491,754	\$ 682,500	17.0%	
Salaries: Seasonals		\$ 15,000	\$ 18,651	\$ 28,500	90.0%	
Overtime		\$ 10,000	\$ 12,058	\$ 12,000	20.0%	
On-Call Services		\$ 8,000	\$ 9,773	\$ 10,000	25.0%	
Employee Benefits		\$ 190,500	\$ 191,502	\$ 267,000	40.2%	
Safety Clothing / Boots		\$ 8,000	\$ 2,610	\$ 1,500	-81.3%	
Employee Benefits: Seasonals		\$ 6,000	\$ 2,552	\$ 7,000	16.7%	
Office Supplies		\$ 2,000	\$ 687	\$ 1,500	-25.0%	
Operating Supplies / Materials		\$ 15,000	\$ 9,185	\$ 15,000	0.0%	
Small Tools & Equipment		\$ 14,000	\$ 7,797	\$ 12,000	-14.3%	
King County Wastewater Treatment (METRO)		\$ 5,454,772	\$ 5,454,772	\$ 5,885,045	7.9%	
Professional Services		\$ 140,000	\$ 140,000	\$ 110,000	-21.4%	
Communications		\$ 17,000	\$ 17,000	\$ 18,000	5.9%	
Travel Exp. (lodging, meals)		\$ 1,000	\$ 365	\$ 1,000	0.0%	
Advertising		\$ 1,000	\$ 500	\$ 1,000	0.0%	
Equipment Rental		\$ 2,000	\$ 1,000	\$ 2,000	0.0%	
Insurance		\$ 49,316	\$ 49,715	\$ 57,743	17.1%	
Utilities		\$ 18,000	\$ 4,295	\$ 9,000	-50.0%	
Repairs / Maintenance		\$ 145,000	\$ 145,000	\$ 100,000	-31.0%	
Dues / Subscriptions		\$ 11,000	\$ 11,000	\$ 10,000	-9.1%	
Training		\$ 3,000	\$ 3,000	\$ 5,000	66.7%	
Utility Tax Sewer		\$ 397,000	\$ 391,772	\$ 480,112	20.9%	
Taxes / Assessments		\$ 70,000	\$ 163,195	\$ 168,953	141.4%	
Copier Rental		\$ 1,500	\$ -	\$ -	-100.0%	
Interfund Svc. to GF (001)		\$ 243,000	\$ 353,241	\$ 372,180	53.2%	
Interfund Svc. to Replacement (501)		\$ 119,062	\$ 115,260	\$ 208,322	75.0%	
Interfund Svc. to Replacement (502)		\$ -	\$ 3,802	\$ 17,936		
Transfer to Sewer Utility Capital (402)		\$ 250,000	\$ 250,000	\$ 250,000	0.0%	
Transfer to PW Trust Repayment (407)		\$ 336,000	\$ 336,000	\$ 168,000	-50.0%	
Taxes / Assessments: PW Trust Repayment (407)		\$ 2,800	\$ 2,030	\$ 2,000	-28.6%	
Repayment of PW Trust Loan: Principal		\$ 479,214	\$ 479,214	\$ 239,607	-50.0%	
Repayment of PW Trust Loan: Interest		\$ 5,990	\$ 5,990	\$ 1,198	-80.0%	
Total Sewer Utility		\$ 8,110,400	\$ 8,186,486	\$ 8,901,291	9.8%	

PUBLIC WORKS

Department Budget Summary, Public Works							
Description		2023-2024 Adopted Budget	2023-2024 Projected	2025-2026 Adopted Budget	% Change		
<u>Surface Water Utility</u>							
Salaries		\$ 721,700	\$ 600,564	\$ 949,000	31.5%		
Salaries: Seasonals		\$ 35,000	\$ 75,910	\$ 99,500	184.3%		
Overtime		\$ 10,000	\$ 15,195	\$ 16,000	60.0%		
On-Call Services		\$ 15,000	\$ 15,000	\$ 14,000	-6.7%		
Employee Benefits		\$ 178,500	\$ 248,079	\$ 398,000	123.0%		
Safety Clothing / Boots		\$ 3,000	\$ 3,632	\$ 8,000	166.7%		
Employee Benefits: Seasonals		\$ 14,000	\$ 4,683	\$ 22,000	57.1%		
Office Supplies		\$ 8,000	\$ 1,893	\$ 5,000	-37.5%		
Operating Supplies		\$ 18,000	\$ 11,411	\$ 16,000	-11.1%		
Small Tools & Equipment		\$ 10,000	\$ 6,856	\$ 7,000	-30.0%		
Taxes & Assessments		\$ 43,000	\$ 54,177	\$ 58,500	36.0%		
Surface Water Utility Tax to GF (001)		\$ 182,500	\$ 182,697	\$ 220,800	21.0%		
Prof. Services / Engineering		\$ 758,000	\$ 558,944	\$ 300,000	-60.4%		
County Administration Billing		\$ 25,000	\$ 50,928	\$ 50,000	100.0%		
Communications		\$ 30,000	\$ 30,000	\$ 30,000	0.0%		
Travel Exp. (lodging, meals)		\$ 1,000	\$ 2,500	\$ 3,000	200.0%		
Equipment Rental		\$ 5,000	\$ 5,000	\$ 5,000	0.0%		
Insurance		\$ 66,568	\$ 67,107	\$ 77,943	17.1%		
Utilities		\$ 3,200	\$ 596	\$ 1,500	-53.1%		
System Maintenance & Operation		\$ 830,000	\$ 819,673	\$ 500,000	-39.8%		
Street Drainage Maintenance		\$ 125,000	\$ 125,000	\$ 130,000	4.0%		
Neighborhood Surface Water		\$ 20,000	\$ 20,000	\$ 20,000	0.0%		
Repairs & Maintenance		\$ 30,000	\$ 20,000	\$ 30,000	0.0%		
Dues / Subscriptions		\$ 42,300	\$ 42,300	\$ 50,000	18.2%		
Training		\$ 10,000	\$ 5,817	\$ 10,000	0.0%		
Copier Rental		\$ 2,000	\$ -	\$ -	-100.0%		
Sweeper: Principal		\$ 88,771	\$ 88,771	\$ -	-100.0%		
Sweeper: Interest		\$ 3,501	\$ 3,501	\$ -	-100.0%		
Interfund Svc. to GF (001)		\$ 141,000	\$ 177,158	\$ 185,210	31.4%		
Interfund Svc. to Replacement (501)		\$ 156,914	\$ 136,842	\$ 204,638	30.4%		
Interfund Svc. to Replacement (502)		\$ -	\$ 20,072	\$ 27,524			
Interfund Svc. to Transportation Capital (302)		\$ 56,200	\$ 28,006	\$ -	-100.0%		
Transfer to Surface Water Capital (404)		\$ 425,000	\$ 425,000	\$ 400,000	-5.9%		
Total Surface Water Utility		\$ 4,058,154	\$ 3,847,312	\$ 3,838,615	-5.4%		

NON-OPERATING DEPARTMENT INFORMATION

2025-2026 ADOPTED BUDGET

- Vehicle and Equipment Replacement
- Information Technology Replacement
- Fixed and Capital Assets

VEHICLE AND EQUIPMENT REPAIR AND REPLACEMENT FUND

PURPOSE

The purpose of the Vehicle & Equipment Repair & Replacement Fund is to support and carry out the mission of the City by setting aside funds for the purchase, replacement, operation and repair of major City assets such as vehicles, machinery and major equipment.



WHAT WE DO



Vehicle and equipment services plans for the purchase and replacement of the City's vehicles and equipment. The services provided include planning for the maintenance and operating costs associated with those assets.

Most often purchases of new or replacement equipment are made by utilizing contracts secured by Washington State Department of Enterprise Services (DES). DES contracts with vendors after a competitive bidding process has been performed. The utilization of these contracts ensures that the City gets the best pricing on its purchases and satisfies the requirements of the City's purchasing policy. The City contracts with Northshore Utility District for vehicle and equipment maintenance and repair. The City also purchases fuel from Northshore Utility District.

Vehicle & Equipment Repair & Replacement Fund					
Description	2023-2024 Adopted Budget	2023-2024 Projected	2025-2026 Adopted Budget	% Change	
Interfund Svc. to GF (001)	\$ 16,000	\$ 8,934	\$ 8,105	-49.3%	
Public Works: Fuel	\$ 60,000	\$ 60,000	\$ 68,000	13.3%	
Public Works Equipment: Maintenance	\$ 138,000	\$ 201,176	\$ 180,000	30.4%	
PD Vehicles: Replacement	\$ 165,499	\$ 161,495	\$ -	-100.0%	
PW Equipment: Replacement	\$ 75,300	\$ 62,300	\$ 100,000	32.8%	
PW Vehicles: Replacement	\$ 153,000	\$ 100,000	\$ -	-100.0%	
Beginning Fund transfer to Information Technology (502)	\$ 150,000	\$ 150,000	\$ -		
Total	\$ 757,799	\$ 743,905	\$ 356,105	-53.0%	

INFORMATION TECHNOLOGY FUND

PURPOSE

The purpose of the Information Technology Internal Service Fund is to support and implement the mission of the City with a specific fund for IT needs. The fund will improve the tracking of IT expenditures and enterprise technology projects resulting in better stewardship and awareness of technology needs.



DESCRIPTION

Information Technology infrastructure, maintenance and capital projects make up a significant portion of the City's budget. With a separate fund dedicated to IT, the process to forecast



expenditures and track costs will be straightforward and more transparent. Oversight of capital equipment replacements, professional services, enterprise software maintenance/licensing, computer equipment replacement cycles and larger technology projects will all be included

in the IT Internal Service Fund. Technology plays an important role for the City. Whether it be Public Safety, Finance or Communication, this fund will assist in managing these important resources.

Information Technology Fund									
Description		2023-2024	2023-2024	2025-2026 Adopted Budget	% Change				
		Adopted Budget	Projected						
Capital Equipment Replacement: Hardware		\$ 152,537	\$ 120,477	\$ 69,000	-54.8%				
Computer Software		\$ 150,533	\$ 134,990	\$ 225,000	49.5%				
Professional Services		\$ 60,700	\$ 76,382	\$ 99,500	63.9%				
Total		\$ 363,770	\$ 331,849	\$ 393,500	8.2%				

FIXED AND CAPITAL ASSETS

Fixed and capital assets are defined in the City's Financial Policies as land, buildings, equipment and improvements to existing fixed assets costing more than \$5,000 and having a useful life greater than one year.

The 2025-2026 budget contains over \$16.1 million in total fixed and capital asset expenditures. Most of these expenditures are project related identified in the City's Capital Improvement Plan (CIP). However, not every expenditure included in the CIP is considered a standalone capital or fixed asset. Similarly, some fixed and capital asset expenditures are routine or recurring and are not found in the CIP. All fixed and capital expenditures scheduled in the CIP to occur during the 2025-2026 biennium are included in the adopted budget.

The 2025-2026 budget includes recurring fixed and capital asset expenditures such as the replacement of vehicles and equipment per the replacement schedule and the annual street overlay program which is funded with the City's vehicle tabs revenue. The following narrative describes non-recurring fixed and capital expenditures, organized by funding source, that are included in the 2025-2026 budget.



During the budget process the City evaluates the CIP for the upcoming six-year period to identify future projects and available funding sources. The Council and Administration partner to evaluate what projects will be budgeted over the next two years. The next step is to identify what projects will be on the City's six-year CIP, even if the capital projects do not have a funding source.

CAPITAL FACILITIES MAINTENANCE FUND

The Capital Facilities Maintenance Fund budget provides for maintenance and upgrades to City owned facilities such as City Hall and the Public Works Facility. The 2025-2026 budget includes \$600,000 for City Hall Facilities including upgrades or replacements to the City Hall building. The city is pivoting to complete a study to evaluate the electric vehicle charging stations for City Hall and Public Works Facilities to support a future electric fleet. The original budgeted dollar amount was significantly underfunded upon additional evaluation.

CAPITAL IMPROVEMENT FUND

The Capital Improvement Fund budget includes the Lakefront Park construction demo that is grant funded.

FIXED AND CAPITAL ASSETS

TRANSPORTATION CAPITAL FUND

The Transportation Capital Fund budget includes over \$7 million for improvements at the intersection of Ballinger Way (SR 104) and 40th Place NE to install a roundabout to improve traffic and pedestrian safety. The Annual Street Overlay/ADA Program is funded at \$400,000 from a transfer from the Transportation Benefit District fund. The Safe Streets, Early Action Investments are funded at \$100,000 with an additional \$300,000 dependent on the revenues from the newly created Traffic Safety Fund, (002).

SEWER CAPITAL FUND

The Sewer Capital fund includes the design and construction of the Beach Drive Sewer Lift Station. Design is estimated to cost around \$500,000 and construction at \$2,574,000.

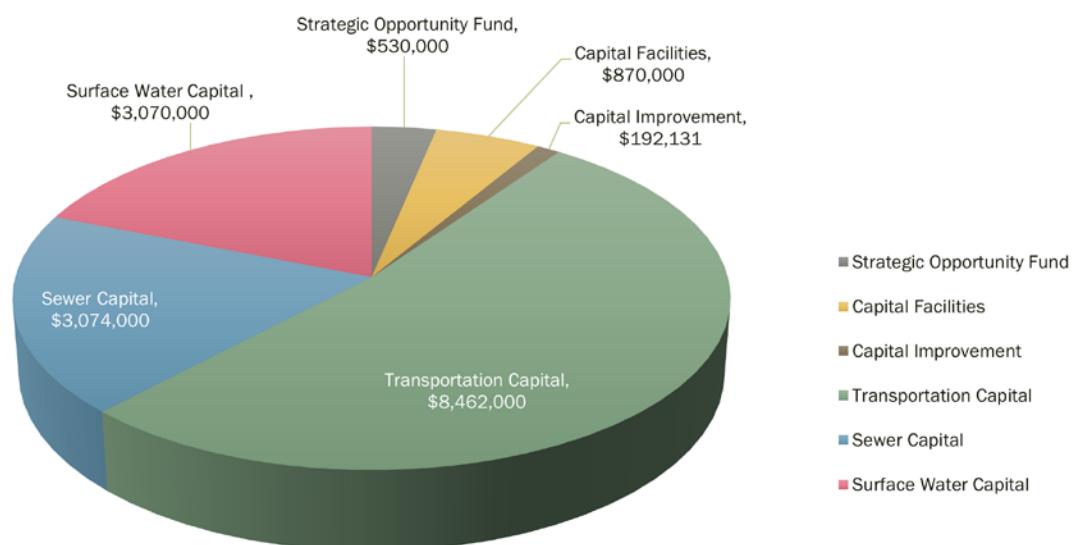
SURFACE WATER CAPITAL FUND

The Surface Water Capital Fund includes the replacement of Culvert L90 that has been fully funded through grants from the Department of Commerce and the Washington State Department of Transportation.

STRATEGIC OPPORTUNITY FUND

The Strategic Opportunity Fund includes \$30,000 for an update to the Parks, Recreation, Open Space and Trail Plan and \$500,000 to complete Phase 2 design for the Lakefront Park Property.

The following graph shows the value of budgeted capital expenditures by fund.



FIXED AND CAPITAL ASSETS

The schedule on the following page lists capital projects budgeted in the 2025-2026 biennium and includes the budgeted value and the funding source or fund that is financially responsible for the project.

More information regarding fixed and capital asset expenditures can be found in the Capital Improvement Plan that is available on the City's website (cityoflfp.gov) and in the department section titled Vehicle and Equipment Services and Replacement Fund.

FIXED AND CAPITAL ASSETS

Schedule of 2025-2026 Capital Improvement Plan Projects

Project Title	2025-2026 Projected Value	Funding Source (Fund Name)	Grant Funding Source County/ State/ Federal (Additional Notes)
Lakefront Park Development - Design	\$ 500,000	Strategic Opportunity Fund	Transfer \$'s from Capital Imp Fund 301
Master Plan - Existing Parks and Trail Systems (PROST Update)	\$ 30,000	Strategic Opportunity Fund	
City Hall Facilities	\$ 600,000	Capital Facilities	
Public Works Office Building	\$ 50,000	Capital Facilities	
Public Works Maintenance Shop	\$ 10,000	Capital Facilities	
PW/City Hall EV Chargers Study	\$ 210,000	Capital Facilities	Evaluate accurate EV charger costs
Lakefront Park Construction: Demo	\$ 192,131	Capital Improvement	RCO Grant for Demo
Annual Street Overlay Program	\$ 600,000	Transportation Capital	
ADA Ramp Design and Construction	\$ 200,000	Transportation Capital	
Safe Streets Study (Traffic Calming)	\$ 100,000	Transportation Capital	
Safe Streets Study (Traffic Calming)**	\$ 300,000	Transportation Capital	**New Traffic Safety Fund dependent
SR 104 and 40th Pl. NE Roundabout	\$ 7,012,000	Transportation Capital	\$2M Public Works Loan, TIB/WSDOT
Guardrail Replacement (Design and Construction)	\$ 250,000	Transportation Capital	
Beach Drive Sewer Lift Stations - Design	\$ 500,000	Sewer Capital	
Beach Drive Sewer Lift Stations - Construction	\$ 2,574,000	Sewer Capital	
Culvert L90 Replacement Construction	\$ 3,070,000	Surface Water Capital	Fully Funded
Total CIP	\$ 16,198,131		
Unfunded Capital Improvement Projects			
37th Ave Sidewalk (Brookside Elementary)			
Design	\$ 400,000		**
37th Ave Sidewalk (LFP Elementary)			
Design	\$ 250,000		**
Storm Water Facility Retrofit	\$ 440,000		
Master Plan Storm Water & Surface Water Systems: Data Collection	\$ 400,000		
Lakefront Park Development Construction	\$ 7,744,339		
Total Unfunded CIP	\$ 9,234,339		
**New Traffic Safety Fund 002			

City of Lake Forest Park Capital Improvement Plan 2025-2030

PROJECTS		*Action Plan	Capital Improvement	2025				2026							
				Transportation Capital	Capital Facilities	SWM Capital	Sewer Capital	Transportation Safety	State / Federal / County Grant Funding Revenue	Capital Improvement	Transportation Capital	Capital Facilities	SWM Capital	Sewer Capital	Transportation Safety
Facilities	1 City Hall Facilities	ST			300,000							300,000			
	2 Public Works Office Building	ST			25,000							25,000			
	3 Public Works Maintenance Shop	ST			5,000							5,000			
	4 PW Facility EV Chargers	CAP			210,000				75,000						
	5 PW Bins Rooftop Solar Panels	CAP													
	6 PW Facility Rooftop Solar Panels	CAP													
	7 City Hall EV Chargers	CAP			131,000				75,000						
	8 City Hall Parking Lot Solar Panels	CAP													
	9 City Hall Rooftop Solar Panels	CAP													
Parks	10 McKinnon Creek Trail	PROST													
	12 Animal Acres Park Restoration	PR,ST													
	13 Horizon View Park Improvements	PR,ST													
	14 Master Plan - Park Properties for Development (Sims)	PR,ST													
	15 Master Plan - Park Properties for Development (SPU)	PR,ST													
	16 Park Property Improvements (Sims) (Animal Acres - Annexation)	PR,ST													
	17 Park Property Improvements (SPU) (5 Acre Woods)	PR,ST													
	18 Master Plan - Existing Parks and Trail Systems (PROST Update)	PR,ST	30,000												
	19 Existing Parks and Trail Systems Improvements	PR,ST													
	20 Lakefront Park Development - Design	PR,ST			500,000										
	21 Lakefront Park Development - Construction	PR,ST			192,131							7,744,339			
Transportation	22 Annual Street Overlay Program	ST		300,000						300,000					
	23 ADA Ramp Design and Construction	ST		100,000						100,000					
	24 Brookside Sidewalk - Design and Construction (Sound Transit Project)			60,000					60,000		200,000				200,000
	25 Safe Streets Study (Traffic Calming)	SS		50,000							50,000				
	26 37th Ave Sidewalk (Brookside Elementary) - Design	SS												400,000	
	27 37th Ave Sidewalk (LFP Elementary) - Design	SS												250,000	
	28 SR 104 and 40th Pl. NE Roundabout	SH		7,028,009					3,767,369						
	29 SR 522 Pedestrian Overpass (30% Design)	SH							90,000						
	30 Guardrail Replacement (Design and Construction)			100,000							150,000				
	31 Beach Drive Sewer Lift Stations - Design						500,000								
Sewer	32 Beach Drive Sewer Lift Stations - Construction											2,574,000			
	33 Master Plan - Sanitary Sewer System - Data Collection											250,000			
	34 Master Plan - Sanitary Sewer System - Data Analysis and Reporting														
	35 Sanitary Sewer System - CIPP and Structure Improvements														
	36 Culvert L70 Replacement - Design	CRS													
Stormwater - Surface Water	37 Culvert L70 Replacement - Construction	CRS													
	38 Culvert L90 Replacement	CRS										3,070,000			3,070,000
	39 Culvert L110 Replacement - Design	CRS													
	40 Culvert L110 Replacement - Construction	CRS													
	41 Brookside/35th Avenue Culvert Replacement - Design														
	42 Brookside/35th Avenue Culvert Replacement - Construction														
	43 35th Ave NE Drainage Improvements	X													
	44 28th Ave NE Culvert Temporary Repair	X													
	45 28th Ave NE Culvert Replacement	X													
	46 Stormwater Facility Retrofit	CP													
	47 Master Plan - Stormwater & Surface Water Systems - Data Collection	CP										400,000			
	48 Master Plan - Stormwater & Surface Water Systems - Data Analysis and Reporting	CP													
	49 Stormwater & Surface Water Systems - CIPP and Structure Improvements	CP													
	50 NE 195th St & SR 104 Culvert	CP													
	51 Material Bins														
	52 Misc SW Projects - Replace SW crossings	ST							540,000						

LEGEND
XXXX Projects with Funding Challenges
X Emergency Projects

City of Lake Forest Park Capital Improvement Plan 2025-2030

PROJECTS		*Action Plan	Capital Improvement	Transportation Capital	Capital Facilities	2027			2028						
						SWM Capital	Sewer Capital	Transportation Safety	State / Federal / County Grant Funding Revenue	Capital Improvement	Transportation Capital	Capital Facilities	SWM Capital	Sewer Capital	Transportation Safety
Facilities	1 City Hall Facilities	ST			300,000					300,000					
	2 Public Works Office Building	ST			25,000					25,000					
	3 Public Works Maintenance Shop	ST			5,000					5,000					
	4 PW Facility EV Chargers	CAP													
	5 PW Bins Rooftop Solar Panels	CAP			125,000										
	6 PW Facility Rooftop Solar Panels	CAP			150,000										
	7 City Hall EV Chargers	CAP													
	8 City Hall Parking Lot Solar Panels	CAP								250,000					
	9 City Hall Rooftop Solar Panels	CAP													
Parks	10 McKinnon Creek Trail	PROST													
	12 Animal Acres Park Restoration	PR,ST													
	13 Horizon View Park Improvements	PR,ST													
	14 Master Plan - Park Properties for Development (Sims)	PR,ST	100,000												
	15 Master Plan - Park Properties for Development (SPU)	PR,ST	200,000												
	16 Park Property Improvements (Sims) (Animal Acres - Annexation)	PR,ST							600,000						
	17 Park Property Improvements (SPU) (5 Acre Woods)	PR,ST							350,000						
	18 Master Plan - Existing Parks and Trail Systems (PROST Update)	PR,ST							750,000						
	19 Existing Parks and Trail Systems Improvements	PR,ST													
	20 Lakefront Park Development - Design	PR,ST													
	21 Lakefront Park Development - Construction	PR,ST			2,440,092										
Transportation	22 Annual Street Overlay Program	ST		300,000						300,000					
	23 ADA Ramp Design and Construction	ST		100,000						100,000					
	24 Brookside Sidewalk - Design and Construction (Sound Transit Project)														
	25 Safe Streets Study (Traffic Calming)	SS		50,000						50,000					
	26 37th Ave Sidewalk (Brookside Elementary) - Design	SS													
	27 37th Ave Sidewalk (LFP Elementary) - Design	SS													
	28 SR 104 and 40th Pl. NE Roundabout	SH													
	29 SR 522 Pedestrian Overpass (30% Design)	SH													
	30 Guardrail Replacement (Design and Construction)			150,000						150,000					
	31 Beach Drive Sewer Lift Stations - Design														
Sewer	32 Beach Drive Sewer Lift Stations - Construction														
	33 Master Plan - Sanitary Sewer System - Data Collection						250,000								
	34 Master Plan - Sanitary Sewer System - Data Analysis and Reporting											250,000			
	35 Sanitary Sewer System - CIPP and Structure Improvements														
	36 Culvert L70 Replacement - Design	CRS										372,000			
Stormwater - Surface Water	37 Culvert L70 Replacement - Construction	CRS													
	38 Culvert L90 Replacement	CRS													
	39 Culvert L110 Replacement - Design	CRS													
	40 Culvert L110 Replacement - Construction	CRS													
	41 Brookside/35th Avenue Culvert Replacement - Design														
	42 Brookside/35th Avenue Culvert Replacement - Construction														
	43 35th Ave NE Drainage Improvements	X													
	44 28th Ave NE Culvert Temporary Repair	X										550,000			
	45 28th Ave NE Culvert Replacement	X				200,000									
	46 Stormwater Facility Retrofit	CP				440,000									
	47 Master Plan - Stormwater & Surface Water Systems - Data Collection	CP													
	48 Master Plan - Stormwater & Surface Water Systems - Data Analysis and Reporting	CP				350,000						250,000			
	49 Stormwater & Surface Water Systems - CIPP and Structure Improvements	CP				200,000						250,000			
	50 NE 195th St & SR 104 Culvert	CP										500,000			
	51 Material Bins														
	52 Misc SW Projects - Replace SW crossings	ST				250,000						250,000			

LEGEND
XXXX Projects with Funding Challenges
X Emergency Projects

City of Lake Forest Park Capital Improvement Plan 2025-2030

PROJECTS		*Action Plan	Capital Improvement	Transportation Capital	Capital Facilities	2029			2030			
						SWM Capital	Sewer Capital	Transportation Safety	State / Federal / County Grant Funding Revenue	Capital Improvement	Transportation Capital	Capital Facilities
Facilities	1 City Hall Facilities	ST			300,000					300,000		
	2 Public Works Office Building	ST			25,000					25,000		
	3 Public Works Maintenance Shop	ST			5,000					5,000		
	4 PW Facility EV Chargers	CAP										
	5 PW Bins Rooftop Solar Panels	CAP										
	6 PW Facility Rooftop Solar Panels	CAP										
	7 City Hall EV Chargers	CAP										
	8 City Hall Parking Lot Solar Panels	CAP										
	9 City Hall Rooftop Solar Panels	CAP			400,000							
Parks	10 McKinnon Creek Trail	PROST										
	12 Animal Acres Park Restoration	PR,ST										
	13 Horizon View Park Improvements	PR,ST										
	14 Master Plan - Park Properties for Development (Sims)	PR,ST										
	15 Master Plan - Park Properties for Development (SPU)	PR,ST										
	16 Park Property Improvements (Sims) (Animal Acres - Annexation)	PR,ST										
	17 Park Property Improvements (SPU) (5 Acre Woods)	PR,ST										
	18 Master Plan - Existing Parks and Trail Systems (PROST Update)	PR,ST										
	19 Existing Parks and Trail Systems Improvements	PR,ST										
	20 Lakefront Park Development - Design	PR,ST										
	21 Lakefront Park Development - Construction	PR,ST										
Transportation	22 Annual Street Overlay Program	ST		300,000					300,000			
	23 ADA Ramp Design and Construction	ST		100,000					100,000			
	24 Brookside Sidewalk - Design and Construction (Sound Transit Project)											
	25 Safe Streets Study (Traffic Calming)	SS		50,000					50,000			
	26 37th Ave Sidewalk (Brookside Elementary) - Design	SS										
	27 37th Ave Sidewalk (LFP Elementary) - Design	SS										
	28 SR 104 and 40th Pl. NE Roundabout	SH										
	29 SR 522 Pedestrian Overpass (30% Design)	SH										
	30 Guardrail Replacement (Design and Construction)			150,000					150,000			
	31 Beach Drive Sewer Lift Stations - Design											
Sewer	32 Beach Drive Sewer Lift Stations - Construction											
	33 Master Plan - Sanitary Sewer System - Data Collection											
	34 Master Plan - Sanitary Sewer System - Data Analysis and Reporting											
	35 Sanitary Sewer System - CIPP and Structure Improvements					250,000						
	36 Culvert L70 Replacement - Design	CRS										
Stormwater - Surface Water	37 Culvert L70 Replacement - Construction	CRS				1,308,000						
	38 Culvert L90 Replacement	CRS										
	39 Culvert L110 Replacement - Design	CRS				618,181						
	40 Culvert L110 Replacement - Construction	CRS								4,437,070		
	41 Brookside/35th Avenue Culvert Replacement - Design					200,000						
	42 Brookside/35th Avenue Culvert Replacement - Construction									550,000		
	43 35th Ave NE Drainage Improvements	X										
	44 28th Ave NE Culvert Temporary Repair	X										
	45 28th Ave NE Culvert Replacement	X										
	46 Stormwater Facility Retrofit	CP										
	47 Master Plan - Stormwater & Surface Water Systems - Data Collection	CP										
	48 Master Plan - Stormwater & Surface Water Systems - Data Analysis and Reporting	CP				250,000				250,000		
	49 Stormwater & Surface Water Systems - CIPP and Structure Improvements	CP										
	50 NE 195th St & SR 104 Culvert	CP				500,000				500,000		
	51 Material Bins											
	52 Misc SW Projects - Replace SW crossings	ST				250,000				250,000		

LEGEND
XXXX Projects with Funding Challenges
X Emergency Projects

City Hall Facilities (1)

Description	Mini projects have been identified to address the maintenance and operational upgrades of City Hall.									
Background	Alternative Energy/Sustainability Investments, Entry Canopy Replacement, Replace RTU-2-25 ton Rooftop Units, Exterior Insulation Upgrade, Roof Membrane Replacement, Generator Replacement, Secure Parking at City Hall, and Sally Port Improvements. Projects are based on the 2013 LFP City Hall Maintenance Plan and 2018 City Hall Security Assessment.									
Policy Basis	City Council recognized the need to create a City Hall Projects Reserve Fund to maintain the City Hall facility.									
Total Project Cost	\$1,800,000									
Method of Financing	City Capital Fund (REET I)									
City Funding %	100%									
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	\$3,000/yr									
Change from Prior CIP	All city hall facilities projects have been consolidated to this sheet									
Project Start Date	Ongoing									
Anticipated Completion Date	Ongoing									
Project Status	Ongoing									
Project Priority	High									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$0									
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$1,800,000		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000		
TOTAL	\$1,800,000	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$0	
Estimated Staff Hours	1,800		300	300	300	300	300	300	0	
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$0									
Capital Facilities	\$1,800,000		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000		
SWM Capital Fund	\$0									
Sewer Capital Fund	\$0									
TOTAL	\$1,800,000	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
State/Federal Funding	\$0									

Public Works Office Building (2)

Description	This project will provide funding for building improvements to maintain and enhance the functionality and comfort of the structure for the public works operational staff. Improvements to the interior, updated amenities, and structural elements include a new roof, deck replacement, and painting are part of the overall project.								
Background	The public works structure is a residential, two story home that is not well-suited to public works operations. The City has struggled to make the existing residential structure meet our needs for many years and we continue to make improvements to maintain a pleasant working environment.								
Policy Basis	Mobility, Community Vitality								
Total Project Cost	\$150,000								
Method of Financing	City Capital Fund (REET I)								
City Funding %	100%								
In-House Costs Reimbursed	No								
Estimated Annual Maint. Costs	N/A								
Change from Prior CIP	None								
Project Start Date	Not Scheduled								
Anticipated Completion Date	Not Scheduled								
Project Status	Pending								
Project Priority	Medium - Low								
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Project Development/Planning	\$0								
Pre-design	\$0								
Design	\$0								
Permitting	\$0								
Right-of-way Acquisition	\$0								
Construction	\$150,000		\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	
TOTAL	\$150,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0
Estimated Staff Hours	150	0	25	25	25	25	25	25	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Capital Improvement	\$0								\$0
Transportation Capital Fund	\$0								\$0
Capital Facilities	\$150,000		\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	
SWM Capital Fund	\$0								\$0
Sewer Capital Fund	\$0								\$0
TOTAL	\$150,000	\$0	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000	\$0
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future
State/Federal Funding									

Public Works Maintenance Shop (3)

Description	Provide better organization with equipment, small tools, and new battery powered tools with physical improvements to the shop.									
Background	The Public Works Maintenance Shop houses some of our vehicles and also our small equipment, tools, signs, barricades, and a wide array of supplies needed for the various types of projects completed by Public Works. Projects will provide for better organization within the Public Works Maintenance Shop and improvements with equipment and small tool storage.									
Policy Basis	Increased efficiency									
Total Project Cost	\$30,000									
Method of Financing	City Capital Fund (REET I)									
City Funding %	100%									
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	None									
Change from Prior CIP	N/A									
Project Start Date	Pending									
Anticipated Completion Date	Ongoing									
Project Status	Ongoing									
Project Priority	Medium - Low									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$0									
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$30,000		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000		
TOTAL	\$30,000	\$0	\$5,000							
Estimated Staff Hours	30	0	5	5	5	5	5	5	5	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$0									
Capital Facilities	\$30,000	\$0	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$5,000	\$0
SWM Capital Fund	\$0									
Sewer Capital Fund	\$0									
TOTAL	\$30,000	\$0	\$5,000	\$0						
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
State/Federal Funding	\$0									

Public Works Facility EV Chargers (4)

Description	Installation of 10 Level 2 EV charging ports at our Public Works Facility in preparation for fleet electrification.									
Background	The newly adopted Climate Action Plan includes a goal to electrify the City's fleet and to become more environmentally conscience and reduce the City's carbon footprint. The transition from fossil fuels to electricity, for the vehicles that are EV available, will assist in reaching that goal. Tangentially, a conversion to EVs will reduce our overall operations and maintenance expenses.									
Policy Basis	Mobility, Healthy Environment									
Total Project Cost	\$210,000									
Method of Financing	City Capital Fund (REET I), Commerce Grant									
City Funding %	65%									
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	TBD									
Change from Prior CIP	N/A									
Project Start Date	TBD									
Anticipated Completion Date	TBD									
Project Status	Pending									
Project Priority	Medium									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$0									
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$210,000		\$210,000		\$0	\$0	\$0	\$0		
TOTAL	\$210,000	\$0	\$210,000	\$0	\$0	\$0	\$0	\$0		
Estimated Staff Hours	210	0	210	0	0	0	0	0	0	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$0									
Capital Facilities	\$210,000	\$0	\$210,000	\$0	\$0	\$0	\$0	\$0		
SWM Capital Fund	\$0									
Sewer Capital Fund	\$0									
TOTAL	\$210,000	\$0	\$210,000	\$0	\$0	\$0	\$0	\$0		
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
State/Federal Funding	\$75,000		\$75,000							

Public Works Material Bins Covers Solar Panels (5)

Description	Installation of solar panels on Material Bins Covers at the Public Works Maintenance Facility. The solar panels will compliment the EV chargers that are planned for installation and will increase our use of renewable energy while reducing our utility expenses.									
Background	The newly adopted Climate Action Plan includes a goal to electrify the City's fleet and to become more environmentally conscience and reduce the City's carbon footprint. The installation of solar panels on the material bins covers will assist with meeting the goal of reducing our carbon footprint while also reducing our utility expenses.									
Policy Basis	Mobility, Healthy Environment									
Total Project Cost	\$125,000									
Method of Financing	City Capital Fund (REET I)									
City Funding %	100%									
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	TBD									
Change from Prior CIP	N/A									
Project Start Date	2027									
Anticipated Completion Date	2027									
Project Status	City is identifying potential outside funding sources									
Project Rating	Medium									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$0									
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$125,000				\$125,000	\$0	\$0	\$0		
TOTAL	\$125,000	\$0	\$0	\$0	\$125,000	\$0	\$0	\$0		
Estimated Staff Hours	125	0	0	0	125	0	0	0	0	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$0									
Capital Facilities	\$125,000	\$0	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	
SWM Capital Fund	\$0									
Sewer Capital Fund	\$0									
TOTAL	\$125,000	\$0	\$0	\$0	\$125,000	\$0	\$0	\$0	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	

Public Works Facility Building Solar Panels (6)

Description	Installation of solar panels on the Public Works Maintenance Facility building. The solar panels will compliment the EV chargers that are planned for installation and will increase our use of renewable energy while reducing our utility expenses.									
Background	The newly adopted Climate Action Plan includes a goal to electrify the City's fleet and to become more environmentally conscience and reduce the City's carbon footprint. The installation of solar panels on the public works facility building will assist with meeting the goal of reducing our carbon footprint while also reducing our utility expenses.									
Policy Basis	Mobility, Healthy Environment									
Total Project Cost	\$150,000									
Method of Financing	City Capital Fund (REET I)									
City Funding %	100%									
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	TBD									
Change from Prior CIP	N/A									
Project Start Date	2027									
Anticipated Completion Date	2027									
Project Status	City is identifying potential outside funding sources									
Project Rating	Medium									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$0									
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$150,000				\$150,000	\$0	\$0	\$0		
TOTAL	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0		
Estimated Staff Hours	150	0	0	0	150	0	0	0	0	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$0									
Capital Facilities	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	
SWM Capital Fund	\$0									
Sewer Capital Fund	\$0									
TOTAL	\$150,000	\$0	\$0	\$0	\$150,000	\$0	\$0	\$0	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	

City Hall EV Chargers (7)									
Description	Installation of 10 Level 2 EV charging ports at City Hall to provide charging opportunities for the general public.								
Background	The newly adopted Climate Action Plan includes a goal to become more environmentally conscious.								
Policy Basis	Mobility, Healthy Environment								
Total Project Cost	\$131,000								
Method of Financing	City Capital Fund (REET I), Commerce Grant								
City Funding %	65%								
In-House Costs Reimbursed	No								
Estimated Annual Maint. Costs	TBD								
Change from Prior CIP	N/A								
Project Start Date	TBD								
Anticipated Completion Date	TBD								
Project Status	Pending								
Project Priority	Medium								
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Project Development/Planning	\$0								
Pre-design	\$0								
Design	\$0								
Permitting	\$0								
Right-of-way Acquisition	\$0								
Construction	\$131,000		\$131,000		\$0	\$0	\$0	\$0	
TOTAL	\$131,000	\$0	\$131,000	\$0	\$0	\$0	\$0	\$0	
Estimated Staff Hours	131	0	131	0	0	0	0	0	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Capital Improvement	\$0								
Transportation Capital Fund	\$0								
Capital Facilities	\$131,000	\$0	\$131,000	\$0	\$0	\$0	\$0	\$0	\$0
SWM Capital Fund	\$0								
Sewer Capital Fund	\$0								
TOTAL	\$131,000	\$0	\$131,000	\$0	\$0	\$0	\$0	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future
State/Federal Funding	\$75,000		\$75,000						

City Hall Parking Lot Solar Panels (8)

Description	Installation of solar panels on the City Hall's Parking Lot. The solar panels will provide renewable electricity for City Hall and enable the installation of public EV charging stations.									
Background	The newly adopted Climate Action Plan includes a goal to be more environmentally conscience and reduce the City's carbon footprint. The installation of solar panels in City Hall's will assist with meeting the goal of reducing our carbon footprint, reducing our utility expenses, and offer EV charging to our residents.									
Policy Basis	Mobility, Healthy Environment									
Total Project Cost	\$250,000									
Method of Financing	City Capital Fund (REET I)									
City Funding %	100%									
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	TBD									
Change from Prior CIP	N/A									
Project Start Date	2028									
Anticipated Completion Date	2028									
Project Status	City is identifying potential outside funding sources									
Project Rating	Medium									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$0									
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$250,000					\$250,000	\$0	\$0		
TOTAL	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0		
Estimated Staff Hours	250	0	0	0	0	250	0	0	0	
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$0									
Capital Facilities	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	
SWM Capital Fund	\$0									
Sewer Capital Fund	\$0									
TOTAL	\$250,000	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	

City Hall Rooftop Solar Panels (9)

Description	Installation of solar panels on the City Hall's Rooftop. The solar panels will provide renewable electricity for City Hall.									
Background	The newly adopted Climate Action Plan includes a goal to be more environmentally conscience and reduce the City's carbon footprint. The installation of solar panels on City Hall's rooftop will assist with meeting the goal of reducing our carbon footprint, reducing our utility expenses, and provide more reliable power.									
Policy Basis	Mobility, Healthy Environment									
Total Project Cost	\$400,000									
Method of Financing	City Capital Fund (REET I)									
City Funding %	100%									
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	TBD									
Change from Prior CIP	N/A									
Project Start Date	2029									
Anticipated Completion Date	2029									
Project Status	City is identifying potential outside funding sources									
Project Rating	Medium									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$0									
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$400,000						\$400,000			
TOTAL	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000	\$0		
Estimated Staff Hours	400	0	0	0	0	0	400	0	0	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$0									
Capital Facilities	\$400,000						\$400,000			
SWM Capital Fund	\$0									
Sewer Capital Fund	\$0									
TOTAL	\$400,000	\$0	\$0	\$0	\$0	\$0	\$400,000	\$0		
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	

Master Plan for Park Property Development (Sims) (14)

Description	Development of the recently acquired property at 17450 37th Ave NE to convert to a public nature park with an active recreation element.									
Background	Acquisition of the 17450 37th Ave NE increased the size of Pfingst Animal Acres Park from 3.85 acres to over 5 acres providing a very large natural central park in Lake Forest Park. It will be connected by sidewalks on all sides, ample street and off-street parking while providing nature trail connection between Brookside Boulevard and Brookside Elementary School. The property could be used as an outdoor classroom due to its immediate proximity to the elementary school and its amazing location at the convergence of two salmon-bearing streams. The property also has a large outdoor fireplace and an upland area suitable for active outdoor recreation.									
Policy Basis	Healthy Environment, Community Vitality, 100-Yr Legacy Plan									
Total Project Cost	\$100,000									
Method of Financing	King County Parks Levy, King County Conservation Futures Grant, King Conservation District Grant, Other grants to be determined									
City Funding %	0% - 60%									
In-House Costs Reimbursed	To Be Determined									
Estimated Annual Maint. Costs	TBD									
Change from Prior CIP	New Project									
Project Start Date	TBD									
Anticipated Completion Date	TBD									
Project Status	City is identifying potential outside funding sources									
Project Rating	Low									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$100,000				\$100,000					
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$0									
TOTAL	\$100,000	\$0	\$0	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0
Estimated Staff Hours	224	0	0	0	224	0	0	0	0	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$100,000		\$100,000							
Transportation Capital Fund	\$0									
Capital Facilities	\$0									
SWM Capital Fund	\$0									
Sewer Capital Fund	\$0									
TOTAL	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	

Master Plan for Park Property Development - 5 Acre Wood (15)									
Description	Development of the recently acquired property at 19021, 19031 40th Place NE (Parcels 4022902320, 4022902270) to convert the properties to a public nature park that may include active recreation elements.								
Background	Seattle Public Utilities (SPU) accepted the City's \$1 million purchase offer for the two undeveloped parcels near the intersection of 40th Place NE and 45th Place NE. Initial funding for acquisition comes from an internal line of credit combined with grant funding from King County Conservation Futures. The properties have an area of 5.6 acres with a dense tree canopy and extensive sensitive areas. The City's successful offer is a culmination of a cooperative effort by the City Council, Mayor, Lake Forest Park Stewardship Foundation and conservation-minded residents.								
Policy Basis	Healthy Environment, Community Vitality, 100-Yr Legacy Plan								
Total Project Cost	\$200,000								
Method of Financing	King County Parks Levy, King County Conservation Futures Grant, King Conservation District Grant, Other grants to be determined								
City Funding %	0% - 60%								
In-House Costs Reimbursed	TBD								
Estimated Annual Maint. Costs	TBD								
Change from Prior CIP	New Project								
Project Start Date	TBD								
Anticipated Completion Date	TBD								
Project Status	City is identifying potential outside funding sources								
Project Rating	Low								
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Project Development/Planning	\$0								
Pre-design	\$0								
Design	\$200,000				\$200,000				
Permitting	\$0								
Acquisition	\$0								
Construction	\$0								
TOTAL	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0
Estimated Staff Hours	448	0	0	0	448	0	0	0	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Capital Improvement	\$200,000		\$0		\$200,000				
Transportation Capital Fund	\$0								
Capital Facilities	\$0								
SWM Capital Fund	\$0								
Sewer Capital Fund	\$0								
TOTAL	\$200,000	\$0	\$0	\$0	\$200,000	\$0	\$0	\$0	\$0
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future

Master Plan - Existing Parks and Trail Systems (18)

Description	Develop a Master Plan for the City's existing parks and trail systems including the connections between facilities with respect to providing pedestrian access.									
Background	This Master Plan will builds on the previous work such as the PROST plan, but is not an update of the plan. Instead, our Parks and Trail Systems need to be supplemented with enhanced access from Park to Park via safe walkways, pathways, and other means of travel that accommodates and supports the community's and Council's desire for increased multi-modal transportation and better connectivity.									
Policy Basis	Healthy Environment, Community Vitality, 100-Yr Legacy Plan									
Total Project Cost	\$30,000									
Method of Financing	King County Parks Levy, King County Conservation Futures Grant, King Conservation District Grant, Other grants to be determined									
City Funding %	0% - 60%									
In-House Costs Reimbursed	To Be Determined									
Estimated Annual Maint. Costs	TBD									
Change from Prior CIP	New Project									
Project Start Date	TBD									
Anticipated Completion Date	TBD									
Project Status	City will identify potential outside funding sources									
Project Rating	Low									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$30,000		\$30,000							
Pre-design	\$0									
Design	\$0									
Permitting	\$0									
Acquisition	\$0									
Construction	\$0									
TOTAL	\$30,000	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	
Estimated Staff Hours	67	0	67	0	0	0	0	0	0	
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$30,000		\$30,000							
Transportation Capital Fund	\$0									
Capital Facilities	\$0									
SWM Capital Fund	\$0									
Sewer Capital Fund	\$0									
TOTAL	\$30,000	\$0	\$30,000	\$0	\$0	\$0	\$0	\$0	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	

Lakefront Park Property Development (20&21)

Description	Development of the recently acquired Turner property along Lake Washington to convert the existing residential property to a recreational facility and integrate with the Lyon Creek Preserve.									
Background	Acquisition of the Turner property on Beach Drive finalize in 2021 and will be converted to a public space with the open carport and some of the cabins demolished and the main house, garage, and cabin 6 will be remodeled and converted to public spaces. Conceptual designs were created and an overall plan is being developed leading to the restoration and construction of a new public space providing water access to the public and a venue for meetings and other gatherings									
Policy Basis	Healthy Environment, Community Vitality, 100-Yr Legacy Plan									
Total Project Cost	\$8,436,470									
Method of Financing	King County Parks Levy, King County Conservation Futures Grant, King Conservation District Grant, Other grants to be determined									
City Funding %	0% - 60%									
In-House Costs Reimbursed	TBD									
Estimated Annual Maint. Costs	TBD									
Change from Prior CIP	New Project									
Project Start Date	TBD									
Anticipated Completion Date	TBD									
Project Status	City is identifying potential outside funding sources									
Project Rating	High									
EXPENDITURES		Total	Previous	2025	2026	2027	2028	2029	2030	Future
Project Development/Planning		\$0								
Pre-design		\$0								
Design		\$500,000		\$500,000						
Permitting		\$0								
Right-of-way Acquisition		\$0								
Construction		\$7,936,470		\$192,131	\$7,744,339		\$0	\$0	\$0	\$0
TOTAL		\$8,436,470		\$0	\$692,131	\$7,744,339				
Estimated Staff Hours		18,898	0	1,550	17,347	0	0	0	0	0
FUND SOURCE		Total	Previous	2025	2026	2027	2028	2029	2030	Future
Capital Improvement		\$8,436,470		\$692,131	\$7,744,339					
Transportation Capital Fund		\$0								
Capital Facilities		\$0								
SWM Capital Fund		\$0								
Sewer Capital Fund		\$0								
TOTAL		\$8,436,470		\$0	\$692,131	\$7,744,339				
REVENUES		Total	Previous	2025	2026	2027	2028	2029	2030	Future

Annual Street Overlay (22)

Description	Annual street overlay program for pavement preservation.									
Background	The City's streets are periodically assessed for their overall health and given a Pavement Condition Index (PCI) from 0-100 with the higher score indicating a structurally sound street. Annually, the City selects streets that qualify for the overlay program.									
Policy Basis	Mobility									
Total Project Cost	\$300,000									
Method of Financing	1									
City Funding %	100%									
In-House Costs Reimbursed	0									
Estimated Annual Maint. Costs	This is an ongoing maintenance activity.									
Change from Prior CIP	No change									
Project Start Date	Annual Program									
Anticipated Completion Date	Annual Program									
Project Status	Ongoing									
Project Rating	Medium - High									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$0									
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$1,800,000		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000		
TOTAL	\$1,800,000	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$0	
Estimated Staff Hours	1,710	0	285	285	285	285	285	285	285	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$1,800,000		\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000		
Capital Facilities	\$0									
SWM Capital Fund	\$0									
Sewer Capital Fund	\$0									
TOTAL	\$1,800,000	\$0	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$300,000	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
TBD	\$0									

ADA Ramps (23)

Description	ADA ramps on sidewalks increase safety for all LFP residents									
Background	ADA ramps are required by federal law and must be upgraded concurrently with street overlays. This funding will be used for the design and construction of ADA compliant ramps in conjunction with our Overlay program.									
Policy Basis	Mobility									
Total Project Cost	\$600,000									
Method of Financing	Transportation Capital Fund (REET II), State/Federal Funding									
City Funding %	100%									
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	None									
Change from Prior CIP	None									
Project Start Date	Annual Program									
Anticipated Completion Date	Annual Program									
Project Status	Ongoing									
Project Rating	High									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0	\$0								
Pre-design	\$0	\$0								
Design	\$0	\$0								
Permitting	\$0	\$0								
Right-of-way Acquisition	\$0	\$0								
Construction	\$600,000		\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000		
TOTAL	\$600,000	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0	
Estimated Staff Hours	942	0	157	157	157	157	157	157	157	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0	\$0								
Transportation Capital Fund	\$600,000	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000		
Capital Facilities	\$0	\$0								
SWM Capital Fund	\$0	\$0								
Sewer Capital Fund	\$0	\$0								
TOTAL	\$600,000	\$0	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
TBD	\$0	\$0								

Brookside Sidewalk at SR522 (24)

Description	Create a safe sidewalk from Northshore Fire Station #57 to SR522 on the east side of Brookside Boulevard.								
Background	Through Sound Transit Stride Program Station Access Allowance Funding, the city has agreed to design and install a section of sidewalk providing safer access to SR522 increasing safer mobility.								
Policy Basis	Mobility								
Total Project Cost	\$260,000								
Method of Financing	Sound Transit Reimbursement								
City Funding %	0								
In-House Costs Reimbursed	Yes								
Estimated Annual Maint. Costs	None								
Change from Prior CIP	None								
Project Start Date	2025								
Anticipated Completion Date	2026								
Project Status	Pending								
Project Rating	Medium								
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Project Development/Planning	\$0								
Pre-design	\$0								
Design	\$60,000		\$60,000						
Permitting	\$0								
Right-of-way Acquisition	\$0								
Construction	\$200,000			\$200,000					
TOTAL	\$260,000	\$0	\$60,000	\$200,000	\$0	\$0	\$0	\$0	\$0
Estimated Staff Hours	582	0	134	448	0	0	0	0	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Capital Improvement	\$0								
Transportation Capital Fund	\$260,000		\$60,000	\$200,000					
Capital Facilities	\$0								
SWM Capital Fund	\$0								
Sewer Capital Fund	\$0								
TOTAL	\$260,000	\$0	\$60,000	\$200,000	\$0	\$0	\$0	\$0	\$0
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Sound Transit Access Funds	\$260,000		\$60,000	\$200,000		\$0	\$0		

Safe Streets Study: Traffic Calming (25)

Description	Small street safety improvement projects as depicted in the upcoming Safe Streets study, mostly additional speed radar signs and rapid flashing beacon crosswalk signs.								
Background	This project is an outcome of the recommended project list resulting from the Safe Streets Study.								
Policy Basis	2017 Safe Streets Study								
Total Project Cost	\$300,000								
Method of Financing	Transportation Capital Fund (REET II)								
City Funding %	100%								
In-House Costs Reimbursed	No								
Estimated Annual Maint. Costs	None								
Change from Prior CIP	New project								
Project Start Date	Annual Program								
Anticipated Completion Date	Annual Program								
Project Status	Ongoing								
Project Rating	Medium - Low								
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Project Development/Planning	\$0								
Pre-design	\$0								
Design	\$300,000		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
Permitting	\$0								
Right-of-way Acquisition	\$0								
Construction	\$0								
TOTAL	\$300,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0
Estimated Staff Hours	471	0	79	79	79	79	79	79	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Capital Improvement	\$0								
Transportation Capital Fund	\$300,000		\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	
Capital Facilities	\$0								
SWM Capital Fund	\$0								
Sewer Capital Fund	\$0								
TOTAL	\$300,000	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$0
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future
TBD	\$0								

Design for Sidewalk - 37th Ave NE (Brookside) (26)

Description	Sidewalk between NE 178th St. to NE 165th St. on 37th Ave NE. Sidewalk will be near Brookside Elementary School.								
Background	There have been numerous citizen requests for enhanced pedestrian facilities on this route leading to Brookside Elementary.								
Policy Basis	Mobility								
Total Project Cost	\$400,000								
Method of Financing	Pedestrian Access Funds								
City Funding %	0								
In-House Costs Reimbursed	No								
Estimated Annual Maint. Costs	TBD								
Change from Prior CIP	None								
Project Start Date	TBD								
Anticipated Completion Date	TBD								
Project Status	Pending								
Project Rating	Medium								
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Project Development/Planning	\$0								
Pre-design	\$0								
Design	\$400,000			\$400,000					
Permitting	\$0								
Right-of-way Acquisition	\$0								
Construction	\$0								
TOTAL	\$400,000	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
Estimated Staff Hours	896	0	0	896	0	0	0	0	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Capital Improvement	\$0								
Transportation Capital Fund	\$400,000			\$400,000					
Capital Facilities	\$0								
SWM Capital Fund	\$0								
Sewer Capital Fund	\$0								
TOTAL	\$400,000	\$0	\$0	\$400,000	\$0	\$0	\$0	\$0	\$0
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future
	\$0								

Design for Sidewalk - 37th Ave NE (LFP) (27)

Description	Sidewalks in the vicinity of Lake Forest Park Elementary at 37th Avenue NE, just north of SR 104 to NE 195th Street and NE 187th Street, 35th Avenue NE to 37th Avenue NE									
Background	There have been numerous citizen requests for enhanced pedestrian facilities on this route leading to Lake Forest Park Elementary.									
Policy Basis	2017 Safe Streets Study									
Total Project Cost	\$250,000									
Method of Financing	Future Grant Opportunities or Transportation Capital Fund (REET II)									
City Funding %	TBD									
In-House Costs Reimbursed	Yes									
Estimated Annual Maint. Costs	TBD									
Change from Prior CIP	New Project									
Project Start Date	TBD									
Anticipated Completion Date	TBD									
Project Status	N/A									
Project Rating	Medium									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$250,000			\$250,000						
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$0									
TOTAL	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	
Estimated Staff Hours	560	0	0	560	0	0	0	0	0	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$250,000			\$250,000						
Capital Facilities	\$0									
SWM Capital Fund	\$0									
Sewer Capital Fund	\$0									
TOTAL	\$250,000	\$0	\$0	\$250,000	\$0	\$0	\$0	\$0	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
	\$0				\$0	\$0	\$0	\$0	\$0	

SR 104/40th Pl Roundabout (28)

Description	Design and construction of a roundabout on SR 104 at 40th Place NE.									
Background	The four-legged, skewed intersection has a number of safety shortcomings related to its geometry, volume of traffic, and lack of pedestrian amenities.									
Policy Basis	Mobility									
Total Project Cost	\$7,028,009									
Method of Financing	Future Grant Opportunities or Transportation Capital Fund (REET II)									
City Funding %	46									
In-House Costs Reimbursed	Yes									
Estimated Annual Maint. Costs	TBD									
Change from Prior CIP	Ongoing									
Project Start Date	2020									
Anticipated Completion Date	2026									
Project Status	Pending									
Project Rating	High									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design & Permitting	\$1,064,289		\$1,064,289							
Permitting	\$0									
Right-of-way Acquisition	\$576,157		\$576,157							
Construction	\$5,387,563		\$5,387,563							
TOTAL	\$7,028,009	\$0	\$7,028,009	\$0	\$0	\$0	\$0	\$0	\$0	
Estimated Staff Hours	4,638	0	4,638	0	0	0	0	0	0	
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund & Loan	\$2,600,000		\$2,600,000							
Transportation Safety Fund	\$660,640		\$660,640							
SWM Capital Fund	\$0									
Sewer Capital Fund	\$0									
TOTAL	\$7,028,009	\$0	\$7,028,009	\$0	\$0	\$0	\$0	\$0	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Grant Funding	\$3,767,369		\$3,767,369							

SR 522 Grade Separated Crossing (29)									
Description	Grade separated crossing of SR 522 at or just west of SR 104.								
Background	The new BRT station on SR 522 at the Town Center along with the parking garage preliminarily slated to be constructed nearby will increase the existing robust movements of pedestrians, bicycles and vehicles in this vicinity. A grade separated crossing will allow easier access for all modes without disrupting traffic flow on SR 522.								
Policy Basis	Mobility								
Total Project Cost	\$0								
Method of Financing	Future Grant Opportunities or Transportation Capital Fund (REET II)								
City Funding %									
In-House Costs Reimbursed	Yes								
Estimated Annual Maint. Costs	\$500 - striping, street sweeping, drainage maintenance, signage								
Change from Prior CIP	New Project								
Project Start Date	2019								
Anticipated Completion Date	2023								
Project Status	Pending								
Project Rating	Medium								
EXPENDITURES									
Project Development/Planning	Total	Previous	2019	2020	2021	2022	2023	2024	2025
Pre-design	\$0								
Design	\$840,000				\$150,000	\$300,000	\$300,000		\$90,000
Permitting	\$0								
Right-of-way Acquisition	\$0								
Construction	\$0								
TOTAL	\$840,000	\$0	\$0	\$0	\$150,000	\$300,000	\$300,000	\$0	\$90,000
Estimated Staff Hours	672	0	0	0	120	240	240	0	72
FUND SOURCE									
Capital Improvement	Total	Previous	2019	2020	2021	2022	2023	2024	2025
Transportation Capital Fund	\$0								
Capital Facilities	\$0								
SWM Capital Fund	\$0								
Sewer Capital Fund	\$0								
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
REVENUES									
Grant Funding	Total	Previous	2019	2020	2021	2022	2023	2024	2025
	\$840,000		\$0	\$0	\$150,000	\$300,000	\$300,000		\$90,000

Guardrail Replacement Program (30)

Description	Design and construction of failed guardrail segments throughout the City.									
Background	In the past, King County assisted with the repairs and replacement of guardrails for the City. That service is no longer offered by the County leading the City to procure the design and installation independently.									
Policy Basis	Mobility									
Total Project Cost	\$850,000									
Method of Financing	Transportation Capital Fund (REET II)									
City Funding %	100									
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	TBD									
Change from Prior CIP	Ongoing									
Project Start Date	2025									
Anticipated Completion Date	Ongoing									
Project Status	Pending									
Project Rating	High									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$175,000		\$25,000	\$30,000	\$30,000	\$30,000	\$30,000	\$30,000		
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$675,000		\$75,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000		
TOTAL	\$850,000	\$0	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$0	
Estimated Staff Hours	561	0	66	99	99	99	99	99	0	
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$850,000		\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000		
Capital Facilities	\$0									
SWM Capital Fund	\$0									
Sewer Capital Fund	\$0									
TOTAL	\$850,000	\$0	\$100,000	\$150,000	\$150,000	\$150,000	\$150,000	\$150,000	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
	\$0									

Beach Drive Sewer Lift Station (32)

Description	Two lift stations on Beach Dr. NE are near the end of their useful lives. One new lift station will replace both lift stations and upgrade the sewage conveyance in this basin. An emergency generator will also be installed.								
Background	This sewer system was installed by Lake City Sewer District in the 1960s.								
Policy Basis	1999 Sewer Comprehensive Plan								
Total Project Cost	\$3,074,000								
Method of Financing	Sewer Capital Fund								
City Funding %	100%								
In-House Costs Reimbursed	No								
Estimated Annual Maint. Costs	TBD								
Change from Prior CIP	The project has been moved from 2018-2019 to the 2025-2026								
Project Start Date	2025								
Anticipated Completion Date	2026								
Project Status	Pending								
Project Rating	High								
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Project Development/Planning	\$0								
Pre-design	\$0								
Design	\$500,000		\$500,000						
Permitting	\$0								
Right-of-way Acquisition	\$0								
Construction	\$2,574,000			\$2,574,000					
TOTAL	\$3,074,000	\$0	\$500,000	\$2,574,000	\$0	\$0	\$0	\$0	\$0
Estimated Staff Hours	2,060	0	335	1,725	0	0	0	0	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Capital Improvement	\$0								
Transportation Capital Fund	\$0								
Capital Facilities	\$0								
SWM Capital Fund	\$0								
Sewer Capital Fund	\$3,074,000			\$3,074,000			\$0	\$0	
TOTAL	\$3,074,000	\$0	\$0	\$3,074,000	\$0	\$0	\$0	\$0	\$0
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future
State/Federal Funding	\$0								

Sanitary Sewer System Master Plan (34)

Description	Perform a system master plan for our sanitary sewer system to identify a complete set of sewer assets, the condition of those assets, and those assets are within the City's right-of-way or easements are in place or are needed.									
Background	This sewer system was installed by Lake City Sewer District in the 1960s.									
Policy Basis	1999 Sewer Comprehensive Plan									
Total Project Cost	\$400,000									
Method of Financing	Sewer Capital Fund									
City Funding %	100%									
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	None									
Change from Prior CIP	N/A									
Project Start Date	TBD									
Anticipated Completion Date	TBD									
Project Status	Pending									
Project Rating	High									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$500,000			\$250,000	\$250,000					
Design	\$0									
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$500,000					\$250,000	\$250,000			
TOTAL	\$1,000,000	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$0	\$0	
Estimated Staff Hours	670	0	0	168	168	168	168	0	0	
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$0									
Capital Facilities	\$0									
SWM Capital Fund	\$0									
Sewer Capital Fund	\$1,000,000			\$250,000	\$250,000	\$250,000	\$250,000	\$0		
TOTAL	\$1,000,000	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$0	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
State/Federal Funding	\$0									

Culvert L70 Replacement (36)

Description	Replacement of culvert L70 at the Lyon Creek crossing of 40th Avenue NE.									
Background	In 2017 the City completed a Culvert Replacement Study on Lyon Creek, in response to prior flood events, 2007 being the most recent. The study revealed that many of the City's culverts are aging, undersized and barriers to fish passage and outlined a systematic approach to replace culverts L70-L155. Replacement of culverts downstream of L70 were replaced in 2015. The study ranked L70 as Low priority based on level of deficiencies, thus this project is not set to initiate until 2024.									
Policy Basis	2017 Lyon Creek Culvert Replacement Study - Preliminary Design Report									
Total Project Cost	\$1,680,000									
Method of Financing										
City Funding %										
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	Surface Water Capital Fund, Grants									
Change from Prior CIP	New Project									
Project Start Date	2027									
Anticipated Completion Date	2029									
Project Status	City is seeking outside funding opportunities									
Project Rating	Low									
EXPENDITURES										
Project Development/Planning	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Pre-design	\$0									
Design	\$372,000					\$372,000				
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$1,308,000						\$1,308,000			
TOTAL	\$1,680,000						\$372,000	\$1,308,000		
Estimated Staff Hours	2,738	0	0	0	0	606	2,132	0	0	
FUND SOURCE										
Capital Improvement	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Transportation Capital Fund	\$0									
Capital Facilities	\$0									
SWM Capital Fund	\$1,680,000					\$372,000	\$1,308,000			
Sewer Capital Fund	\$0									
TOTAL	\$1,680,000	0	0	0	0	\$372,000	1,308,000	0	\$0	

Culvert L90 Replacement (38)

Description	Replacement of the L90 culvert (NE 185th Street) along with restoration of the collapsed culvert creek channel within the private property at 18503 Ballinger Way NE.																																																																																
Background	<p>In 2009 the City completed a Flood Reduction Planning study that was initiated in response to a significant flooding event in 2007. The planning study revealed that many of the City's culverts are aging, undersized and barriers to fish passage and outlined a systematic approach to replace each of them. Since 2009, the City has ambitiously sought funding for culvert replacement projects and completed five culvert replacements valued at over \$7 million - four of the culverts were not owned by the City and were very complex leading to higher costs per culvert. With the regional flooding issue resolved, the City now focuses its attention on structurally deficient culverts and fish barrier culverts.</p> <p>WSDOT is committed to replacing culvert L100 across SR 104 (west of 35th) with construction expected in 2025. LFP is working with WSDOT to restore the creek by replacing L100 and L90 culverts in consecutive years limited the construction's impact to the community. The City has successfully obtained grant funding to finance the design and construction phases of the City's project.</p>																																																																																
Policy Basis	2009 Lake Forest Park Flood Reduction Planning Study																																																																																
Total Project Cost	\$3,070,000																																																																																
Method of Financing	Grants																																																																																
City Funding %	<5%																																																																																
In-House Costs Reimbursed	Yes																																																																																
Estimated Annual Maint. Costs	Surface Water Capital Fund, Grants																																																																																
Change from Prior CIP	Construction to start in 2026																																																																																
Project Start Date	2017																																																																																
Anticipated Completion Date	2026																																																																																
Project Status	Pending WSDOT completion of L100																																																																																
Project Rating	Medium																																																																																
EXPENDITURES	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th></th><th>Total</th><th>Previous</th><th>2025</th><th>2026</th><th>2027</th><th>2028</th><th>2029</th><th>2030</th><th>Future</th></tr> </thead> <tbody> <tr> <td>Project Development/Planning</td><td>\$0</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr> <tr> <td>Pre-design</td><td>\$0</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr> <tr> <td>Design</td><td>\$0</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr> <tr> <td>Permitting</td><td>\$0</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr> <tr> <td>Right-of-way Acquisition</td><td>\$0</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></tr> <tr> <td>Construction</td><td>\$3,070,000</td><td></td><td></td><td>\$3,070,000</td><td></td><td></td><td></td><td></td><td></td></tr> <tr> <td>TOTAL</td><td>\$3,070,000</td><td>\$0</td><td>\$0</td><td>\$3,070,000</td><td>\$0</td><td>\$0</td><td>\$0</td><td>\$0</td><td>\$0</td></tr> </tbody> </table>		Total	Previous	2025	2026	2027	2028	2029	2030	Future	Project Development/Planning	\$0									Pre-design	\$0									Design	\$0									Permitting	\$0									Right-of-way Acquisition	\$0									Construction	\$3,070,000			\$3,070,000						TOTAL	\$3,070,000	\$0	\$0	\$3,070,000	\$0	\$0	\$0	\$0	\$0
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Estimated Staff Hours	5,004 0 0 5,004 0 0 0 0 0																																																																																
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REVENUES	<table border="1" style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th></th><th>Total</th><th>Previous</th><th>2025</th><th>2026</th><th>2027</th><th>2028</th><th>2029</th><th>2030</th><th>Future</th></tr> </thead> <tbody> <tr> <td>State Capital Budget</td><td>\$3,070,000</td><td></td><td></td><td>\$3,070,000</td><td></td><td></td><td></td><td></td><td></td></tr> <tr> <td>Total</td><td>\$3,070,000</td><td>\$0</td><td>\$0</td><td>\$3,070,000</td><td>\$0</td><td>\$0</td><td>\$0</td><td>\$0</td><td>\$0</td></tr> </tbody> </table>		Total	Previous	2025	2026	2027	2028	2029	2030	Future	State Capital Budget	\$3,070,000			\$3,070,000						Total	\$3,070,000	\$0	\$0	\$3,070,000	\$0	\$0	\$0	\$0	\$0																																																		
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State Capital Budget	\$3,070,000			\$3,070,000																																																																													
Total	\$3,070,000	\$0	\$0	\$3,070,000	\$0	\$0	\$0	\$0	\$0																																																																								

Culvert L110 Replacement (39&40)

Description	Replacement of culvert L110, Lyon Creek crossing at the intersection of 35th Avenue NE & NE 190th Street.									
Background	In 2017 the City completed a Culvert Replacement Study on Lyon Creek, in response to prior flood events, 2007 being the most recent. The study revealed that many of the City's culverts are aging, undersized and barriers to fish passage and outlined a systematic approach to replace culverts L70-L155. Replacement of culverts downstream of L70 were replaced in 2015. The study ranked L110 as High priority based on level of deficiencies, but is in line with other culvert projects already in process of design/construction.									
Policy Basis	2017 Lyon Creek Culvert Replacement Study - Preliminary Design Report									
Total Project Cost	\$5,055,252									
Method of Financing										
City Funding %										
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	Surface Water Capital Fund, Grants									
Change from Prior CIP	New Project									
Project Start Date	2023									
Anticipated Completion Date	2026									
Project Status	City is seeking outside funding opportunities									
Project Rating	Low									
EXPENDITURES										
Project Development/Planning	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Pre-design	\$0									
Design	\$618,181						\$618,181			
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$4,437,070								\$4,437,070	
TOTAL	\$5,055,252	\$0	\$0	\$0	\$0	\$0	\$618,181	\$0	\$0	\$4,437,070
Estimated Staff Hours										
	8,240		0	0	0	0	1,008	0		7,232
FUND SOURCE										
Capital Improvement	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Transportation Capital Fund	\$0									
Capital Facilities	\$0									
SWM Capital Fund	\$5,055,252		\$0	\$0	\$0	\$0	\$618,181	\$0	\$4,437,070	
Sewer Capital Fund	\$0									
TOTAL	\$5,055,252	\$0	\$0	\$0	\$0	\$0	\$618,181	\$0	\$0	\$4,437,070

Brookside/#35th Avenue Culvert Replacement (41&42)

Description	Replacement of the culvert on 35th Avenue NE along Brookside Elementary School.									
Background	The culvert along the north side of Brookside Elementary is a small culvert that serves as the access point for the rear parking lot to the school. With the realignment of the creek in this area due to the school's construction, the creek maintains a very flat slope which causes sediment to collect. Every year, King County is scheduled to perform sediment removal along this section of the creek.									
Policy Basis										
Total Project Cost	\$750,000									
Method of Financing										
City Funding %										
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	Surface Water Capital Fund, Grants									
Change from Prior CIP	New Project									
Project Start Date	2027									
Anticipated Completion Date	2028									
Project Status	City is seeking outside funding opportunities									
Project Rating	Low									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$200,000						\$200,000			
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$550,000						\$550,000			
TOTAL	\$750,000	\$0	\$0	\$0	\$0	\$0	\$200,000	\$550,000	\$0	
Estimated Staff Hours	1,223	0	0	0	0	0	326	897	0	
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$0									
Capital Facilities	\$0									
SWM Capital Fund	\$750,000						\$200,000	\$550,000		
Sewer Capital Fund	\$0									
TOTAL	\$750,000	\$0	\$0	\$0	\$0	\$0	\$200,000	\$550,000	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
King County Flood Control Dist.										

28th Avenue Culvert Replacement (45)									
Description	Replacement of the failed culvert on 28th Avenue NE.								
Background	The culvert on 28th Avenue NE failed last year and a temporary repair is planned for 2024. A permanent repair is needed to address the full length of the culvert that runs under 28th Avenue NE.								
Policy Basis	Temporary repair requires a permanent replacement within 5 years.								
Total Project Cost	\$750,000								
Method of Financing									
City Funding %	100%								
In-House Costs Reimbursed	No								
Estimated Annual Maint. Costs	Surface Water Capital Fund, Grants								
Change from Prior CIP	New Project								
Project Start Date	2027								
Anticipated Completion Date	2028								
Project Status	City is seeking outside funding opportunities								
Project Rating	Low								
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Project Development/Planning	\$0								
Pre-design	\$0								
Design	\$200,000				\$200,000				
Permitting	\$0								
Right-of-way Acquisition	\$0								
Construction	\$550,000					\$550,000			
TOTAL	\$750,000	\$0	\$0	\$0	\$200,000	\$550,000	\$0	\$0	\$0
Estimated Staff Hours	1,223	0	0	326	897	0	0	0	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future
Capital Improvement	\$0								
Transportation Capital Fund	\$0								
Capital Facilities	\$0								
SWM Capital Fund	\$0								
Sewer Capital Fund	\$0								
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future
King County Flood Control Dist.									

Stormwater Facility Retrofit Project (46)

Description	Project proposes to install a vault in the parcel between Ballinger Way NE and 32nd Avenue NE which avoids impacts to the critical root zone of large trees.									
Background	The NPDES Phase II permit required that a Stormwater Management Action Plan (SMAP) be completed in 2023. One of the action items from the SMAP is install a treatment vault to treat stormwater before it reaches Lyon Creek.									
Policy Basis	NPDES Phase II Permit, 2008 Lake Forest Park Programmatic Study									
Total Project Cost	\$440,000									
Method of Financing	Possible Washington State Department of Ecology Grant, and Lake Forest Park Surface Water Capital Fund									
City Funding %	TBD									
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	TBD									
Change from Prior CIP	New Project									
Project Start Date	2025									
Anticipated Completion Date	2026									
Project Status	Ongoing									
Project Rating	High									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$40,000				\$40,000					
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$400,000				\$400,000					
TOTAL	\$440,000	\$0	\$0	\$0	\$440,000	\$0	\$0	\$0	\$0	
Estimated Staff Hours	717	0	0	0	717	0	0	0	0	
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$0									
Capital Facilities	\$0									
SWM Capital Fund	\$440,000				\$440,000					
Sewer Capital Fund	\$0									
TOTAL	\$440,000	\$0	\$0	\$0	\$440,000	\$0	\$0	\$0	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
	\$0									

Stormwater System Master Plan (47&48)

Description	Perform a system master plan for the stormwater system to identify a complete set of assets, the condition of those assets, and those assets are within the City's right-of-way or easements are in place or are needed.									
Background	The existing stormwater system is aged and recent issues with crossings have indicated that a comprehensive look at the whole system is recommended to determine long term planning needs.									
Policy Basis	NPDES Phase II Permit, 2008 Lake Forest Park Programmatic Study									
Total Project Cost	\$400,000									
Method of Financing	Surface Water Capital Fund									
City Funding %	100%									
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	None									
Change from Prior CIP	N/A									
Project Start Date	2026									
Anticipated Completion Date	2030									
Project Status	Pending									
Project Rating	High									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$400,000			\$400,000						
Design	\$150,000				\$150,000					
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$950,000				\$200,000	\$250,000	\$250,000	\$250,000		
TOTAL	\$1,500,000	\$0	\$0	\$400,000	\$350,000	\$250,000	\$250,000	\$250,000	\$0	
Estimated Staff Hours	1,005	0	0	268	235	168	168	168	168	0
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$0									
Capital Facilities	\$0									
SWM Capital Fund	\$1,500,000			\$400,000	\$350,000	\$250,000	\$250,000	\$250,000		
Sewer Capital Fund	\$0									
TOTAL	\$1,500,000	\$0	\$0	\$400,000	\$350,000	\$250,000	\$250,000	\$250,000	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
State/Federal Funding	\$0									

NE 195th Street and SR 104 Culvert Replacement (50)

Description	The culvert at NE 195th Street and SR 104 is undersized and caused flooding issues in the area.									
Background	The culvert at NE 195th Street and SR 104 is at the apex of the City of Lake Forest Park, the City of Shoreline and WDOT's jurisdiction. Shoreline has taken the lead on this project and is working with the US Army Corps of Engineers to design and reconstruct the culvert to meet current standards. We have an ILA in place that obviates the City of Lake Forest Park to pay ten percent of the cost of the culvert replacement. The actual costs are not known but we are starting with an overall cost of \$10M.									
Policy Basis	ILA regarding a problematic culvert									
Total Project Cost	\$1,000,000									
Method of Financing										
City Funding %	10%									
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	Surface Water Capital Fund, Grants									
Change from Prior CIP	New Project									
Project Start Date	2028									
Anticipated Completion Date	2030									
Project Status	Shoreline is seeking outside funding opportunities									
Project Rating	Medium									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$0									
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$1,000,000					\$500,000	\$500,000			
TOTAL	\$1,000,000	\$0	\$0	\$0	\$0	\$500,000	\$500,000	\$0	\$0	
Estimated Staff Hours	1,630	0	0	0	0	815	815	0	0	
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$0									
Capital Facilities	\$0									
SWM Capital Fund	\$0									
Sewer Capital Fund	\$0									
TOTAL	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
King County Flood Control Dist.										

Materials Bins Covers - Public Works Facility (51)

Description	Construct permanent covers/roof structure with lighting over the materials bins at the public works facility to reduce impacts from public works activities and material storage on the stormwater system and comply with state regulations.									
Background	The NPDES Phase II permit requires that the materials bins be covered to prevent sediment from traveling into the stormwater system from the materials piles.									
Policy Basis	NPDES Phase II Permit, 2008 Lake Forest Park Programmatic Study									
Total Project Cost	\$540,000									
Method of Financing	Washington State Department of Ecology Grant, Lake Forest Park Surface Water Capital Fund									
City Funding %	83%									
In-House Costs Reimbursed	No									
Estimated Annual Maint. Costs	\$500/yr									
Change from Prior CIP	Construction has been moved to 2021. The source of funding has changed from a combination of state/federal funding to Surface Water Capital.									
Project Start Date	2012									
Anticipated Completion Date	2021									
Project Status	Ongoing									
Project Rating	High									
EXPENDITURES	Total	Previous	2019	2020	2021	2022	2023	2024	2025	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$0									
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$540,000									\$540,000
TOTAL	\$540,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$540,000	
Estimated Staff Hours	880	0	0	0	0	0	0	0	0	880
FUND SOURCE	Total	Previous	2019	2020	2021	2022	2023	2024	2025	
Capital Improvement	\$0									
Transportation Capital Fund	\$0									\$0
Capital Facilities	\$0	\$0								
SWM Capital Fund	\$540,000									\$540,000
Sewer Capital Fund	\$0									
TOTAL	\$540,000	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$540,000	
REVENUES	Total	Previous	2019	2020	2021	2022	2023	2024	Future	
State/Federal Funding	\$0									

Misc. Surface Water Projects (52)

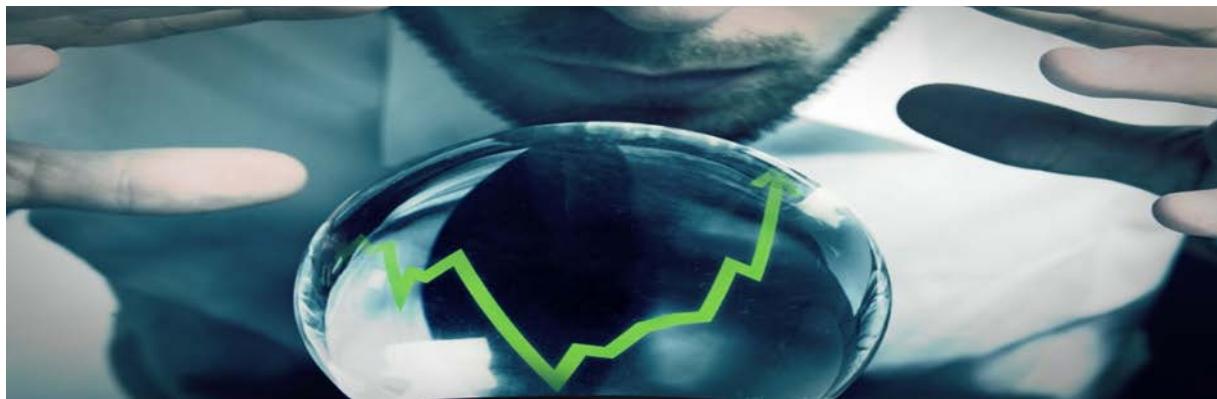
Description	Design and reconstruction failed culverts that have been identified by the Stormwater Master Plan or known areas of concern.									
Background	Throughout the years, staff and residents have periodically encountered culverts that have been compromised and need to be replaced due to age, degradation, or damage. This project aims to address those conditions by repairing or replacing the culverts in a systematic way based on anecdotal and empirical data.									
Policy Basis	Surface Water Maintenance									
Total Project Cost	\$1,000,000									
Method of Financing	SWM Capital									
City Funding %	100%									
In-House Costs Reimbursed	TBD									
Estimated Annual Maint. Costs	None									
Change from Prior CIP	None									
Project Start Date	Pending									
Anticipated Completion Date	Pending									
Project Status	City is identifying possible outside funding sources									
Project Rating	Medium									
EXPENDITURES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Project Development/Planning	\$0									
Pre-design	\$0									
Design	\$300,000				\$75,000	\$75,000	\$75,000	\$75,000		
Permitting	\$0									
Right-of-way Acquisition	\$0									
Construction	\$700,000				\$175,000	\$175,000	\$175,000	\$175,000		
TOTAL	\$1,000,000	\$0	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$0	
Estimated Staff Hours	1,630	0	0	0	408	408	408	408	0	
FUND SOURCE	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
Capital Improvement	\$0									
Transportation Capital Fund	\$0									
Capital Facilities	\$0									
SWM Capital Fund	\$1,000,000				\$250,000	\$250,000	\$250,000	\$250,000		
Sewer Capital Fund	\$0									
TOTAL	\$1,000,000	\$0	\$0	\$0	\$250,000	\$250,000	\$250,000	\$250,000	\$0	
REVENUES	Total	Previous	2025	2026	2027	2028	2029	2030	Future	
State/Federal Funding	\$0									

APPENDIX

2025-2026 ADOPTED BUDGET

- Six Year Financial Forecast
- Comprehensive Financial Management Policies
- City of Lake Forest Park Strategic Plan
- Glossary
- Acronyms

SIX-YEAR FINANCIAL FORECAST

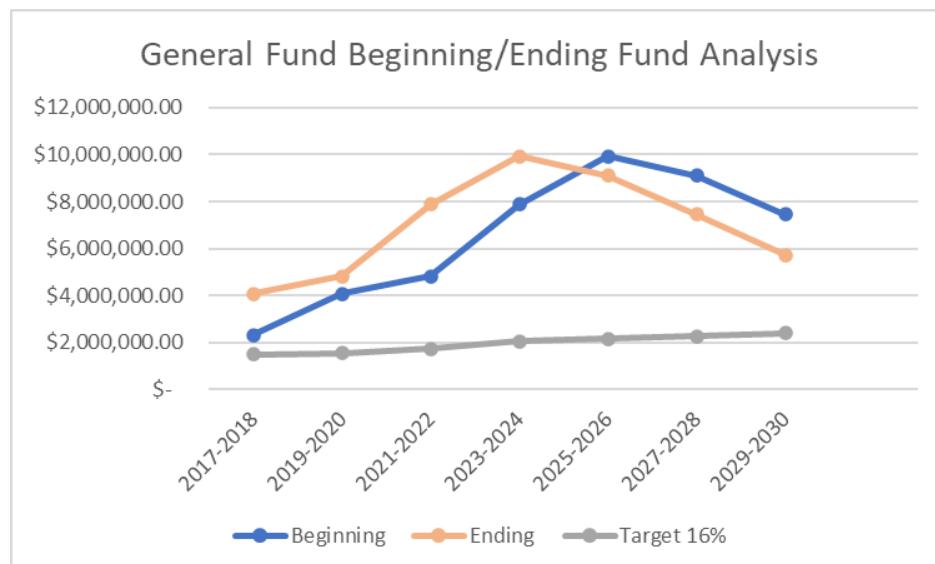


The City utilizes a six-year financial forecast (the “forecast”) as one of its long-range financial planning tools; the Comprehensive Financial Management Policies call for an update of the forecast during budget development and during the budget process. The Comprehensive Financial Management Policies state that prudent revenue and expenditure assumptions will be used in the development of the forecast.

The forecast displays line-item level detail for all budgeted funds for a six-year period. The forecast includes the line-item detail used in the 2025-2026 biennial budget development and applies an annual “projection factor” to the line items to estimate subsequent years’ revenue and expenditures.

Beginning and ending fund balances are included for each budgeted fund to show the effects of the prior year revenues and expenditures on fund balance; beginning fund balance is the first line item under each fund title.

The following graph is a visual representation of General Fund beginning and ending fund balances from 2017-2030:



SIX-YEAR FINANCIAL FORECAST

ASSUMPTIONS

The following are notable assumptions used in the development of the forecast.

New Baseline: Expenditures used in the forecast assume that levels of service and the costs to provide services will remain constant throughout the six-year period. Inflation is accounted for in the forecast. The new baseline represents the budgeted amount for the current biennium, after one-time items have been removed. As detailed in the Council Leadership Letter (pg. 8), multiple decisions were made to reduce expenditures to provide a short-term solution to address budget constraints. Long-term, these decisions will need to be responsibly reevaluated to address their effects on future levels of service.

Capital Improvement Plan (CIP): Projects from the adopted CIP are included for all six years of the forecast.

Healthcare Costs: Healthcare costs are projected to increase by a biennial projection factor of 8.16% to all represented and non-represented employee benefits.

Inflation: The rate of inflation used in the forecast is based on economist's estimates/projections for the six-year period. The projected annual inflation was calculated as the average of economists' estimates for the six-year period and is applied beginning with year three of the forecast. The calculated annual value for inflation is 2.64%, the annual value is compounded and applied to the biennial amounts in the forecast, the compounded rate is 5.37%. The City is continuing to use the compounded rate of 5.37% in the current six-year forecast.

Employee Relations: At the time of adoption, both the Guild Police Union and the Teamsters Union agreements were not ratified. Additional changes that are not accurately reflected in the six-year forecast are possible.

One-Time Items: One-time items occurring during the 2025-2026 biennium have been removed and are not presented in subsequent years of the forecast.

Sales Tax and Related: Revenues from sales tax are projected to grow at a faster rate than inflation based on economist's estimates. The annual rate of increase used in the forecast is 3.5%.

FORECAST SCHEDULE NOTES

Rounding: The forecast displays a level of detail that is used in budget development but is not present in the adopted budget document. Some amounts may differ slightly from other schedules in the budget document due to the high level of detail in the forecast and the effects of rounding.

Capital Improvement Plan (CIP): Amounts forecasted for capital funds are based on the adopted CIP and in some cases include operations, which are not included in the CIP. The complete adopted CIP document can be found on the City's website at www.cityoflfp.gov.

100% Projection Factor: Some line items in the schedule have a projection factor of 0.0% which indicates that the line item is either not reoccurring and/or is not expected to increase at the rate of inflation.

Six-Year Forecast

Description	2025-2026		One Time Items		2027-2028	2029-2030	Projection Factor
	Adopted Budget	Removed	New Baseline	General Fund			
Projected Beginning Fund Balance	\$ 9,912,822				\$ 9,090,123	\$ 7,456,856	
Property Tax	\$ 7,161,227		\$ 7,161,227	\$ 7,358,160	\$ 7,560,510	2.75%	
Sales and Use Tax	\$ 3,560,204		\$ 3,560,204	\$ 3,813,690	\$ 4,085,225	7.12%	
Affordable/Supportive Housing	\$ 21,000		\$ 21,000	\$ 22,128	\$ 23,316	5.37%	
Local Criminal Justice / State	\$ 1,013,338		\$ 1,013,338	\$ 1,085,488	\$ 1,162,774	7.12%	
Business Tax	\$ 830,000		\$ 830,000	\$ 889,096	\$ 952,400	7.12%	
Solid Waste Collection Tax	\$ 315,386		\$ 315,386	\$ 332,322	\$ 350,168	5.37%	
Utility Tax	\$ 946,916		\$ 946,916	\$ 997,765	\$ 1,051,345	5.37%	
Sewer Utility Tax	\$ 800,187		\$ 800,187	\$ 840,196	\$ 882,206	5.00%	
Surface Water Utility Tax	\$ 340,825		\$ 340,825	\$ 357,866	\$ 375,760	5.00%	
Solid Waste Utility Tax	\$ 522,792		\$ 522,792	\$ 559,387	\$ 598,545	7.00%	
Sea. City Light Contract Fee	\$ 1,083,956		\$ 1,083,956	\$ 1,142,165	\$ 1,203,499	5.37%	
Admission Tax	\$ 42,808		\$ 42,808	\$ 45,856	\$ 49,121	7.12%	
Taxes	\$ 16,638,638	\$ -	\$ 16,638,638	\$ 17,444,120	\$ 18,294,868		
Cable Television Franchise Fee	\$ 392,930		\$ 392,930	\$ 414,030	\$ 436,264	5.37%	
Business Licenses	\$ 171,700		\$ 171,700	\$ 180,920	\$ 190,636	5.37%	
Construction Permits	\$ 462,000		\$ 462,000	\$ 473,550	\$ 485,389	2.50%	
Land Use Permits	\$ 120,000		\$ 120,000	\$ 126,444	\$ 133,234	5.37%	
Plumbing Permits	\$ 40,150		\$ 40,150	\$ 42,306	\$ 44,578	5.37%	
Mechanical Permits	\$ 90,200		\$ 90,200	\$ 95,044	\$ 100,148	5.37%	
Concealed Weapon Permit / City	\$ 4,800		\$ 4,800	\$ 5,058	\$ 5,329	5.37%	
Credit Card Fee	\$ 16,000		\$ 16,000	\$ 16,859	\$ 17,765	5.37%	
Other Licenses / Permits	\$ 51,122		\$ 51,122	\$ 53,867	\$ 56,760	5.37%	
Licenses & Permits	\$ 1,348,902	\$ -	\$ 1,348,902	\$ 1,408,078	\$ 1,470,101		
Bulletproof Vest Partnership	\$ 5,000		\$ 5,000	\$ 5,269	\$ 5,551	5.37%	
EMPG Grant	\$ 44,000		\$ 44,000	\$ 46,363	\$ 48,852	5.37%	
WAAOC Interpreter Grant	\$ 2,500		\$ 2,500	\$ 2,634	\$ 2,776	5.37%	
DOC State GMA Comp Plan Grant	\$ 525,000	\$ 525,000	\$ -	\$ -	\$ -	5.37%	
Multimodal Transportation City	\$ 35,288		\$ 35,288	\$ 37,183	\$ 39,179	5.37%	
Criminal Justice - Population	\$ 10,999		\$ 10,999	\$ 11,589	\$ 12,212	5.37%	
CJ - Special Programs	\$ 38,496		\$ 38,496	\$ 40,563	\$ 42,741	5.37%	
Marijuana Excise Tax Distrib.	\$ 46,555		\$ 46,555	\$ 49,055	\$ 51,689	5.37%	
DUI Distribution	\$ 3,000		\$ 3,000	\$ 3,161	\$ 3,331	5.37%	
Liquor Excise Tax	\$ 180,379		\$ 180,379	\$ 190,066	\$ 200,272	5.37%	
Liquor Board Profits	\$ 210,570		\$ 210,570	\$ 221,878	\$ 233,793	5.37%	
Local Hazardous Waste Grant	\$ 11,670		\$ 11,670	\$ 12,297	\$ 12,957	5.37%	
Intergovernmental	\$ 1,113,456	\$ 525,000	\$ 588,456	\$ 620,056	\$ 653,353		
Court Administrative Fees	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110	5.37%	
Interfund Svc. From Fund (403)	\$ 185,210		\$ 185,210	\$ 195,156	\$ 205,636	5.37%	
Interfund Svc. From Fund (401)	\$ 372,180		\$ 372,180	\$ 392,166	\$ 413,226	5.37%	
Interfund Svc. From Fund (101)	\$ 175,556		\$ 175,556	\$ 184,983	\$ 194,917	5.37%	
Interfund Svc. From Fund (302)	\$ 66,909		\$ 66,909	\$ 70,502	\$ 74,288	5.37%	
Interfund Svc. From (301)	\$ 9,300		\$ 9,300	\$ 9,799	\$ 10,326	5.37%	
Interfund Svc. From (501)	\$ 8,105		\$ 8,105	\$ 8,540	\$ 8,999	5.37%	
NSF Fees	\$ 2,800		\$ 2,800	\$ 2,950	\$ 3,109	5.37%	
Development Tech. Surcharge	\$ 60,000		\$ 60,000	\$ 63,222	\$ 66,617	5.37%	
Printing Copies	\$ 2,400		\$ 2,400	\$ 2,529	\$ 2,665	5.37%	
Police Services OT	\$ 250,000		\$ 250,000	\$ 263,425	\$ 277,571	5.37%	
Notary Services	\$ 3,000		\$ 3,000	\$ 3,161	\$ 3,331	5.37%	
Passport Rev. (Passport/Photo)	\$ 487,182		\$ 487,182	\$ 513,343	\$ 540,910	5.37%	
Adult Probation Services	\$ 40,000		\$ 40,000	\$ 42,148	\$ 44,411	5.37%	
Television/Cable Sub. Fee	\$ 15,000		\$ 15,000	\$ 15,806	\$ 16,654	5.37%	
Support Service From TBD (104)	\$ 4,809		\$ 4,809	\$ 5,067	\$ 5,339	5.37%	
Animal Control Reimbursement	\$ 8,000		\$ 8,000	\$ 8,430	\$ 8,882	5.37%	
Charges for Goods & Services	\$ 1,691,451	\$ -	\$ 1,691,451	\$ 1,782,281	\$ 1,877,990		
Other Civil Penalties	\$ 550		\$ 550	\$ 580	\$ 611	5.37%	
Traffic Infraction Penalties	\$ 140,090		\$ 140,090	\$ 147,613	\$ 155,540	5.37%	
Traffic Safety Camera Fines	\$ 4,381,800		\$ 4,381,800	\$ 4,754,253	\$ 5,158,365	8.50%	
Local/JIS Account	\$ 5,000		\$ 5,000	\$ 5,269	\$ 5,551	5.37%	
Legislative Assessment	\$ 4,500		\$ 4,500	\$ 4,742	\$ 4,996	5.37%	
Civil Parking Infraction Penal	\$ 3,300		\$ 3,300	\$ 3,477	\$ 3,664	5.37%	
DUI Fines	\$ 8,000		\$ 8,000	\$ 8,430	\$ 8,882	5.37%	
Other Crim. Traffic Misdemeanor	\$ 22,500		\$ 22,500	\$ 23,708	\$ 24,981	5.37%	
Emergency Services	\$ 550		\$ 550	\$ 580	\$ 611	5.37%	
Other Crim. Non-Traffic Fines	\$ 7,500		\$ 7,500	\$ 7,903	\$ 8,327	5.37%	

Six-Year Forecast

Description	2025-2026		One Time Items			2027-2028	2029-2030	Projection Factor
	Adopted Budget	Removed	New Baseline	2027-2028	2029-2030			
Court Fines & Forfeits	\$ 9,450		\$ 9,450	\$ 9,957	\$ 10,492			5.37%
Fines & Penalties	\$ 4,583,240	\$ -	\$ 4,583,240	\$ 4,966,511	\$ 5,382,020			
Investment Interest	\$ 643,000		\$ 643,000	\$ 677,529	\$ 713,912			5.37%
Sales Tax Interest-State Treas	\$ 16,000		\$ 16,000	\$ 16,859	\$ 17,765			5.37%
Facility Rental Fees	\$ 600		\$ 600	\$ 632	\$ 666			5.37%
City Forestry Account	\$ 10,000		\$ 10,000	\$ 10,537	\$ 11,103			5.37%
Sales of Surplus	\$ 3,000		\$ 3,000	\$ 3,161	\$ 3,331			5.37%
P-Card Rebate	\$ 26,000		\$ 26,000	\$ 27,396	\$ 28,867			5.37%
Forfeits / Asset Seizure	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110			5.37%
State Opioid Settlement	\$ 30,000	\$ 20,000	\$ 10,000	\$ 10,537	\$ 11,103			5.37%
Miscellaneous Revenue Operating	\$ 5,000		\$ 5,000	\$ 5,269	\$ 5,551			5.37%
Miscellaneous Court Fees	\$ 500		\$ 500	\$ 527	\$ 555			5.37%
Miscellaneous	\$ 735,100	\$ 20,000	\$ 715,100	\$ 753,501	\$ 793,964			
Total General Fund Revenue	\$ 26,110,787	\$ 545,000	\$ 25,565,787	\$ 26,974,548	\$ 28,472,297			
Internal Svc. To Fund (501)	\$ 391,576		\$ 391,576	\$ 412,604	\$ 434,760			5.37%
Internal Svc to Fund 502	\$ 372,110		\$ 372,110	\$ 392,092	\$ 413,148			5.37%
Transfer to Street Fund (101)	\$ 295,000		\$ 295,000	\$ 1,060,842	\$ 1,117,809			5.37%
Total General Fund Transfer Out	\$ 1,058,686	\$ -	\$ 1,058,686	\$ 1,865,537	\$ 1,965,717			
Salaries	\$ 134,400		\$ 134,400	\$ 141,617	\$ 149,222			5.37%
Employee Benefits	\$ 11,850		\$ 11,850	\$ 12,817	\$ 13,863			8.16%
Supplies	\$ 2,000		\$ 2,000	\$ 2,107	\$ 2,221			5.37%
Professional Services	\$ 6,000		\$ 6,000	\$ 6,322	\$ 6,662			5.37%
Communication-Legislative Act.	\$ 2,000		\$ 2,000	\$ 2,107	\$ 2,221			5.37%
Travel Exp. (lodging, meals)	\$ 2,500		\$ 2,500	\$ 2,634	\$ 2,776			5.37%
Conference - Training	\$ 2,500		\$ 2,500	\$ 2,634	\$ 2,776			5.37%
Total City Council Expense	\$ 161,250	\$ -	\$ 161,250	\$ 170,240	\$ 179,739			
Salaries	\$ 897,500		\$ 897,500	\$ 945,696	\$ 996,480			5.37%
Overtime	\$ -		\$ -	\$ -	\$ -			5.37%
Employee Benefits	\$ 280,000		\$ 280,000	\$ 302,848	\$ 327,560			8.16%
Office/Operating Supplies	\$ 5,000		\$ 5,000	\$ 5,269	\$ 5,551			5.37%
Small Tools and Equipment	\$ 5,000		\$ 5,000	\$ 5,269	\$ 5,551			5.37%
Professional Services	\$ 166,000	\$ 41,000	\$ 125,000	\$ 131,713	\$ 138,785			5.37%
Communications	\$ 12,000		\$ 12,000	\$ 12,644	\$ 13,323			5.37%
Travel Exp. (lodging, meals)	\$ 10,000		\$ 10,000	\$ 10,537	\$ 11,103			5.37%
Dues / Subscriptions	\$ 16,000		\$ 16,000	\$ 16,859	\$ 17,765			5.37%
Training	\$ 7,000		\$ 7,000	\$ 7,376	\$ 7,772			5.37%
Volunteer & Staff Recognition	\$ 20,000		\$ 20,000	\$ 21,074	\$ 22,206			5.37%
Mayor's Reserve	\$ 2,500		\$ 2,500	\$ 2,500	\$ 2,500			0.00%
Total Executive Expense	\$ 1,421,000	\$ 41,000	\$ 1,380,000	\$ 1,461,784	\$ 1,548,597			
Other Legal Services	\$ 320,000		\$ 320,000	\$ 337,184	\$ 355,291			5.37%
Total Legal Services Expense	\$ 320,000	\$ -	\$ 320,000	\$ 337,184	\$ 355,291			
Salaries	\$ 978,000		\$ 978,000	\$ 1,030,519	\$ 1,085,857			5.37%
Overtime	\$ 2,400		\$ 2,400	\$ 2,529	\$ 2,665			5.37%
Employee Benefits	\$ 422,000		\$ 422,000	\$ 456,435	\$ 493,680			8.16%
Office/Operating Supplies	\$ 18,600		\$ 18,600	\$ 19,599	\$ 20,651			5.37%
Taxes & Assessments (Passport)	\$ 10,000		\$ 10,000	\$ 10,537	\$ 11,103			5.37%
Professional Services	\$ 24,000		\$ 24,000	\$ 25,289	\$ 26,647			5.37%
LFP Code Update	\$ 8,400		\$ 8,400	\$ 8,851	\$ 9,326			5.37%
Postage Equipment Sales Tax	\$ 600		\$ 600	\$ 632	\$ 666			5.37%
Communications	\$ 32,000		\$ 32,000	\$ 33,718	\$ 35,529			5.37%
Newsletter	\$ 34,500		\$ 34,500	\$ 36,353	\$ 38,305			5.37%
Communications / Internet	\$ 32,000		\$ 32,000	\$ 33,718	\$ 35,529			5.37%
Travel Exp. (lodging, meals)	\$ 2,400		\$ 2,400	\$ 2,529	\$ 2,665			5.37%
Advertising	\$ 14,000		\$ 14,000	\$ 14,752	\$ 15,544			5.37%
Insurance	\$ 275,049		\$ 275,049	\$ 289,819	\$ 305,382			5.37%
Training	\$ 4,800		\$ 4,800	\$ 5,058	\$ 5,329			5.37%
Postage Equipment Lease	\$ 5,300		\$ 5,300	\$ 5,585	\$ 5,885			5.37%
Total Municipal Service Expense	\$ 1,864,049	\$ -	\$ 1,864,049	\$ 1,975,922	\$ 2,094,764			
Election/Voter Costs	\$ 118,000		\$ 118,000	\$ 124,337	\$ 131,013			5.37%
Total Election Expense	\$ 118,000	\$ -	\$ 118,000	\$ 124,337	\$ 131,013			
Association of WA Cities	\$ 32,654		\$ 32,654	\$ 34,407	\$ 36,255			5.37%
Puget Sound Regional Council	\$ 14,000		\$ 14,000	\$ 14,752	\$ 15,544			5.37%
Sound Cities Association	\$ 22,175		\$ 22,175	\$ 23,366	\$ 24,621			5.37%
SeaShore Transportation Forum	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110			5.37%
Puget Sound Clean Air Agency	\$ 30,000		\$ 30,000	\$ 31,611	\$ 33,309			5.37%
OMWBE	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110			5.37%

Six-Year Forecast

Description	2025-2026		One Time Items			2027-2028	2029-2030	Projection Factor
	Adopted Budget	Removed	New Baseline					
NUHSA - N. Urban H.S. Alliance	\$ 2,000		\$ 2,000	\$ 2,107	\$ 2,221			5.37%
King County-Cities Climate	\$ 35,500		\$ 35,500	\$ 37,406	\$ 39,415			5.37%
Total Membership Expense	\$ 138,329	\$ -	\$ 138,329	\$ 145,757	\$ 153,584			
Salaries	\$ 1,286,000		\$ 1,286,000	\$ 1,355,058	\$ 1,427,825			5.37%
Overtime	\$ 3,000		\$ 3,000	\$ 3,161	\$ 3,331			5.37%
Employee Benefits	\$ 426,000		\$ 426,000	\$ 460,762	\$ 498,360			8.16%
Office / Operating Supplies	\$ 9,000		\$ 9,000	\$ 9,483	\$ 9,993			5.37%
Professional Services	\$ 50,000		\$ 50,000	\$ 52,685	\$ 55,514			5.37%
Banking Services	\$ 13,800		\$ 13,800	\$ 14,541	\$ 15,322			5.37%
Communications	\$ 12,300		\$ 12,300	\$ 12,961	\$ 13,656			5.37%
Travel Exp. (lodging, meals)	\$ 8,000		\$ 8,000	\$ 8,430	\$ 8,882			5.37%
Advertising	\$ 500		\$ 500	\$ 527	\$ 555			5.37%
Dues / Subscriptions	\$ 7,500		\$ 7,500	\$ 7,903	\$ 8,327			5.37%
Training	\$ 8,000		\$ 8,000	\$ 8,430	\$ 8,882			5.37%
Municipal Auditor Expenses	\$ 60,000		\$ 60,000	\$ 63,222	\$ 66,617			5.37%
Total Finance and Audit Expense	\$ 1,884,100	\$ -	\$ 1,884,100	\$ 1,997,162	\$ 2,117,264			
Salaries	\$ 901,000		\$ 901,000	\$ 949,384	\$ 1,000,366			5.37%
Overtime	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110			5.37%
Security Detail Overtime	\$ 76,000		\$ 76,000	\$ 80,081	\$ 84,382			5.37%
Employee Benefits	\$ 259,000		\$ 259,000	\$ 280,134	\$ 302,993			8.16%
Security Detail OT Benefits	\$ 27,000		\$ 27,000	\$ 29,203	\$ 31,586			8.16%
Court Supplies	\$ 15,000		\$ 15,000	\$ 15,806	\$ 16,654			5.37%
Probation Supplies	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110			5.37%
Youth Court Supplies	\$ 3,600		\$ 3,600	\$ 3,793	\$ 3,997			5.37%
Small Tools & Equipment	\$ 6,500		\$ 6,500	\$ 6,849	\$ 7,217			5.37%
Prof. Svcs.-Security, Loomis	\$ 30,000		\$ 30,000	\$ 31,611	\$ 33,309			5.37%
Bank Charges	\$ 5,000		\$ 5,000	\$ 5,269	\$ 5,551			5.37%
Communications	\$ 24,000		\$ 24,000	\$ 25,289	\$ 26,647			5.37%
Travel Exp. (lodging, meals)	\$ 10,000		\$ 10,000	\$ 10,537	\$ 11,103			5.37%
Insurance	\$ 65,277		\$ 65,277	\$ 68,783	\$ 72,476			5.37%
Repair & Maintenance	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110			5.37%
Dues - Subscriptions	\$ 7,000		\$ 7,000	\$ 7,376	\$ 7,772			5.37%
Training	\$ 8,000		\$ 8,000	\$ 8,430	\$ 8,882			5.37%
Jury Service	\$ 9,000		\$ 9,000	\$ 9,483	\$ 9,993			5.37%
Interpreters	\$ 13,000		\$ 13,000	\$ 13,698	\$ 14,434			5.37%
Salaries - Pro Tem	\$ 17,000		\$ 17,000	\$ 17,913	\$ 18,875			5.37%
Employee Benefits - Pro Tem	\$ 2,000		\$ 2,000	\$ 2,107	\$ 2,221			5.37%
Probation Costs	\$ 20,000		\$ 20,000	\$ 21,074	\$ 22,206			5.37%
Machinery & Equipment	\$ 41,000	\$ 35,000	\$ 6,000	\$ 6,322	\$ 6,662			5.37%
Total Court Expense	\$ 1,542,377	\$ 35,000	\$ 1,507,377	\$ 1,596,303	\$ 1,690,655			
Prosecutor	\$ 222,411		\$ 222,411	\$ 234,354	\$ 246,939			5.37%
Public Defender	\$ 247,000		\$ 247,000	\$ 260,264	\$ 274,240			5.37%
Total Other CJ Expense	\$ 469,411	\$ -	\$ 469,411	\$ 494,618	\$ 521,179			
Salaries	\$ 5,516,000		\$ 5,516,000	\$ 5,812,209	\$ 6,124,325			5.37%
Overtime	\$ 378,000		\$ 378,000	\$ 398,299	\$ 419,687			5.37%
Employee Benefits	\$ 2,156,000		\$ 2,156,000	\$ 2,271,777	\$ 2,393,772			5.37%
LEOFF 1 Expenses	\$ 37,000		\$ 37,000	\$ 38,987	\$ 41,080			5.37%
Uniform Expenses	\$ 40,000		\$ 40,000	\$ 42,148	\$ 44,411			5.37%
Police - Dry Cleaning Contract	\$ 3,000		\$ 3,000	\$ 3,161	\$ 3,331			5.37%
Police - Badges & Vests	\$ 8,600		\$ 8,600	\$ 9,062	\$ 9,548			5.37%
Supplies - General	\$ 30,000		\$ 30,000	\$ 31,611	\$ 33,309			5.37%
Operations / Vehicle Supplies	\$ 60,250		\$ 60,250	\$ 63,485	\$ 66,895			5.37%
K-9 Narcotics	\$ 10,000		\$ 10,000	\$ 10,537	\$ 11,103			5.37%
State Opioid Settlement Expenses	\$ -		\$ -	\$ -	\$ -			0.00%
Fuel	\$ 70,000		\$ 70,000	\$ 73,759	\$ 77,720			5.37%
Small Tools & Equipment	\$ 13,000		\$ 13,000	\$ 13,698	\$ 14,434			5.37%
Professional Services	\$ 30,000		\$ 30,000	\$ 31,611	\$ 33,309			5.37%
Copier Rental Sales Tax	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110			5.37%
Communications	\$ 154,000		\$ 154,000	\$ 162,270	\$ 170,984			5.37%
Travel Exp. (lodging, meals)	\$ 27,000		\$ 27,000	\$ 28,450	\$ 29,978			5.37%
Insurance	\$ 358,074		\$ 358,074	\$ 377,302	\$ 397,563			5.37%
Vehicle Repair & Maintenance	\$ 103,100		\$ 103,100	\$ 108,636	\$ 114,470			5.37%
Office Equip.- Repair & Maint.	\$ 3,000		\$ 3,000	\$ 3,161	\$ 3,331			5.37%
Operations Repair/Maintenance	\$ 4,000		\$ 4,000	\$ 4,215	\$ 4,441			5.37%
Dues / Subscriptions	\$ 70,699		\$ 70,699	\$ 74,496	\$ 78,496			5.37%
Training	\$ 40,000		\$ 40,000	\$ 42,148	\$ 44,411			5.37%

Six-Year Forecast

Description	2025-2026		One Time Items			2027-2028	2029-2030	Projection Factor
	Adopted Budget	Removed	New Baseline	2027-2028	2029-2030			
Marine Patrol	\$ 50,000		\$ 50,000	\$ 52,685	\$ 55,514	5.37%		
Call Out Services - SWAT	\$ 11,000		\$ 11,000	\$ 11,591	\$ 12,213	5.37%		
Safe Harbor Expenses (DV)	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110	5.37%		
Copier Rental	\$ 10,400		\$ 10,400	\$ 10,958	\$ 11,547	5.37%		
Computer Hardware/Software	\$ 14,000		\$ 14,000	\$ 14,752	\$ 15,544	5.37%		
Machinery & Equipment	\$ 20,000		\$ 20,000	\$ 21,074	\$ 22,206	5.37%		
Total Police Department Expense	\$ 9,219,123	\$ -	\$ 9,219,123	\$ 9,714,190	\$ 10,235,842			
Supplies - General	\$ 8,000		\$ 8,000	\$ 8,430	\$ 8,882	5.37%		
Software	\$ 11,000		\$ 11,000	\$ 11,591	\$ 12,213	5.37%		
Equipment / Hardware	\$ 10,000		\$ 10,000	\$ 10,537	\$ 11,103	5.37%		
Dues / Subscriptions	\$ 20,000		\$ 20,000	\$ 21,074	\$ 22,206	5.37%		
Training	\$ 5,000		\$ 5,000	\$ 5,269	\$ 5,551	5.37%		
Total Police Technology Expense	\$ 54,000	\$ -	\$ 54,000	\$ 56,900	\$ 59,955			
Supplies	\$ 6,000		\$ 6,000	\$ 6,322	\$ 6,662	5.37%		
Comm. Oriented Policing Prog.	\$ 4,000		\$ 4,000	\$ 4,215	\$ 4,441	5.37%		
Total Crime Watch Expense	\$ 10,000	\$ -	\$ 10,000	\$ 10,537	\$ 11,103			
Office / Operating Supplies	\$ -		\$ -	\$ -	\$ -	5.37%		
Professional Services	\$ 119,206		\$ 119,206	\$ 125,607	\$ 132,352	5.37%		
Kenmore - EMPG	\$ 20,000		\$ 20,000	\$ 21,074	\$ 22,206	5.37%		
Total Emergency Management Expense	\$ 139,206	\$ -	\$ 139,206	\$ 146,681	\$ 154,558			
Traffic Camera Service Fee	\$ 1,676,798		\$ 1,676,798	\$ 1,766,842	\$ 1,861,721	5.37%		
Professional Services	\$ 7,000	\$ 3,500	\$ 3,500	\$ 3,688	\$ 3,886	5.37%		
Total Traffic Camera Expense	\$ 1,683,798	\$ 3,500	\$ 1,680,298	\$ 1,770,529	\$ 1,865,607			
Contracted Services	\$ 960,314		\$ 960,314	\$ 1,011,883	\$ 1,066,221	5.37%		
Total Dispatch Expense	\$ 960,314	\$ -	\$ 960,314	\$ 1,011,883	\$ 1,066,221			
Supplies	\$ 2,000		\$ 2,000	\$ 2,107	\$ 2,221	5.37%		
Professional Services	\$ 20,000		\$ 20,000	\$ 21,074	\$ 22,206	5.37%		
Travel Exp.(lodging, meals)	\$ 2,000		\$ 2,000	\$ 2,107	\$ 2,221	5.37%		
Training	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110	5.37%		
Total Civil Service Expense	\$ 25,000	\$ -	\$ 25,000	\$ 26,343	\$ 27,757			
Animal Control Services	\$ 13,000		\$ 13,000	\$ 13,698	\$ 14,434	5.37%		
Tree Acct. Operating Supplies	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110	5.37%		
Tree Acct. Professional Svcs.	\$ 13,000		\$ 13,000	\$ 13,698	\$ 14,434	5.37%		
Total Environmental Service Expense	\$ 27,000	\$ -	\$ 27,000	\$ 28,450	\$ 29,978			
Jail Expenses	\$ 950,000		\$ 950,000	\$ 1,001,015	\$ 1,054,770	5.37%		
Elec. Monitor/Wk. Release	\$ 20,000		\$ 20,000	\$ 21,074	\$ 22,206	5.37%		
Total Detention Expense	\$ 970,000	\$ -	\$ 970,000	\$ 1,022,089	\$ 1,076,975			
Salaries	\$ 165,500		\$ 165,500	\$ 174,387	\$ 183,752	5.37%		
Overtime	\$ 3,800		\$ 3,800	\$ 4,004	\$ 4,219	5.37%		
Employee Benefits	\$ 58,500		\$ 58,500	\$ 63,274	\$ 68,437	8.16%		
Community Events - Supplies	\$ 20,000		\$ 20,000	\$ 21,074	\$ 22,206	5.37%		
Office / Operating Supplies	\$ 600		\$ 600	\$ 632	\$ 666	5.37%		
Senior Services	\$ 70,000		\$ 70,000	\$ 73,759	\$ 77,720	5.37%		
Middle - After School Prog. Hang Time	\$ 20,000		\$ 20,000	\$ 21,074	\$ 22,206	5.37%		
Drug & Alcohol Prevention: CHS	\$ 54,000		\$ 54,000	\$ 56,900	\$ 59,955	5.37%		
Recreation Programs -Shoreline Parks & Rec	\$ 35,200		\$ 35,200	\$ 37,090	\$ 39,082	5.37%		
Local Hazardous Waste Grant	\$ 11,670		\$ 11,670	\$ 12,297	\$ 12,957	5.37%		
Community Events - Services	\$ 40,000		\$ 40,000	\$ 42,148	\$ 44,411	5.37%		
Regional Crisis Response Agency	\$ 245,000		\$ 245,000	\$ 258,157	\$ 272,020	5.37%		
Community Development: 3rd Place	\$ 70,000		\$ 70,000	\$ 70,000	\$ 70,000	0.00%		
Lake Forest Park Arts Council	\$ 60,000		\$ 60,000	\$ 63,222	\$ 66,617	5.37%		
Historical Society *New	\$ 19,200		\$ 19,200	\$ 19,200	\$ 19,200	0.00%		
Opioid Prevention: Hopestream	\$ 20,000		\$ 20,000	\$ 20,000	\$ 20,000	0.00%		
Communications	\$ 6,000		\$ 6,000	\$ 6,322	\$ 6,662	5.37%		
Travel Exp. (lodging, meals)	\$ 2,000		\$ 2,000	\$ 2,107	\$ 2,221	5.37%		
Dues / Subscriptions	\$ 3,000		\$ 3,000	\$ 3,161	\$ 3,331	5.37%		
Training	\$ 3,000		\$ 3,000	\$ 3,161	\$ 3,331	5.37%		
Total Community Programs Expense	\$ 907,470	\$ -	\$ 907,470	\$ 951,969	\$ 998,991			
King County Alcohol Program	\$ 9,200		\$ 9,200	\$ 9,694	\$ 10,215	5.37%		
Total Public Health Expense	\$ 9,200	\$ -	\$ 9,200	\$ 9,694	\$ 10,215			
Salaries	\$ 946,500		\$ 946,500	\$ 997,327	\$ 1,050,884	5.37%		
Overtime	\$ 4,000		\$ 4,000	\$ 4,215	\$ 4,441	5.37%		
Employee Benefits	\$ 301,500		\$ 301,500	\$ 326,102	\$ 352,712	8.16%		
Office / Operating Supplies	\$ 5,000		\$ 5,000	\$ 5,269	\$ 5,551	5.37%		
Small Tools & Equipment	\$ 3,000		\$ 3,000	\$ 3,161	\$ 3,331	5.37%		
Professional Services	\$ 775,000	\$ 525,000	\$ 250,000	\$ 263,425	\$ 277,571	5.37%		

Six-Year Forecast

Description	2025-2026		One Time Items			2027-2028			2029-2030		Projection Factor
	Adopted Budget	Removed	New Baseline			2027-2028			2029-2030		
Engineering Services	\$ 70,000		\$ 70,000	\$ 73,759	\$ 77,720	5.37%					
Communications	\$ 8,000		\$ 8,000	\$ 8,430	\$ 8,882	5.37%					
Travel Exp. (lodging, meals)	\$ 6,000		\$ 6,000	\$ 6,322	\$ 6,662	5.37%					
Advertising	\$ 7,000		\$ 7,000	\$ 7,376	\$ 7,772	5.37%					
Dues / Subscriptions	\$ 3,000		\$ 3,000	\$ 3,161	\$ 3,331	5.37%					
Training	\$ 5,000		\$ 5,000	\$ 5,269	\$ 5,551	5.37%					
Salaries	\$ 401,500		\$ 401,500	\$ 423,061	\$ 445,779	5.37%					
Overtime	\$ 2,000		\$ 2,000	\$ 2,107	\$ 2,221	5.37%					
Employee Benefits	\$ 151,000		\$ 151,000	\$ 163,322	\$ 176,649	8.16%					
Office / Operating Supplies	\$ 6,000		\$ 6,000	\$ 6,322	\$ 6,662	5.37%					
Small Tools & Equipment	\$ 5,000		\$ 5,000	\$ 5,269	\$ 5,551	5.37%					
Professional Services	\$ 10,000		\$ 10,000	\$ 10,537	\$ 11,103	5.37%					
Fire Marshall Inspections	\$ 2,500		\$ 2,500	\$ 2,634	\$ 2,776	5.37%					
Communications	\$ 1,750		\$ 1,750	\$ 1,844	\$ 1,943	5.37%					
Training	\$ 4,000		\$ 4,000	\$ 4,215	\$ 4,441	5.37%					
Dues / Subscriptions	\$ 1,800		\$ 1,800	\$ 1,897	\$ 1,999	5.37%					
Total Planning and Building Expense	\$ 2,719,550	\$ 525,000	\$ 2,194,550	\$ 2,325,022	\$ 2,463,531						
Salaries	\$ 302,500		\$ 302,500	\$ 318,744	\$ 335,861	5.37%					
Salaries - Seasonals	\$ 43,000		\$ 43,000	\$ 45,309	\$ 47,742	5.37%					
Overtime	\$ 6,000		\$ 6,000	\$ 6,322	\$ 6,662	5.37%					
On-Call Services	\$ 8,000		\$ 8,000	\$ 8,430	\$ 8,882	5.37%					
Employee Benefits	\$ 115,000		\$ 115,000	\$ 124,384	\$ 134,534	8.16%					
Safety Clothing / Boots	\$ 1,500		\$ 1,500	\$ 1,581	\$ 1,665	5.37%					
Employee Benefits - Seasonals	\$ 10,000		\$ 10,000	\$ 10,537	\$ 11,103	5.37%					
Office Supplies	\$ 3,000		\$ 3,000	\$ 3,161	\$ 3,331	5.37%					
Operating Supplies	\$ 10,000		\$ 10,000	\$ 10,537	\$ 11,103	5.37%					
Small Tools & Equipment	\$ 7,000		\$ 7,000	\$ 7,376	\$ 7,772	5.37%					
Professional Services	\$ 20,000		\$ 20,000	\$ 21,074	\$ 22,206	5.37%					
Communications	\$ 8,000		\$ 8,000	\$ 8,430	\$ 8,882	5.37%					
Travel Exp. (lodging, meals)	\$ 1,500		\$ 1,500	\$ 1,581	\$ 1,665	5.37%					
Equipment Rental	\$ 5,000		\$ 5,000	\$ 5,269	\$ 5,551	5.37%					
Insurance	\$ 32,433		\$ 32,433	\$ 34,175	\$ 36,010	5.37%					
Utilities	\$ 75,000		\$ 75,000	\$ 79,028	\$ 83,271	5.37%					
Repairs & Maintenance	\$ 40,000		\$ 40,000	\$ 42,148	\$ 44,411	5.37%					
Dues / Subscriptions	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110	5.37%					
Training	\$ 1,500		\$ 1,500	\$ 1,581	\$ 1,665	5.37%					
Total Park Expense	\$ 690,433	\$ -	\$ 690,433	\$ 730,718	\$ 773,428						
Salaries	\$ 88,000		\$ 88,000	\$ 92,726	\$ 97,705	5.37%					
Salaries - Seasonals	\$ 28,500		\$ 28,500	\$ 30,030	\$ 31,643	5.37%					
Overtime	\$ 2,000		\$ 2,000	\$ 2,107	\$ 2,221	5.37%					
On-Call Services	\$ 2,000		\$ 2,000	\$ 2,107	\$ 2,221	5.37%					
Employee Benefits	\$ 36,500		\$ 36,500	\$ 39,478	\$ 42,700	8.16%					
Safety Clothing / Boots	\$ 1,500		\$ 1,500	\$ 1,581	\$ 1,665	5.37%					
Employee Benefits - Seasonals	\$ 7,000		\$ 7,000	\$ 7,376	\$ 7,772	5.37%					
Office Supplies	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110	5.37%					
Operating Supplies	\$ 20,000		\$ 20,000	\$ 21,074	\$ 22,206	5.37%					
Small Tools & Equipment	\$ 4,000		\$ 4,000	\$ 4,215	\$ 4,441	5.37%					
Property Assessments	\$ 12,192		\$ 12,192	\$ 12,847	\$ 13,537	5.37%					
Janitorial Contract	\$ 95,000		\$ 95,000	\$ 100,102	\$ 105,477	5.37%					
Professional Services	\$ 30,000		\$ 30,000	\$ 31,611	\$ 33,309	5.37%					
Communications	\$ 2,000		\$ 2,000	\$ 2,107	\$ 2,221	5.37%					
Travel Exp. (lodging, meals)	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110	5.37%					
Equipment Rental	\$ 2,000		\$ 2,000	\$ 2,107	\$ 2,221	5.37%					
Insurance	\$ 7,998		\$ 7,998	\$ 8,428	\$ 8,881	5.37%					
Utilities - P.W. Facilities	\$ 22,000		\$ 22,000	\$ 23,181	\$ 24,426	5.37%					
Utilities - City Hall	\$ 110,000		\$ 110,000	\$ 115,907	\$ 122,131	5.37%					
Repairs & Maintenance	\$ 80,000		\$ 80,000	\$ 84,296	\$ 88,823	5.37%					
Emergency Management	\$ 2,000		\$ 2,000	\$ 2,107	\$ 2,221	5.37%					
Dues & Subscriptions	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110	5.37%					
Training	\$ 1,500		\$ 1,500	\$ 1,581	\$ 1,665	5.37%					
Security Monitoring Software	\$ 43,500		\$ 43,500	\$ 45,836	\$ 48,297	5.37%					
Total Facilities Expense	\$ 600,691	\$ -	\$ 600,691	\$ 633,966	\$ 669,112						
Total General Fund Expense	\$ 26,992,986	\$ 604,500	\$ 26,388,486	\$ 28,607,815	\$ 30,201,076						

Traffic Safety Fund

Projected Beginning Fund Balance \$ 279,000 \$ 4,918,500 \$ 8,693,651

Six-Year Forecast

Description	2025-2026		One Time Items Removed	New Baseline	2027-2028		2029-2030		Projection Factor
	Adopted Budget								
Traffic Safety Camera Fines	\$ 8,000,000			\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	\$ 8,000,000	0.00%
Investment Interest	\$ -			\$ -	\$ -	\$ -	\$ -	\$ -	
Total Traffic Safety Revenue	\$ 8,000,000			\$ 8,000,000					
Salaries - Court	\$ 372,500			\$ 372,500	\$ 392,503	\$ 413,581			5.37%
Salaries - Police	\$ 941,500			\$ 941,500	\$ 1,392,059	\$ 1,466,812			5.37%
Salaries - Public Works	\$ 228,500			\$ 228,500	\$ 240,770	\$ 253,700			5.37%
Employee Benefits - Court	\$ 84,500			\$ 84,500	\$ 89,038	\$ 93,819			5.37%
Employee Benefits - Police	\$ 434,500			\$ 434,500	\$ 457,833	\$ 482,418			5.37%
Employee Benefits - Public Works	\$ 87,000			\$ 87,000	\$ 91,672	\$ 96,595			5.37%
Traffic Camera Service Fee	\$ 912,000			\$ 912,000	\$ 960,974	\$ 1,012,579			5.37%
Traffic Calming Transfer OUT to 302	\$ 300,000			\$ 300,000	\$ 600,000	\$ 1,200,000			100.00%
Total Traffic Safety Expense	\$ 3,360,500			\$ 3,360,500	\$ 4,224,849	\$ 5,019,503			
				\$ 4,918,500	\$ 8,693,651	\$ 11,674,148			

Street Fund

Projected Beginning Fund Balance	\$ 753,265			\$ 114,407	\$ 193,793	
R.O.W. Permits - Construction	\$ 90,000			\$ 90,000	\$ 94,833	\$ 99,926
ROW Rev. / Utility Franchise	\$ 475,000			\$ 475,000	\$ 500,508	\$ 527,385
Gas Taxes (MVET Cities)	\$ 499,893			\$ 499,893	\$ 526,737	\$ 555,023
Investment Interest	\$ 50,000			\$ 50,000	\$ 52,685	\$ 55,514
Transfer From Gen. Fund (001)	\$ 295,000			\$ 295,000	\$ 1,060,842	\$ 1,117,809
Total Street Fund Revenue	\$ 1,409,893	\$ -	\$ 1,409,893	\$ 2,235,604	\$ 2,355,656	
Road Surface Maintenance	\$ 67,000			\$ 67,000	\$ 70,598	\$ 74,389
Shoulder Maintenance	\$ 20,000			\$ 20,000	\$ 21,074	\$ 22,206
Structure Maintenance	\$ 13,000			\$ 13,000	\$ 13,698	\$ 14,434
Street Lighting Maintenance	\$ 295,000			\$ 295,000	\$ 309,750	\$ 325,238
Sign Replacement	\$ 15,000			\$ 15,000	\$ 15,806	\$ 16,654
Sign Maintenance	\$ 50,000			\$ 50,000	\$ 52,685	\$ 55,514
Pavement Marking / Striping	\$ 40,000			\$ 40,000	\$ 42,148	\$ 44,411
Snow Plowing / Sanding	\$ 80,000			\$ 80,000	\$ 84,296	\$ 88,823
Roadside Maintenance	\$ 80,000			\$ 80,000	\$ 84,296	\$ 88,823
Professional Services	\$ 60,000			\$ 60,000	\$ 63,222	\$ 66,617
Salaries	\$ 469,000			\$ 469,000	\$ 494,185	\$ 520,723
Salaries - Seasonals	\$ 85,500			\$ 85,500	\$ 90,091	\$ 94,929
Overtime	\$ 10,000			\$ 10,000	\$ 10,537	\$ 11,103
On-Call Services	\$ 15,000			\$ 15,000	\$ 15,806	\$ 16,654
Employee Benefits	\$ 192,500			\$ 192,500	\$ 202,837	\$ 213,730
Safety Clothing / Boots	\$ 1,500			\$ 1,500	\$ 1,581	\$ 1,665
Employee Benefits - Seasonals	\$ 19,500			\$ 19,500	\$ 20,547	\$ 21,651
Office Supplies	\$ 600			\$ 600	\$ 632	\$ 666
Operating Supplies	\$ 12,000			\$ 12,000	\$ 12,644	\$ 13,323
Small Tools & Equipment	\$ 10,000			\$ 10,000	\$ 10,537	\$ 11,103
Professional Services	\$ 30,000			\$ 30,000	\$ 31,611	\$ 33,309
Communications	\$ 12,000			\$ 12,000	\$ 12,644	\$ 13,323
Travel Exp. (lodging, meals)	\$ 1,500			\$ 1,500	\$ 1,581	\$ 1,665
Equipment Rental	\$ 3,000			\$ 3,000	\$ 3,161	\$ 3,331
Insurance	\$ 54,251			\$ 54,251	\$ 57,165	\$ 60,234
Utilities	\$ 15,000			\$ 15,000	\$ 15,806	\$ 16,654
Dues / Subscriptions	\$ 1,500			\$ 1,500	\$ 1,581	\$ 1,665
Training	\$ 1,500			\$ 1,500	\$ 1,581	\$ 1,665
Interfund Svc. To Fund (001)	\$ 175,556			\$ 175,556	\$ 184,334	\$ 193,550
Interfund Svc. To (501)	\$ 202,454			\$ 202,454	\$ 212,577	\$ 223,206
Internal Svc to Fund 502	\$ 16,390			\$ 16,390	\$ 17,210	\$ 18,070
Total Street Fund Expense	\$ 2,048,751	\$ -	\$ 2,048,751	\$ 2,156,218	\$ 2,269,329	
Projected Ending Fund Balance				\$ 114,407	\$ 193,793	\$ 280,120

Council Contingency Fund

Projected Beginning Fund Balance	\$ 794,932			\$ 838,932	\$ 885,295	
Investment Interest	\$ 44,000			\$ 44,000	\$ 46,363	\$ 48,852
Total CC Fund Revenue	\$ 44,000	\$ -	\$ 44,000	\$ 46,363	\$ 48,852	
Projected Ending Fund Balance				\$ 838,932	\$ 885,295	\$ 934,147

Transportation Benefit District Fund

Projected Beginning Fund Balance	\$ 1,273,919			\$ 1,548,938	\$ 1,815,848	
TBD Vehicle Fees-State	\$ 1,058,659			\$ 1,058,659	\$ 1,069,245	\$ 1,079,938

Six-Year Forecast

Description	2025-2026		One Time Items		2027-2028		2029-2030		Projection Factor
	Adopted Budget	Removed	New Baseline	Removed	2027-2028	2029-2030	2029-2030	2029-2030	
TBD Sales Tax .01%	\$ 402,669		\$ 402,669		\$ 424,292	\$ 447,077			5.37%
Investment Interest	\$ 54,000		\$ 54,000		\$ 56,900	\$ 59,955			5.37%
Transfer from TBD (634)	\$ -		\$ -		\$ -	\$ -			5.37%
Total TBD Revenue	\$ 1,515,328	\$ -	\$ 1,515,328	\$ -	\$ 1,550,438	\$ 1,586,970			
Support Service To G.F. (001)	\$ 4,809		\$ 4,809		\$ 5,067	\$ 5,339			5.37%
PWAA RAB Principle*			\$ 420,000		\$ 420,000	\$ 420,000			0.00%
PWAA RAB Interest*			\$ 15,500		\$ 15,500	\$ 15,500			0.00%
Transfer to Fund (302)	\$ 800,000		\$ 800,000		\$ 842,960	\$ 888,227			5.37%
Total TBD Expense	\$ 804,809	\$ -	\$ 1,240,309	\$ -	\$ 1,283,527	\$ 1,329,066			
<i>Projected Ending Fund Balance</i>			\$ 1,548,938		\$ 1,815,848	\$ 2,073,752			
Budget Stabilization Fund									
Projected Beginning Fund Balance	\$ 346,602				\$ 365,102	\$ 384,595			
Interest	\$ 18,500		\$ 18,500		\$ 19,493	\$ 20,540			5.37%
Transfer From Gen. Fund (001)	\$ -		\$ -		\$ -	\$ -			5.37%
Total Budget St. Fund Revenue	\$ 18,500	\$ -	\$ 18,500	\$ -	\$ 19,493	\$ 20,540			
<i>Projected Ending Fund Balance</i>			\$ 365,102		\$ 384,595	\$ 405,136			
Strategic Opportunity Fund									
Projected Beginning Fund Balance	\$ 982,898				\$ 1,007,398	\$ 1,033,214			
Interest	\$ 54,500		\$ 54,500		\$ 57,427	\$ 60,510			5.37%
Transfer from Fund (301)	\$ 500,000	\$ -	\$ 500,000	\$ -	\$ 526,850	\$ 555,142			5.37%
Total Strat. Opportunity Fund Revenue	\$ 554,500	\$ -	\$ 554,500	\$ -	\$ 584,277	\$ 615,652			
Parks Master Plan	\$ 30,000	\$ -	\$ 30,000		\$ 31,611	\$ 33,309			5.37%
Lake Front Park Property Development	\$ 500,000	\$ -	\$ 500,000		\$ 526,850	\$ 555,142			5.37%
Total Strat. Opportunity Expense	\$ 530,000	\$ -	\$ 530,000	\$ -	\$ 558,461	\$ 588,450			
<i>Projected Ending Fund Balance</i>			\$ 1,007,398		\$ 1,033,214	\$ 1,060,416			
Capital Improvement Fund									
Projected Beginning Fund Balance	\$ 1,107,862				\$ 1,254,431	\$ 1,408,871			
Real Estate Excise Tax I	\$ 650,000		\$ 650,000		\$ 684,905	\$ 721,684			5.37%
Recreation & Conservation State Grant	\$ 270,000	\$ 270,000	\$ -		\$ -	\$ -			
K.Co. Parks Levy	\$ 308,000		\$ 308,000		\$ 324,540	\$ 341,967			5.37%
Investment Interest	\$ 140,000		\$ 140,000		\$ 147,518	\$ 155,440			5.37%
Total Capital Improv. Revenue	\$ 1,368,000	\$ -	\$ 1,098,000	\$ -	\$ 1,156,963	\$ 1,219,091			
Lakefront Park Construction	\$ 192,131		\$ 192,131		\$ 202,448	\$ 213,320			5.37%
Interfund Svc. To Fund (001)	\$ 9,300		\$ 9,300		\$ 9,799	\$ 10,326			5.37%
Transfer to Fund (303)	\$ 250,000		\$ 250,000		\$ 263,425	\$ 277,571			5.37%
Transfer to Fund (106)	\$ 500,000		\$ 500,000		\$ 526,850	\$ 555,142			5.37%
Total Capital Improv. Expense	\$ 951,431	\$ -	\$ 951,431	\$ -	\$ 1,002,523	\$ 1,056,358			
<i>Projected Ending Fund Balance</i>			\$ 1,254,431		\$ 1,408,871	\$ 1,571,604			
Transportation Capital Fund									
Projected Beginning Fund Balance	\$ 2,329,099				\$ 2,703,693	\$ 3,373,922			
Real Estate Excise Tax II	\$ 650,000		\$ 650,000		\$ 684,905	\$ 721,684			5.37%
WSDOT Grant for RAB	\$ 601,120	\$ 618,381	\$ -		\$ -	\$ -			5.37%
State Trans. Imp. Board-Design RAB	\$ 2,878,367	\$ 2,435,382	\$ -		\$ -	\$ -			5.37%
LFP Water District for RAB	\$ 155,905		\$ 155,905		\$ 155,905	\$ 155,905			
Investment Interest	\$ 177,000		\$ 177,000		\$ 186,505	\$ 196,520			5.37%
Public Works GO Loan RAB	\$ 2,000,000	\$ 2,000,000	\$ -		\$ -	\$ -			
Transfer From Traffic Safety Fund (002)	\$ 300,000		\$ 300,000		\$ 600,000	\$ 1,200,000			100.00%
Transfer From Fund (104)	\$ 800,000		\$ 800,000		\$ 842,960	\$ 888,227			5.37%
Total Transportation Capital Revenue	\$ 7,562,393	\$ 5,053,763	\$ 2,082,905	\$ 2,470,275	\$ 3,162,337				
Lobbying Activity	\$ 104,545		\$ 104,545		\$ 110,159	\$ 116,075			5.37%
Interfund Svc. To GF (001)	\$ 66,909		\$ 66,909		\$ 70,502	\$ 74,288			5.37%
Interfund Svc. To Replacement (501)	\$ 33,132		\$ 33,132		\$ 34,911	\$ 36,786			5.37%
Internal Svc to IT Fund 502	\$ 13,544		\$ 13,544		\$ 14,271	\$ 15,038			5.37%
Travel Exp. (lodging & meals)	\$ 6,000		\$ 6,000		\$ 6,322	\$ 6,662			5.37%
Training	\$ 6,000		\$ 6,000		\$ 6,322	\$ 6,662			5.37%
Salaries	\$ 225,500		\$ 225,500		\$ 237,609	\$ 250,369			5.37%
Overtime	\$ 6,000		\$ 6,000		\$ 6,322	\$ 6,662			5.37%
Employee Benefits	\$ 81,500		\$ 81,500		\$ 85,877	\$ 90,488			5.37%
Insurance	\$ 15,181		\$ 15,181		\$ 15,996	\$ 16,855			5.37%
Roadway Overlays (REET 2)	\$ 600,000		\$ 600,000		\$ 632,220	\$ 666,170			5.37%
ADA Ramps with Road Overlays	\$ 200,000		\$ 200,000		\$ 210,740	\$ 222,057			5.37%

Six-Year Forecast

Description	2025-2026		One Time Items			2027-2028	2029-2030	Projection Factor
	Adopted Budget	Removed	New Baseline					
SR 104/40th PI RAB	\$ 7,012,000	\$ 7,012,000	\$ -	\$ -	\$ -	\$ -	\$ -	5.37%
Safe Streets - Early Action	\$ 100,000	\$ -	\$ 100,000	\$ 105,370	\$ 111,028	\$ -	\$ -	5.37%
Guardrail Replacement	\$ 250,000	\$ -	\$ 250,000	\$ 263,425	\$ 277,571	\$ -	\$ -	5.37%
Total Transportation Capital Expense	\$ 8,720,311	\$ 7,012,000	\$ 1,708,311	\$ 1,800,047	\$ 1,896,709			
<i>Projected Ending Fund Balance</i>			\$ 2,703,693	\$ 3,373,922	\$ 4,639,549			
Capital Facilities Maintenance Fund								
<i>Projected Beginning Fund Balance</i>	\$ 1,206,050			\$ 951,050	\$ 682,357			
Investment Interest	\$ 59,000		\$ 59,000	\$ 62,168	\$ 65,507			5.37%
Trans. From Capital Fund (301)	\$ 250,000		\$ 250,000	\$ 263,425	\$ 277,571			5.37%
Total Capital Facilities Maint. Revenue	\$ 309,000	\$ -	\$ 309,000	\$ 325,593	\$ 343,078			
City Hall Facilities Project	\$ 600,000	\$ 300,000	\$ 269,000	\$ 283,445	\$ 298,666			5.37%
PW Parking Lot Repaving	\$ 75,000		\$ 75,000	\$ 79,028	\$ 83,271			5.37%
Misc Building Improvements	\$ 270,000	\$ 50,000	\$ 220,000	\$ 231,814	\$ 244,262			5.37%
Total Capital Facilities Maint. Expense	\$ 945,000	\$ 350,000	\$ 564,000	\$ 594,287	\$ 626,200			
<i>Projected Ending Fund Balance</i>			\$ 951,050	\$ 682,357	\$ 399,234			
Sewer Utility Fund								
<i>Projected Beginning Fund Balance</i>	\$ 986,077			\$ 1,200,844	\$ 1,408,108			
Licenses and Permits	\$ 30,000		\$ 30,000	\$ 31,611	\$ 33,309			5.37%
Utility Charges	\$ 8,001,871		\$ 8,001,871	\$ 8,431,572	\$ 8,884,347			5.37%
Sewer Service Charge - Utility Tax	\$ 800,187		\$ 800,187	\$ 844,197	\$ 890,628			5.50%
Late Charges - Utility Bills	\$ 50,000		\$ 50,000	\$ 52,685	\$ 55,514			5.37%
Investment Interest	\$ 65,000		\$ 65,000	\$ 68,491	\$ 72,168			5.37%
Sewer Certificate Fee	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110			5.37%
Total Sewer Utility Revenue	\$ 8,948,058	\$ -	\$ 8,948,058	\$ 9,429,609	\$ 9,937,077			
Salaries	\$ 682,500		\$ 682,500	\$ 719,150	\$ 757,769			5.37%
Salaries - Seasonals	\$ 28,500		\$ 28,500	\$ 30,030	\$ 31,643			5.37%
Overtime	\$ 12,000		\$ 12,000	\$ 12,644	\$ 13,323			5.37%
On-Call Services	\$ 10,000		\$ 10,000	\$ 10,537	\$ 11,103			5.37%
Employee Benefits	\$ 267,000		\$ 267,000	\$ 288,787	\$ 312,352			8.16%
Safety Clothing / Boots	\$ 1,500		\$ 1,500	\$ 1,581	\$ 1,665			5.37%
Employee Benefits - Seasonals	\$ 7,000		\$ 7,000	\$ 7,376	\$ 7,772			5.37%
Office Supplies	\$ 1,500		\$ 1,500	\$ 1,581	\$ 1,665			5.37%
Operating Supplies/Materials	\$ 15,000		\$ 15,000	\$ 15,806	\$ 16,654			5.37%
Small Tools & Equipment	\$ 12,000		\$ 12,000	\$ 12,644	\$ 13,323			5.37%
METRO Charges	\$ 5,885,045		\$ 5,885,045	\$ 6,201,072	\$ 6,534,069			5.37%
Professional Services	\$ 110,000		\$ 110,000	\$ 115,907	\$ 122,131			5.37%
Communications	\$ 18,000		\$ 18,000	\$ 18,967	\$ 19,985			5.37%
Travel Exp. (lodging, meals)	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110			5.37%
Advertising	\$ 1,000		\$ 1,000	\$ 1,054	\$ 1,110			5.37%
Equipment Rental	\$ 2,000		\$ 2,000	\$ 2,107	\$ 2,221			5.37%
Insurance	\$ 57,743		\$ 57,743	\$ 60,844	\$ 64,111			5.37%
Utilities	\$ 9,000		\$ 9,000	\$ 9,483	\$ 9,993			5.37%
Repairs & Maintenance	\$ 100,000		\$ 100,000	\$ 105,370	\$ 111,028			5.37%
Dues & Subscriptions	\$ 10,000		\$ 10,000	\$ 10,537	\$ 11,103			5.37%
Training	\$ 5,000		\$ 5,000	\$ 5,269	\$ 5,551			5.37%
Taxes & Assessments	\$ 168,953		\$ 168,953	\$ 178,026	\$ 187,586			5.37%
Sewer Utility Tax Tr to GF	\$ 480,112		\$ 480,112	\$ 518,521	\$ 560,003			8.00%
Interfund Svc. To GF (001)	\$ 372,180		\$ 372,180	\$ 392,166	\$ 413,226			5.37%
Interfund Svs. To Fund (501)	\$ 208,322		\$ 208,322	\$ 219,509	\$ 231,297			5.37%
Internal Svc to Fund 502	\$ 17,936		\$ 17,936	\$ 18,899	\$ 19,914			5.37%
Transfer To Sewer Cap. (402)	\$ 250,000		\$ 250,000	\$ 263,425	\$ 277,571			5.37%
Transfer To PWTF Repay. (407)	\$ 168,000	\$ 168,000	\$ -	\$ -	\$ -			5.37%
Total Sewer Utility Expense	\$ 8,901,291	\$ 168,000	\$ 8,733,291	\$ 9,222,345	\$ 9,739,279			
<i>Projected Ending Fund Balance</i>			\$ 1,200,844	\$ 1,408,108	\$ 1,605,906			
Sewer Capital Fund								
<i>Projected Beginning Fund Balance</i>	\$ 4,033,000			\$ 1,410,000	\$ 1,735,219			
Investment Interest	\$ 201,000		\$ 201,000	\$ 211,794	\$ 223,167			5.37%
Transfer From Sewer Fund (401)	\$ 250,000		\$ 250,000	\$ 263,425	\$ 277,571			5.37%
Total Sewer Capital Revenue	\$ 451,000	\$ -	\$ 451,000	\$ 475,219	\$ 500,738			
Beach Dr. Sewer Lift Station Design	\$ 500,000	\$ -	\$ 500,000	\$ 150,000	\$ -			5.37%
Beach Dr. Sewer Lift Station Const	\$ 2,574,000		\$ 2,574,000	\$ -	\$ -			5.37%
Total Sewer Capital Expense	\$ 3,074,000	\$ -	\$ 3,074,000	\$ 150,000	\$ -			

Six-Year Forecast

Description	2025-2026	One Time Items	New Baseline	2027-2028	2029-2030	Projection Factor
	Adopted Budget	Removed		\$ 1,410,000	\$ 1,735,219	
Projected Ending Fund Balance						
			\$ 1,410,000	\$ 1,735,219	\$ 2,235,957	
Surface Water Utility Fund						
Projected Beginning Fund Balance	\$ 966,053		\$ 940,509	\$ 1,060,290		
Surface Water Service Charge - Utility Tax	\$ 340,825		\$ 340,825	\$ 359,127	\$ 378,412	5.37%
Utility Service Charges	\$ 3,408,246		\$ 3,408,246	\$ 3,749,071	\$ 4,123,978	10.00%
Investment Interest	\$ 64,000		\$ 64,000	\$ 67,437	\$ 71,058	5.37%
Total Surface Water Utility Revenue	\$ 3,813,071	\$ -	\$ 3,813,071	\$ 4,175,635	\$ 4,573,448	
Salaries	\$ 949,000		\$ 949,000	\$ 999,961	\$ 1,053,659	5.37%
Salaries - Seasonal	\$ 99,500		\$ 99,500	\$ 104,843	\$ 110,473	5.37%
Overtime	\$ 16,000		\$ 16,000	\$ 16,859	\$ 17,765	5.37%
On-Call Services	\$ 14,000		\$ 14,000	\$ 14,752	\$ 15,544	5.37%
Employee Benefits	\$ 398,000		\$ 398,000	\$ 430,477	\$ 465,604	8.16%
Safety Clothing / Boots	\$ 8,000		\$ 8,000	\$ 8,430	\$ 8,882	5.37%
Employee Benefits - Seasonal	\$ 22,000		\$ 22,000	\$ 23,181	\$ 24,426	5.37%
Office Supplies	\$ 5,000		\$ 5,000	\$ 5,269	\$ 5,551	5.37%
Operating Supplies	\$ 16,000		\$ 16,000	\$ 16,859	\$ 17,765	5.37%
Small Tools & Equipment	\$ 7,000		\$ 7,000	\$ 7,376	\$ 7,772	5.37%
Taxes & Assessments	\$ 58,500		\$ 58,500	\$ 61,641	\$ 64,952	5.37%
Surface Water Utility Tax to GF	\$ 220,800		\$ 220,800	\$ 232,657	\$ 245,151	5.37%
Prof. Services/Engineering	\$ 300,000		\$ 300,000	\$ 316,110	\$ 333,085	5.37%
County Adnim Billing	\$ 50,000		\$ 50,000	\$ 52,685	\$ 55,514	5.37%
Communications	\$ 30,000		\$ 30,000	\$ 31,611	\$ 33,309	5.37%
Travel Exp. (lodging, meals)	\$ 3,000		\$ 3,000	\$ 3,161	\$ 3,331	5.37%
Equipment Rental	\$ 5,000		\$ 5,000	\$ 5,269	\$ 5,551	5.37%
Insurance	\$ 77,943		\$ 77,943	\$ 82,129	\$ 86,539	5.37%
Utilities	\$ 1,500		\$ 1,500	\$ 1,581	\$ 1,665	5.37%
System Maintenance & Operation	\$ 500,000		\$ 500,000	\$ 526,850	\$ 555,142	5.37%
Street Drainage Maintenance	\$ 130,000		\$ 130,000	\$ 136,981	\$ 144,337	5.37%
Neighborhood Surface Water	\$ 20,000		\$ 20,000	\$ 21,074	\$ 22,206	5.37%
Repairs & Maintenance	\$ 30,000		\$ 30,000	\$ 31,611	\$ 33,309	5.37%
Dues / Subscriptions	\$ 50,000		\$ 50,000	\$ 52,685	\$ 55,514	5.37%
Training	\$ 10,000		\$ 10,000	\$ 10,537	\$ 11,103	5.37%
Interfund Svc. To GF (001)	\$ 185,210		\$ 185,210	\$ 195,156	\$ 205,636	5.37%
Interfund Svc. To Fund (501)	\$ 204,638		\$ 204,638	\$ 215,627	\$ 227,206	5.37%
Interfund Svc to Fund 502	\$ 27,524		\$ 27,524	\$ 29,002	\$ 30,559	5.37%
Transfer To Sur.Water Cap.-404	\$ 400,000		\$ 400,000	\$ 421,480	\$ 444,113	5.37%
Total Surface Water Expense	\$ 3,838,615	\$ -	\$ 3,838,615	\$ 4,055,853	\$ 4,285,663	
Projected Ending Fund Balance			\$ 940,509	\$ 1,060,290	\$ 1,348,076	
Surface Water Capital Fund						
Projected Beginning Fund Balance	\$ 454,234		\$ 934,234	\$ 1,440,010		
Muni. Stormwater Grant (DOE)	\$ 85,000		\$ 85,000	\$ 89,565	\$ 94,374	5.37%
L90 Grants:Dept of Comm, LFPWD, WSDOT	\$ 3,070,000	\$ 3,070,000	\$ -	\$ -	\$ -	5.37%
Investment Interest	\$ 85,000		\$ 85,000	\$ 89,565	\$ 94,374	5.37%
Trans From Surface Water (403)	\$ 400,000		\$ 400,000	\$ 421,480	\$ 444,113	5.37%
Total Surface Water Capital Revenue	\$ 3,640,000	\$ 3,070,000	\$ 570,000	\$ 600,609	\$ 632,862	
Lobbying Activity	\$ 90,000		\$ 90,000	\$ 94,833	\$ 99,926	5.37%
Culvert L90 Construction	\$ 3,070,000	\$ 3,070,000	\$ -	\$ -	\$ -	5.37%
Total Surface Water Capital Expense	\$ 3,160,000	\$ 3,070,000	\$ 90,000	\$ 94,833	\$ 99,926	
Projected Ending Fund Balance			\$ 934,234	\$ 1,440,010	\$ 1,972,946	
PWTF Bond Reserve Fund						
Projected Beginning Fund Balance	\$ 653,930					
Investment Interest	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ -	5.37%
Total PWTF Revenue	\$ 6,000	\$ 6,000	\$ -	\$ -	\$ -	
Projected Ending Fund Balance			\$ 659,930	Fund Balance will transfer to Sewer Capital in 2026		
Sewer Bond Reserve Fund						
Projected Beginning Fund Balance	\$ 115,858		\$ 181,553	\$ 250,776		
Excise Tax Revenue	\$ 56,500		\$ 56,500	\$ 59,534	\$ 62,731	5.37%
Connection Charges	\$ 50,000		\$ 50,000	\$ 52,685	\$ 55,514	5.37%
Investment Interest	\$ 34,000		\$ 34,000	\$ 35,826	\$ 37,750	5.37%
Transfer From Sewer Util.-401	\$ 168,000		\$ 168,000	\$ 177,022	\$ 186,528	5.37%
Total Sewer Bond Reserve Revenue	\$ 308,500	\$ -	\$ 308,500	\$ 325,066	\$ 342,523	

Six-Year Forecast

Description	2025-2026		One Time Items			2027-2028	2029-2030	Projection Factor
	Adopted Budget	Removed	New Baseline					
Taxes and Assessments	\$ 2,000		\$ 2,000	\$ 2,107	\$ 2,221			5.37%
Repayment of PWTF Loan (Prin)	\$ 239,607		\$ 239,607	\$ 252,474	\$ 266,032			5.37%
Repayment of PWTF Loan (Int.)	\$ 1,198		\$ 1,198	\$ 1,262	\$ 1,330			5.37%
Total Sewer Bond Reserve Expense	\$ 242,805	\$ -	\$ 242,805	\$ 255,844	\$ 269,582			
<i>Projected Ending Fund Balance</i>			\$ 181,553	\$ 250,776	\$ 323,716			
Vehicle Equipment and Replacement Fund								
<i>Projected Beginning Fund Balance</i>	\$ 1,685,558			\$ 2,302,015	\$ 2,951,576			
Interfund Svc. From Fund (001)	\$ 391,576		\$ 391,576	\$ 412,604	\$ 434,760			5.37%
Interfund Svc. From Fund (101)	\$ 164,198		\$ 164,198	\$ 173,015	\$ 182,306			5.37%
Interfund Svc. From Fund (403)	\$ 158,730		\$ 158,730	\$ 167,254	\$ 176,235			5.37%
Interfund Svc. From Fund (401)	\$ 170,066		\$ 170,066	\$ 179,199	\$ 188,822			5.37%
Interfund Svc. From Fund (302)	\$ 26,992		\$ 26,992	\$ 28,441	\$ 29,969			5.37%
Investment Interest	\$ 61,000		\$ 61,000	\$ 64,276	\$ 67,727			5.37%
Total Replacement Fund Revenue	\$ 972,562	\$ -	\$ 972,562	\$ 1,024,789	\$ 1,079,820			
Interfund Svc. To General Fund	\$ 8,105		\$ 8,105	\$ 8,540	\$ 8,999			5.37%
Citywide Vehicle - Replacement	\$ -		\$ -	\$ -	\$ -			5.37%
Public Works - Fuel	\$ 68,000		\$ 68,000	\$ 71,652	\$ 75,499			5.37%
Public Works Equip. - Maint.	\$ 180,000		\$ 180,000	\$ 189,666	\$ 199,851			5.37%
PD Vehicle Replacement	\$ -		\$ -	\$ -	\$ -			5.37%
PW Equipment - Replacement	\$ 100,000		\$ 100,000	\$ 105,370	\$ 111,028			5.37%
PW Vehicles - Replacement	\$ -		\$ -	\$ -	\$ -			5.37%
Total Replacement Fund Expense	\$ 356,105	\$ -	\$ 356,105	\$ 375,228	\$ 395,378			
<i>Projected Ending Fund Balance</i>			\$ 2,302,015	\$ 2,951,576	\$ 3,636,018			
Information Technology Fund								
<i>Projected Beginning Fund Balance</i>	\$ 390,711			\$ 447,409	\$ 507,152			
Interfund Svc. From Fund (001)	\$ 372,110		\$ 372,110	\$ 392,092	\$ 413,148			5.37%
Interfund Svc. From Fund (101)	\$ 14,474		\$ 14,474	\$ 15,251	\$ 16,070			5.37%
Interfund Svc. From Fund (403)	\$ 24,304		\$ 24,304	\$ 25,609	\$ 26,984			5.37%
Interfund Svc. From Fund (401)	\$ 15,840		\$ 15,840	\$ 16,691	\$ 17,587			5.37%
Interfund Svc. From Fund (302)	\$ 12,470		\$ 12,470	\$ 13,140	\$ 13,845			5.37%
Investment Interest	\$ 11,000		\$ 11,000	\$ 11,591	\$ 12,213			5.37%
Equipment Sales	\$ -		\$ -	\$ -	\$ -			5.37%
IF Transfer from Vehicle Replacement 501	\$ -		\$ -	\$ -	\$ -			
Interfund from GF Fund 001	\$ -		\$ -	\$ -	\$ -			
Total IT Replacement Fund Revenue	\$ 450,198	\$ -	\$ 450,198	\$ 474,374	\$ 499,847			
Hardware	\$ 69,000		\$ 69,000	\$ 72,705	\$ 76,610			5.37%
Computer Software	\$ 225,000		\$ 225,000	\$ 237,083	\$ 249,814			5.37%
Professional Services	\$ 99,500		\$ 99,500	\$ 104,843	\$ 110,473			5.37%
Total IT Replacement Fund Expense	\$ 393,500	\$ -	\$ 393,500	\$ 414,631	\$ 436,897			
<i>Projected Ending Fund Balance</i>			\$ 447,409	\$ 507,152	\$ 570,103			

City of Lake Forest Park

Comprehensive Financial Management Policies

February 13, 2020

City of Lake Forest Park
Comprehensive Financial Management Policies

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City of Lake Forest Park Comprehensive Financial Management Policies

The City's Comprehensive Financial Management Policies serves as a Mayor and Council-approved framework for the financial planning, budgeting accounting reporting and other financial management practices. The purpose of these policies is to ensure the City operates in a prudent manner, using sound fiscal policies to ensure the safekeeping of the City's assets and provide the delivery of services to the community.

A. Director of Finance

1. The Director of Finance is designated as the City's Chief Financial Officer and City Treasurer.
2. The Director of Finance is designated as the City's Auditing Officer pursuant to RCW 42.22.080 and as such will be responsible for the review of all claims and certification that the goods have been received or the services rendered and that the claims are valid and should be paid by the City.

B. City Funds

The City shall utilize "governmental fund accounting" as the organizational structure for its financial activities. The following funds have been established for budgeting, accounting and reporting.

OPERATING FUNDS

1. The *General Fund* is the general operating fund of the City. It accounts for all financial resources and transactions, except those required to be accounted for in another fund.
2. The *Street Fund* is required by state law to account for State-shared Motor Vehicle Fuel Tax revenue distributed on a per capita basis for transportation maintenance or capital improvements (RCW 47.24).
3. The *Surface Water Utility Fund* accounts for fees charged to all property owners for maintenance to the City's surface water drainage system (Ord. 459, Section 10 (1990)).
4. The *Sewer Utility Fund* accounts for collections from property owners connected to the City's sewer system. Expenditures include payment to King County and for City sewer system operating costs (Ord. 106, Section 5 (1966)).
5. The *Public Works Contract Fund*¹ – accounts for costs related to the agreement to provide services to Kenmore or other agency.

¹ The Public Works Contract Fund (Fund 450) was created administratively as part of the 2002 budget cycle, as referenced on page 152 of the 2002 City of Lake Forest Park Budget Book.

6. The *Transportation Benefit District* Fund accounts for revenues authorized by RCW 36.73 and supports the Street Overlay program, snow removal and street sweeping. It can be used to support local and regional transportation plans (Ord. 1003 (2009)).

DEBT SERVICE FUNDS

7. Periodically the City may administratively create one or more debt service funds to pursuant to a debt issuance. Any such funds are to be created administratively, are governed by the agreement necessitating the fund, and if created pursuant to a debt issuance approved by the City Council, do not require separate council action.

RESERVE FUNDS

8. The *Council Contingency Reserve Fund* is established per RCW 35A.33.45 for capital purchases or for operating shortfalls due to unforeseen cost increases or unanticipated revenue losses (Ord. 660 (1995)).
9. The *Budget Stabilization Fund* is established as a subsidiary fund to the General Fund and accounts for transfers from the General Fund in accordance with Ordinance No. 1071. The City Council may authorize transfers during Biennial Budget adoption or Mid-biennial Adjustment to the Adopted Budget between the parent and subsidiary fund to mitigate fluctuations in General Fund revenues and expenditures in order to provide for uninterrupted public services (Ord. 1071 (2014)).

CAPITAL FUNDS

10. The *Capital Improvement Fund* accounts for the excise tax on the sale of real property within the City, the Parks Levy, grants and other sources. Real Estate Excise Tax (REET) proceeds are restricted pursuant by State law. Expenditures from the Fund are for facility and parks capital projects (RCW 82.46.035).
11. The *Capital Facilities Reserve Fund*, established by Ordinance No. 1051 (2012), is for the purposes of providing a reserve account for anticipated major maintenance and repairs to City Hall and the Public Works Facility. Transfers to the account for City Hall maintenance and repairs shall be from REET. Transfers to the account for Public Works facility maintenance and repairs shall be made from various funds in rough proportion to the annual percentage of maintenance-worker hours dedicated to the work supported by those various funds.
12. The *Transportation Capital Fund* accounts for REET and other sources for transportation capital projects (RCW 82.46.035).
13. The *Surface Water Capital Fund* accounts for transfers of storm water fees for capital improvements to the City's surface water drainage system (Ord. 459, Section 10 (1990)).
14. The *Sewer Capital Fund* accounts for transfers from Sewer rates for capital improvements to the City's Sewer Capital Fund (Ord. 927 (2005)).

15. The *Vehicle/Equipment Replacement Fund* accounts for the expenditures for the repair, maintenance and replacement for the City's vehicles, the City's information technology equipment and licensing, and Fixed Assets (Ord. 659 (1995)).

AGENCY FUNDS

16. Periodically the City may administratively create one or more agency funds to support regional coalitions of two or more local entities where the City has agreed to act as the finance fiduciary. Any such funds are to be created administratively, are governed by the agreement creating the coalition, and if created pursuant to an interlocal agreement approved by the City Council, do not require separate council action.

C. Financial Planning and Budget

1. The Director of Finance shall develop a financial planning calendar that will provide for the timely update of the six-year financial forecasts for all City funds to adopt the City's biennial budget and Capital Improvement Plan. The six-year forecast will also be updated during the mid-biennial budget review and adjustment.
2. A six-year financial forecast shall be prepared and updated on a biennial basis for all City funds as a multi-year financial planning tool. The financial forecast shall be integrated in the City's biennial operating capital budgeting process.
3. The City will use prudent revenue and expenditure assumptions in the development of the six-year financial forecast and budgets for all City funds.
4. The City budget will implement City Council adopted goals and policies, long-range plans, the service choices for the community and revenue allocation policies of the Council.
5. When budgeting for the General Fund, the Recommended Biennial Budget proposed by the Mayor shall be a two-year balanced budget. For the purposes of this policy, a balanced budget is defined as total biennial resources (fund balance, plus projected revenue) that is greater than or equal to approved biennial expenditures, plus the calculated minimum fund balance, if applicable, for each fund. The published budget overview will identify whether the adopted budget is balanced.
6. The relationship between the General Fund and Capital Improvement Plan (CIP) budgets will be incorporated into the financial forecasts and the biennial Budget Process. Maintenance and operating costs associated with new CIP projects shall be estimated and included for each project within the CIP. Such costs should be included in the operating budgets when the projects are complete.
7. The City shall prepare and adopt its budget on a biennial basis and shall comply with the provisions of state law with respect to the biennial budget process. The adopted biennial budget will include one revenue and one expenditure amount for the biennium for each of the City's funds; budget appropriations unspent in the first year of the biennium will

automatically carry over to the second year of the budget unless adjusted by an ordinance adopted by the City Council. The Director of Finance shall be responsible for the management of the City's biennial budget development process. The Director of Finance shall provide timely and accurate budget monitoring reports to Department Directors on a regular basis and quarterly budget monitoring reports to the Budget and Finance Committee.

8. Department Directors have primary responsibility for the development, implementation, management, and monitoring of their respective budgets in accordance with direction from the Mayor. Any significant variances from the adopted budget shall be reported by department directors to the city administrator in a timely manner.
9. The biennial budget process and materials shall be developed in a manner to provide information in a readily understandable manner, and to the greatest extent possible avoid jargon, acronyms, and the like.
10. One-time resources shall be identified and should be used to support one-time expenditures. Ongoing expenditures should be supported by ongoing resources.
11. Budgeted staff positions (part-time, full-time, and temporary) will be included in the biennial Budget.
12. In accordance with State law, the City Council will adopt the biennial budget at the fund level. The Mayor is authorized to transfer budgeted amounts within any fund.
13. The City shall exhaust restricted funds to finance uses authorized by State or local law before General Fund resources are used to finance those activities. Restricted fund balance reserves should not be exhausted below the minimum fund balance reserve required by this policy.

D. Fund Balances and Reserves

1. Operating funds of the city have a minimum fund balance target equal to 30 days operating expense or eight percent (8%) except as noted below.²
 - General Fund, 60 days operating expense or 16 percent of total estimated current year revenue
 - Street Fund, 60 days operating expense or 16 percent of total estimated current year revenue
 - Sewer Fund, 60 days operating expense or 16 percent of total estimated current year revenue
 - Surface Water Utility Fund, 60 days operating expense or 16 percent of total estimated current year revenue.

Current year revenue is defined as total estimated (budgeted) resources less beginning fund balances and one time revenues. Projected variances from the minimum fund targets shall be disclosed during the biennial budget process or during the current year if unanticipated circumstances occur that negatively impact current year revenue and/or expenditure projections. Fund Balance targets may be modified by Council action.

2. The Council Contingency Reserve should be maintained in accordance with RCW 35A.33.145 to cover unforeseen issues.
3. The Budget Stabilization Fund should be maintained to provide for General Fund operating reserves in accordance with Ordinance 1071.

E. Accounting

1. The City will maintain an accounting and financial reporting system that fully meets governmental accounting professional standards and State of Washington budgeting, accounting, and reporting requirements as established in the cash basis Budgeting Accounting and Reporting System (BARS) Manual.
2. Financial procedures shall be maintained to assure appropriate internal controls are in place to protect city assets. This includes recording all purchased fixed assets in the fixed asset inventory system at the time of purchase. This enables the City to have timely and accurate financial reporting of its assets.
3. The City will report the results of operations using the cash basis of accounting allowed by the State for reporting.

Financial Reporting

² Operating funds, for the purpose of the minimum fund balance target, is any fund with payroll expense coded directly to the fund in the year that the target is calculated.

1. The City shall prepare and submit in a timely manner an annual financial report to the Washington State Auditor's Office in accordance with the standards established for such reports.

F. Revenues

4. The City will strive to maintain a diversified mix of revenues to provide for continuity and predictability of resources and to minimize the impacts of periodic economic cycles.
5. Where the City has authority to set fees and charges, all such fees and charges should be adjusted to reflect inflation and cost of services and should be reviewed and reported to the Budget and Finance Committee on a periodic basis.
6. Grant revenue shall be included in the financial forecasts and biennial budgets when it is deemed likely by staff that the City will receive the grant award. Should planned or budgeted grant revenue not be received, offsetting expenditure reductions shall be implemented or alternative revenue sources shall be identified.
7. Investment Interest shall be credited to the appropriate City funds based on the monthly cash balances.

G. Expenditures and Contract Management

1. The City shall implement procedures for purchasing, credit card usage, and contract management consistent with the policy framework established in this section.
2. The Department Directors have primary responsibility for purchasing and expenditures for their respective budgets in accordance with the adopted biennial budget. Any significant variances from the adopted budget shall be reported by department directors to the City Administrator in a timely manner.
3. Subject to competitive bidding requirements, the administration/staff is granted the authority to execute contracts for goods and services up to a contract value of \$50,000 for Public Works and \$30,000 for all others. Staff is allowed to exercise this authority only when the purchase is consistent with the type of acquisition routinely and regularly included in a line item in the current year adopted budget. Contracts or services that could reasonably be defined as carrying out policy provisions in the budget are not subject to the aforementioned contracting authority.
4. In the case of significant damage or threat to public infrastructure or public facilities that require immediate action to prevent significant future loss or threat to property or to public safety and meets the definition of "emergency" in RCW 39.04.280(3), a contract of up to \$100,000 is authorized. Reasonable attempts will be made to follow the Small Works Roster process authorized in Resolution No. 617.
5. City claims payments will be reviewed by a member of the City Council (Currently the Budget and Finance Committee Chair). The Councilmember review is intended to provide

for a general, high-level review of claims to assure that adequate documentation is being maintained and the initiating department along with the Finance Department are doing appropriate due diligence in their review activities.

6. The City will seek to optimize the efficiency and effectiveness of its services to reduce costs and improve service quality.

H. Debt

1. Debt may be utilized to address short-term cash flow needs. Debt may also be used to finance significant capital or other obligations. The City Council is required to approve the issuance of debt. Debt will not be used to fund long-term revenue shortages.
2. When evaluating the use of non-voted (councilmanic) debt and the associated debt service obligations, an analysis shall be performed to determine the City's ability to make debt service payments, taking into account revenue fluctuations associated with periodic economic cycles. Debt may be considered when there is sufficient projected discretionary revenue to service the debt.
3. Voted and non-voted (councilmanic) debt will be used prudently in a manner to avoid any adverse impact on the City's credit rating or ability to issue subsequent or additional debt.
4. Upon the issuance of any debt, the City will establish the appropriate procedures to assure compliance with bond/debt covenants and applicable federal, State and local laws, policies and regulations.

I. Investments

1. Purpose: To Invest the City of Lake Forest Park funds in a manner which will provide the highest investment return consistent with a high degree of security while meeting the necessary cash flow demands of the City and conforming to all state statutes governing the investment of public funds.
2. Investment Objective: The purpose of this document is to identify those funds that are considered available for investment, to invest funds to the fullest extent possible, and to formalize the investment-related activities to assure the highest return with maximum security. In order of priority to invest the City's funds are the following: safety, liquidity, and return on investment (yield).
 - a. Safety: Investments of the City will be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. Diversification is a key component to ensuring the safety of the City's investment portfolio.
 - b. Liquidity: The City's investments will remain sufficiently liquid to enable the City to meet all operating requirements which might be reasonably anticipated.
 - c. Return on Investment (yield): The City's investment portfolio shall be designed with the objective of attaining a market rate of return given the City's risk constraints and cash flow requirements.

3. Delegation of Authority & Responsibility: The Designated Investment Officer will be the Finance Director. The Budget & Finance Committee must approve all investment strategies that are eventually implemented by the Finance Director. The Alternative Investment Officer in the event the Finance Director position is vacant, or in the event that the Finance Director is absent and/or unavailable to implement a Committee decision, will be the City Administrator. The Alternate Investment Officer will be required to follow the same guidelines as the Designated Investment Officer.

4. Authorized Investments types for Diversification:

- a. Washington State Local Government Investment Pool (LGIP) – Max 100%
- b. City's designated Bank – Max 100%
- c. Government Agency Bonds – Max 60%, Target 50%

Diversifying funds using a balance of both short and longer term investment types enhances the investment portfolio of the City. For the longer term investments the maturity dates will be strategically laddered not to exceed a 5 year maturity date.

5. Reporting: The Finance Director, or designee, shall provide the Budget & Finance Committee a quarterly investment report for regular reporting.

J. Assets

- 1. Fixed assets are defined as land, buildings, equipment, and improvements to existing fixed assets costing more than \$5,000 and having a useful life in excess of one year. Assets with a value or cost under \$5,000, but more than \$500 are not defined as fixed assets and are subject to the Small and Attractive Asset Policy.
- 2. Small and Attractive Assets are safeguarded by a Small and Attractive Asset Policy designed to ensure controls over items that might not be noticed immediately after disappearance. The Policy maintains accountability for items that do not meet the criteria of a fixed asset. In certain cases the Administration may classify items below the threshold as small and attractive, despite having a value or cost below the threshold.

Appendix

**City of Lake Forest Park
Credit Card Policy**

Purpose.

The purpose of this policy is to establish guidelines and rules for the use of credit cards by City officials and employees. This policy shall be interpreted to provide for the use of credit cards by authorized persons to the fullest extent allowed by law including RCWs 43.09.2855 and 42.24.115.

Definitions.

As used in this policy, the term "credit card" means a card or device issued under an arrangement pursuant to which the issuer (credit card company) gives to the card holder (the City) the privilege of obtaining credit from the issuer. Credit cards include cards imprinted with a specific named individual user, cards imprinted with a specific named city department, and cards issued for use by the City with a specific vendor.

Issuance, use and control of credit cards.

A. The City adopts the following system for the issuance, use and control of credit cards by City officials and employees. The Finance Director is authorized to obtain City credit cards under the following system, which provides for the distribution, authorization, control, credit limits and payment of bills through the use of the credit cards by City officials and employees.

- 1) Issuance and Use. Credit cards may be issued to the City of Lake Forest Park and used by authorized City officials and employees for purchasing goods, services, supplies and other items from vendors; incurring registration, training or travel expenses in connection with the performance of their duties on behalf of the City. Each card imprinted with the name of an individual must be "signed for" by that individual using the City's card user agreement.
- 2) Authorization and Control. Upon authorization from the Finance Director or designee, City officials and employees may obtain a credit card from the Finance Director who shall maintain a ledger of individuals and departments receiving credit cards, including the date the card was received. The Finance Director shall implement accounting controls to promote the proper use of credit cards and reduce the risk of loss or misuse.
- 3) Credit card limits shall be set administratively for each card, reflecting among other things purchases expected to be made during a typical billing cycle and additional credit capacity needed in an emergency or other contingency.
- 4) Payment of Bills. The Finance Director shall establish a procedure for the prompt payment of all credit card bills on or before the due date.
- 5) Unauthorized Charges. No official or employee shall use the City-issued credit card for non-City business purposes. No charge(s) shall exceed amounts established and available in the City budget.
- 6) Prohibited Uses. Cash advances on credit cards are prohibited.

B. Expenses incident to authorized travel may be charged to a City-issued credit card provided the official or employee returns to the City with credit card receipts in accordance with the City travel policies and procedures.

C. Failure to provide detailed documentation as required by the policy will result in the user being responsible for the charge. If certain credit charges are disallowed as a result of audit or City policy, such charge must be repaid to the City with the City having the right to withhold funds payable to the official or employee up to the amount of the disallowed charge including interest at the rate charged by the credit card company. Misuse of a City credit card may result in disciplinary action up to and including termination and legal action.

D. The Finance Director is authorized to revoke the use of any credit card issued and immediately require the surrender of the credit card. The Finance Director may deliver a revocation order to the credit card company with the City not being liable for any future costs incurred after the date of revocation. Credit cards are to be returned to the City immediately upon ending employment.

E. The Finance Director is authorized to adopt any additional rules or policies necessary to implement the provisions of this policy.

STRATEGIC PLAN UPDATE

In the Spring of 2024, the City Council held their annual retreat to reflect upon accomplishments under the existing Strategic Plan and determine priorities for the coming biennium as informed by the plan. The 2016-2020 Strategic Plan identified five categories of focus which remain relevant and continue to play a significant role in the priorities of the city. They are Mobility, Healthy Environment, Community Vitality, Public Safety & Access to Justice and Accountable & Engaged Government.

Top priorities from the 2024 retreat were City finances, roads & walkways, and parks which remain in line with the previous strategic plan. These priorities were integral to the 2025-2026 budgeting process as the City Council explored desiring a street repair and improvement matrix using a pavement condition index to assist in evaluating roadway evaluations for future repairs. Additionally, City finances were a discussion topic as ongoing budget challenges, and the potential of a future levy, may be on the horizon.

During the 2025-2026 biennium, the City will complete a roundabout capital project to calm traffic and increase pedestrian safety at a high collision intersection along a school route. Most of the funding for the project will be from grants, a loan of \$2 million, and some city finances to actively improve mobility and safety.

To address the financial sustainability of the City and to support capital projects, the Council took a broad approach to increase revenues and reduce expenditures across several funds. The Budget and Finance Committee previously authorized an investment strategy which created more stable and predictable revenues contributing to all funds. The Council created a new Traffic Safety Fund for revenues that are highly restricted by RWC. These additional revenues are specifically limited to program administration and other traffic safety activities.

The Council increased the utility tax on the sewer and surface water utilities in addition to adopting a utility tax on solid waste. The City Council intends to evaluate increased revenues from the solid waste tax to support a future Climate Action Coordinator position during the mid-biennial budget review.

The City recently had a third party conduct a community survey where the majority of respondents supported the City, stating it is on the right track, and are unaware of the current financial challenges. State law limits a city's ability to raise property taxes (revenue) to 1% per year unless a property tax increase is approved by voters. The value of the City of Lake Forest Park's 1% is \$34,500 for 2025. This results in a financial structural deficit for cities with limited commercial revenue streams, as operational and capital project costs rise with inflation.

The administration and council will hold annual retreats prior to each biennial budget, at a minimum, to ensure that the budget addresses priorities of the Strategic Plan.



Phillip Hill, ICMA|CM
City Administrator



Lindsey Vaughn
Finance Director

THE
**LAKE FOREST PARK
CITY COUNCIL**
RETREAT

March 26th, 2024

Summary Report

Introduction

The Lake Forest Park City Council held a retreat on March 23rd, 2024, at St. Edwards State Park in Kenmore, Washington. The purpose of this retreat was to review and discuss key policy issues and to set City Council Goals for 2025 and 2026. The following agenda, set by an agenda setting team, guided the discussions during this council retreat:

1. City Finances
2. Roads and Walkways
3. Parks
4. City Finances
5. City Council Goals for 2025 and 2026

The following report is a summary of the discussions and outcomes of the retreat (a complete recording of this retreat was made and is retained by City officials as well as a copy of the retreat workbook) The retreat was guided by a set of ground rules (see Appendix Two):

City Finances

The first discussion topic focused on a review and discussion of the city budget and finances, including the construct of the 2023/2024 Biennial Budget. Staff reviewed the mid-biennial budget adjustment and a range of review sources such as ARPA and opioid funds. It was noted that new state legislation now allows for levy generated funds supplanting existing funding structures in certain categories. The public safety benefits and revenue possibilities from traffic cameras were noted and discussed. Staff next reviewed the estimated budget projections, the structure of the financial organizational chart and various regulations associated with various funds. It was noted that it would be useful to add a column to the fund structure that notes the difference between what expenditures and revenues were planned in the budget and what actually occurred, particularly as it relates to unexpected expenses.

It was noted that if the City Council desires to consider a city-wide levy, this discussion should happen soon. Various other revenue sources were discussed such as user fees, traffic cameras, and the value of a grant writer to secure outside grant funding, and the role of “one time” funds in sustaining the city budget. It was noted that over the years projections of the revenue-expense line crossing has always been averted by various means.

Roads and Walkways

The next discussion module focused on city roads and walkways. Staff provided a presentation and overview of the over 55 miles of public roads within the city. Currently \$500,000 is allocated annually to repair roads. The system for evaluating the condition of roads, Pavement Condition Index (PCI), was presented and discussed. In addition, the participants discussed the walkway system within the city. It was noted that the school district has identified and mapped the various “safe routes” within the city that connects to various schools. Participants reviewed photos of roads, discussed requirements for striping, curb heights and other multimodal options. Innovative approaches to facilitating safety on roadways such as conversions to one-way traffic were discussed.

The importance of Equity in determining road repairs etc. was noted and discussed by the participants. The importance of considering underserved populations within the city when evaluating road improvements was discussed particularly as it relates to grant funding was noted. The possible impacts of water springs and underflows was noted and discussed. After a long discussion the participants agreed to the following:

Agreement one: Staff will create and present to the City Council a street repair and improvement matrix that would be used for analysis, rating, and determining which streets will receive improvements. This matrix will include but not be limited to Equity considerations, eligibility for grant support, PCI ratings, mobility ratings etc.

Parks

The next discussion module focused on city parks. A staff presentation included an overview of the Lakefront Park Project, parks master plan over the next couple of years, some of the maintenance costs and areas that do not have access to parks. It was noted that Operations and Maintenance (O & M) should include both renewal and security costs. It was noted that the park’s master plan should include an equity component. It was also noted that developing a way for citizens to donate to city parks, such as an endowment system, and conservations easements etc. would be important to consider. It was noted that a proposed city ordinance to allow for donations was currently being developed and would come before the City Council in the near future. It was noted that there is a connection between walkways, parks and streets and creating this

larger view would prove useful in future planning and development. Specific areas in the city such as Perkins Way were discussed. Finally, it was noted that more data such as that which can be provided by a robust GIS system would be useful in both planning efforts and receiving grant support.

City Council Goals for 2024-2026

The final portion of the retreat was devoted to setting City Council Goals for 2025-26. The following process was used to identify goals:

1. Review of Goal Guide (see appendix three).
2. Silent writing of goals
3. Posting goals on work sheets
4. Round Robin explanation-discussion of each goal
5. Paired comparison Ranking.

2025-26 City Council Goals

1. **Develop a Mobility Infrastructure Program that includes roads, sidewalks, walkways. Such a program should consider, safety, fiscal impacts, equity and opportunities for creating connections throughout the city. (58 points)**
2. **Hire a Grant and GIS employee(s) to create detailed data on a range of projects and issues that would increase ability to acquire grant funding. (56 points).**
3. **Increase the availability of housing in the city with an emphasis on affordability, diversity, and increased ADU's. Such an initiative could include the creation of land bank/trade options and other ways to acquire support for accomplishment. (49 points).**
4. **Create a Financial Sustainability Plan using a process that includes citizen committees/outreach, community education, and consideration of a range of ways to enhance revenues and expenditure efficiencies. (46 points).**
5. **Improve multimodal safety through the collection and analysis of safety related data. (46 points)**

- 6. Hire a Climate Plan Administrator to oversee the implementation of the Climate Action Plan. (38 points).**
- 7. Redesignate Perkins Way as a one-way westbound to enhance safety and create increased area for walkways. (25 points).**
- 8. Improve safety through improvements on SR 522 and other areas (such as 40th and 178th), including lighted crosswalks, community connections and possible speed cameras. (15 points).**
- 9. Increase the detail of the Critical Areas Inventory through more accurate details of wetlands and unstable slopes etc. (8 points).**
- 10. Identify and reduce areas within the city that have frequent police and fire calls/service uses. (4 points).**

**Appendix One
Retreat Participants**

Mayor
Tom French

Deputy Mayor
Lorri Bodi

Vice Chair
Tracy Furutani

Councilmember
Larry Goldman

Councilmember
Paula Goode

Councilmember
Jon Lebo

Councilmember
Semra Riddle

Councilmember
Ellyn Saunders

City Administrator
Phillip Hill

Court Administrator
Julie Espinoza

Police Chief
Mike Harden

Community Development Director
Mark Hofman

City Clerk
Matt McLean

Human Resources Director
Shannon Moore

Public Works Director
Jeff Perrigo

Finance Director
Lindsey Vaughn

Facilitator
Michael Pendleton

Appendix Two

Retreat Ground Rules

- Empower The Facilitator**
- Be On Time**
- Respect For Others And Their Views**
- Speak Only For Yourself And Not Others**
- Seek Facilitator Acknowledgment Before Speaking**
- Share Air Time**
- One conversation at a time**
- Listening is Sign of Respect**
- Move On-Avoid Saying the Same Thing Twice**
- Seek Positive Outcomes and a Positive Experience**

Appendix Three

A Guide To The Nature of a Board of Director's Goal

The goals of an organizations policy board should communicate the current and future areas of emphasis from among the larger array of organizational services, activities and issues.

The purpose of goals are:

1. To address a need and/or opportunity
2. To communicate the policy boards priorities and areas of emphasis
3. To provide meaningful direction to the organization
4. To inform an organizational work-plan and operational budget
5. To establish organizational performance expectations and a basis for organizational accountability

There are two types of board goals:

1. Content Goals: these are goals that specify an intention to establish policy, complete a project, or an event, etc.

Example of a board content goal: Implement an Economic Development Program to provide improved employment opportunities in the community and enhance a diversified tax base for the city.

2. Process Goals: these are goals that specify an intention to engage in or establish a procedure, organizational practice, or process to reach a decision and/or desired outcome.

Example of a board process goal: To establish a structured procedure for community involvement during Council working committee meetings.

Characteristics of Effective Board of Director Goals:

1. Level of detail: the most effective board goals are centered on the "abstract-specific detail spectrum". Effective goals are not so vague as to be useless and not so specific as to constitute "micro-management".

Example of an abstract board goal: To establish a warm and safe feeling in our community.

Example of a “centered” board goal: Plan and build a Community Center to serve the needs of our youth, seniors, and general citizenry in partnership with other community organizations.

Example of a “micro-management” board goal: To place a 45,000 square foot fire station on the corner of 5th and Vine that will house 3 truck companies in the next twelve months.

3. Attainability: effective board goals are given both adequate resources (funds etc.) and a realistic timeframe for accomplishment.
4. Organizational Compatibility: effective board goals are consistent with the mission of the organization, current policy and integrate into the existing organizational work-plan taking into account on-going activities and commitments.
5. Accountability Features: effective board goals provide the basis for monitoring progress and determining completion such as benchmarking and a clear definition of accomplishment.
6. Parsimonious: effective board goals reflect the view that fewer goals done well is preferred to many goals done poorly. Experienced boards of directors realize that goals should not and cannot reflect the full array of organizational activities and services. All members of the organization realize and accept that important organizational activities and services may not be reflected in goals selected by the board of directors but will continue to accomplish the organizational mission.



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INTRODUCTION

The draft strategic plan outlines the short and mid-term priorities that will be delivered by the City to achieve our long-term goals and vision. It does not identify every service or each initiative that the City delivers, but it should help all of us better understand what we are doing, why it is important, and how we address the needs of the community leads to long term positive impact on items we care about deeply in our city.

Much of what you will find in this document is not new—it is just brought together in one place:

- Who we want to be as a community;
- What is important to us; and
- What we deliver.

This document has also given us a chance to identify where we, your elected Councilmembers and Mayor, as well as City Staff, see opportunities to better align service delivery and policy.

The highest priorities for opportunities have become the *"Service and Policy Growth Initiatives for the 2015-2016 Biennium"* that you will find in each of the policy / services sections of the draft document.

VISION & VALUES



We seek to be:

Trusted stewards of the public's resources, partnering locally and regionally to support and enhance the environment and quality of life in Lake Forest Park aligned with achieving our Comprehensive Plan Vision

We will get there by:

Delivering services and managing resources, including the public's trust, in ways that are viewed as a model for local government.



What is important to us:

Collaboration We achieve greater results through collaborative engagement of each other and the communities around us.

Equity Our actions provide all people with real access to a good quality of life.

Accountability We are committed to addressing the concerns and priorities of Lake Forest Park through transparent community engagement, decision and actions, through continuous improvement.

Stewardship We are effective, efficient, financially prudent and innovative stewards of the public's resources, and strive to achieve sustainable results.

Integrity We resolve to do what is right for our citizens individually and our community as a whole, despite any political, social, or economic pressures to do otherwise. We will strive to be deliberate and transparent in our leadership actions and avoid reactionary responses to issues or events.

Service Ethic We deliver our programs and services in a manner that respects the customer and community while seeking positive and efficient solutions in the delivery of City business. We uphold the high standards, skills, competencies, and integrity of our professions in doing the work of City government.

Our goals for community outcomes:



MOBILITY

Providing, maintaining and enhancing a safe, accessible and integrated mobility system, emphasizing bicycle, walking, safe streets and transit connectivity, consistent with the character of Lake Forest Park.



HEALTHY ENVIRONMENT

Ensuring the community and environmental health of Lake Forest Park through the effective policies that protect lands, waters, trees, and wildlife, promoting human health while managing the effects of climate change on a local level.



COMMUNITY VITALITY

Creating a sense of community pride and identity in order to facilitate and maintain thriving neighborhoods and vibrant business districts where people can gather, engage and grow together.



PUBLIC SAFETY & ACCESS TO JUSTICE

Maintaining a safe community and an accessible justice system through fair, equitable and responsive service driven systems.

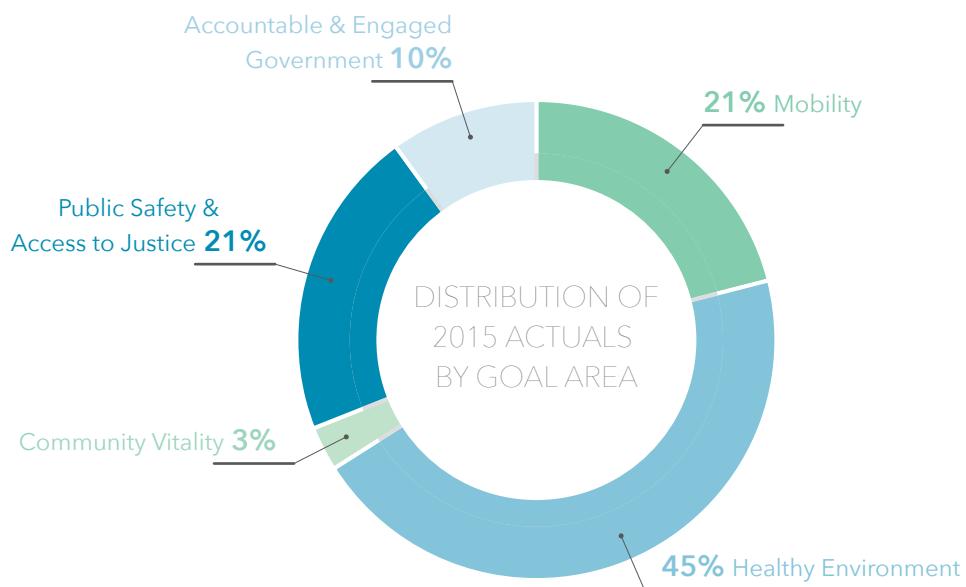
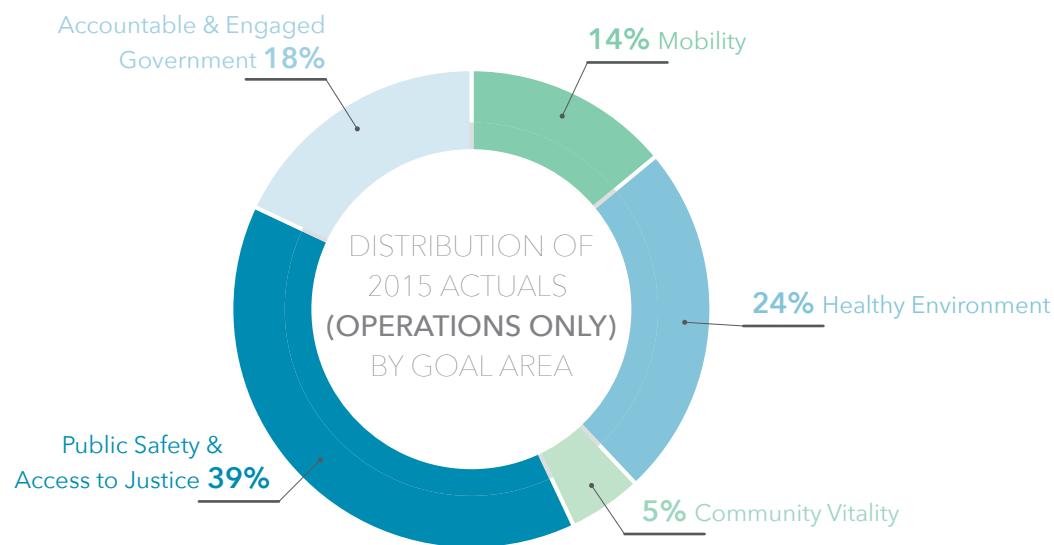


ACCOUNTABLE & ENGAGED GOVERNMENT

Delivering a financially sustainable, publicly transparent, model government that is responsive to the people of Lake Forest Park.

*The following discussions answer the question:
How do we deliver on our goals?*

The following charts display 2015 spending by strategic plan goal. The first chart displays spending on government operations, excluding capital. The second chart shows total spending by goal including spending on capital.



III

GOALS, SERVICES & INITIATIVES





I. MOBILITY

Lake Forest Park's transportation system is defined by two heavily travelled state routes that connect with winding minor arterials and local streets serving residential neighborhoods. Current King County Metro and Sound Transit bus service mostly travels north/south along SR 522 (Bothell Way) with some limited east/west service along SR 104 (Ballinger Way) and to the Horizon View neighborhood.

Popular walking routes exist throughout the city, although many routes do not have sidewalks on one or both sides of the road. The heavily used Burke-Gilman bicycle and walking trail parallels the Lake Washington shoreline. Other bicycle routes have been identified throughout the city, but lack wayfinding signage. Most of these bicycle routes are shared with automobiles, and lack road markings.

WE DELIVER MOBILITY THROUGH...

Providing, maintaining and enhancing a safe, accessible and integrated mobility system, emphasizing bicycling, walking, safe streets and transit connectivity, consistent with the character of Lake Forest Park.

Working with regional and state transportation to protect, maintain and improve mobility in Lake Forest Park.

Current (On-Going) Services:

1. Manage the city's 102 total lane miles streets through pavement preservation and overlay programs with a goal of maintaining at least a seventy percent Pavement Condition Index on city streets.
2. Increase pedestrian and bicycle connections in Lake Forest Park by:
 - » Completing Burke Gilman Trail to Interurban Trail Connection.
 - » Working with community to design environmentally sensitive pedestrian connections on City rights of way.
 - » Improve intersection/pedestrian crossings each year to achieve current accessibility standards.
3. Enhance traffic, pedestrian and bicycle safety through public education, increased patrols, use of traffic cameras, and use of speed trailer.
4. Meet with regional and state groups- intergovernmental activity.

See [Appendix I](#) for applicable work program items and [Appendix II](#) for planned expenditures.

Service & Policy Growth Initiatives for the 2015-2016 Biennium:

1. In partnership with WSDOT and adjacent jurisdictions, develop a Multi-modal Transportation Plan for the State route/primary travel corridors within Lake Forest Park to prepare for potential ST3 funding and projects on SR 522, including a park-and-ride facility and mitigation of cut-through traffic in residential areas.
2. Develop a pedestrian, bicycle and transit connections plan that addresses intra-city connections, safety, traffic calming, wayfinding signage, and access to transit.



Sound Transit 3 (ST3), a ballot measure for the region's voters to consider in November 2016, represents the next set of mass transit investments to keep our region moving to destinations throughout the region.



II. HEALTHY ENVIRONMENT

From its very beginning, our City's natural environment has been its defining characteristic. Named for its location on the shore of Lake Washington and the abundance of streams, ravines, wetlands and robust tree canopy, our city has been committed to protecting this valuable ecosystem and green infrastructure to create economic and health benefits for our citizens. Effective environmental protection requires strategy that acknowledges the critical interdependence of the various contributing local, regional and global ecosystems, as well as their relationship to the built environment. What we build, where we build, and how we build it has a lasting effect on the health of our citizens, community, region and planet.

The city has strived to maintain a healthy tree canopy through urban forestry planning and an adopted tree ordinance, as well as public education. The city's land use policies and permitting functions are designed to protect environmentally sensitive areas and to preserve natural areas in response to

WE DELIVER A HEALTHY ENVIRONMENT THROUGH...

Ensuring the community and environmental health of Lake Forest Park through the effective policies that protect lands, waters, trees, and wildlife, and promoting human health while managing the effects of climate change on a local level.

community objectives, including protecting wildlife habitat and providing our citizens with outdoor gathering spaces and walking trails.

The city has established land use policies for housing and commercial growth through its Comprehensive Plan. The city also works to restore stream habitat, and replace and repair culverts to promote stream health. We also maintain a sanitary sewer system that protects human health and the environment, and engages with local water districts to ensure safe water quality for citizens.

See [Appendix I](#) for applicable work program items and [Appendix II](#) for planned expenditures.

Current (On-Going) Services:

1. Maintain and enhance water and sewer infrastructure through fiscally sustainable plans and franchise agreements that provide for effective, safe and environmentally sound utilities for the city.
2. Systematically implement National Pollutant Discharge Elimination System (NPDES) permit requirements in order to achieve compliance by 2018, including evaluation of strategies for water quality testing and fish counts in Lyon and McAleer creeks.
3. Manage an inspection and permitting system wherein growth pays for its associated costs, while protecting environmental health of the City through the policies of the Comprehensive Plan and responsive code enforcement.
4. Educate and engage the community regarding the value of a healthy environment.



The **NPDES** permit program addresses water pollution by regulating point sources that discharge pollutants to waters of the United States. Created in 1972 by the Clean Water Act, the NPDES permit program is authorized to state governments by EPA to perform many permitting, administrative, and enforcement aspects of the program.

Service & Policy Growth Initiatives for the 2015-2016 Biennium:

1. Develop a Healthy Creeks Plan for the strategic and systematic investment in the restoration of Lyon Creek and McAleer Creek in order to improve water quality, provide for regular native fish spawning while also reducing the impact of water on roads and roadbeds.
2. Review policies and programs supporting the maintenance of the City's tree canopy.
3. Identify opportunities for environmentally sound infrastructure improvements.



III. COMMUNITY VITALITY

Lake Forest Park has a wide range of community strengths and assets, including its parks, a local library, and the widely acclaimed Third Place Commons, a space donated by the privately-owned shopping mall which acts as a forum for hundreds of community activities and events each year. This place is managed and programmed by a non-profit organization partly funded by the city. Third Place Commons also sponsors the popular Farmers' Market in the summer months, including programs that offer low-income seniors and families access to fresh, healthy produce.

The city collaborates with neighboring jurisdictions and the school district to offer a wide range of human services, including a Senior Center, recreational opportunities for children and youth, and services for victims of domestic violence. Services are also available for citizens needing mental health services, drug and alcohol treatment, family support and counseling, transportation, or those who experience housing or food insecurity.

WE DELIVER COMMUNITY VITALITY THROUGH...

Creating a sense of community pride and identity in order to facilitate and maintain thriving neighborhoods and vibrant business districts where people can gather, engage and grow together.

It is the goal of the city to foster a balanced and sustainable local economy that supports a good quality of life for Lake Forest Park residents. The city has limited areas of commercial activity, however new opportunities for mixed-use residential and commercial development may become available if the SR 522 corridor is re-developed via the Sound Transit 3 ballot measure.

The city already has an enviable reputation as a desirable place to live but lacks a city-owned facility for community-building activities, recreational programming, active outdoor recreation infrastructure, and has very few city-sponsored community events. It is the goal of the city to create more opportunities for citizens to gather and celebrate our community identity.

See [Appendix I](#) for applicable work program items and [Appendix II](#) for planned expenditures.

Current (On-Going) Services:

1. Provide Human Services (for youth, seniors, Arts, recreation and personal/family resources) in partnership with local area providers evaluating the accessibility of services to Lake Forest Park residents.
2. Partner with Friends of Third Place Commons to provide for an actively programmed community space.
3. Administer, coordinate and celebrate volunteers in support of City services.
4. Maintain city parks, open space and trails in a responsible and environmentally sustainable manner.
5. Collaborate with neighboring jurisdictions and the school district to offer a wide range of human services.

Service & Policy Growth Initiatives for the 2015-2016 Biennium:

1. Establish a community engagement Task Force to identify and recommend community events for implementation by the City.
2. Develop a parks, recreation and open space plan that includes service levels, maintenance and acquisition policies, and addresses active park, play field and playground needs.
3. Initiate a Town Center Sub-Area Plan that addresses the need for community gathering/event/activity spaces.



IV. PUBLIC SAFETY & ACCESS TO JUSTICE

Lake Forest Park is committed to a strong public safety system and is dedicated to the fair and impartial administration of justice and provides equal access for all individuals. The City values fairness, education, accessibility, engagement with the community and feeling safe at home and in the neighborhood. Our public safety efforts and judicial system work together to ensure that our community is one of the safest places to work and live in the Puget Sound Region.

Our police department focuses on reducing crime and traffic collisions, providing quality policing and excellent customer service through an ethical, innovative, knowledgeable and diverse workforce, and providing emergency management oversight for the city. Our police department is a valued and effective partner with regional law enforcement agencies and recognized as a leader in effective community policing. The department maintains strong and effective relationships with citizens through the use of electronic and social media, effecting the reduction of crime within the city.

WE DELIVER PUBLIC SAFETY & ACCESS THROUGH...

Maintaining a safe community and an accessible justice system through fair, equitable and responsive service driven systems.

As the third branch of government, the Municipal Court provides fair and equal access to justice, administers justice effectively, affords a fair and proficient hearing process, delivering a level of customer service that meets the needs and expectations of the people we serve.

See [Appendix I](#) for applicable work program items and [Appendix II](#) for planned expenditures.

Current (On-Going) Services:

1. General policing services in order to decrease crime rates, increase traffic safety, and enhance the community's feeling of safety through the provision of:
 - » Crime prevention and investigation
 - » Traffic safety and enforcement
 - » Administer a traffic safety photo enforcement program
 - » Neighborhood patrols
 - » Dedicated response to calls for service within our community Education and awareness
 - » Community policing and neighborhood watch
 - » Emergency response management
2. The Municipal Court is organized as a limited jurisdiction court to hear misdemeanor crimes and civil infractions. In addition to managing case flow, trial date certainty and collection of monetary penalties, the court also:
 - » Manages a Youth Court Program.
 - » Supervise a Probation Department, which includes Pre-Trial Supervision Program, Enhanced Probation, Release and Planning Services (RAPS).
 - » Electronic hearing option for customers.

Service & Policy Growth Initiatives for the 2015-2016 Biennium:

1. Analyze various levels of service between the City's minimum police staffing and optimal staffing and develop cost and benefit information to inform budget, funding and community outreach decisions.
2. Analyze capacity for staffing a major emergency or event.
3. Evaluate Court Security.
4. Review capacity of the Release and Planning Services (RAPS) Program.
5. Regional partnerships.



V. ACCOUNTABLE & ENGAGED GOVERNMENT

The Lake Forest Park City Council serves as the legislative and governing body of the city. The council enacts ordinances, approves the budget, sets policy, confirms appointments, and grants franchises. During its twice monthly general meetings and regular work sessions, the council conducts itself and its meetings as a model of respect, transparency, inclusiveness and encourages a collegial environment.

The Mayor of Lake Forest Park is the chief executive officer and ceremonial head of the city, presides at meetings of the city council, submits the annual budget, and is responsible for carrying out the policies, contracts, and agreements approved by city council. Since the Mayor is a part-time position, internal operations of the city are delegated to the City Administrator, who serves as the chief operating officer. Other internal operations functions are Human Resources, responsible for negotiating collective bargaining agreements and staff recruitment, and legal consultation provided through a contract City Attorney and Public Defender.

WE DELIVER AN ACCOUNTABLE & ENGAGED GOVERNMENT THROUGH...

Delivering a financially sustainable, collaborative, publicly transparent, model government that is responsive to the people of Lake Forest Park.

The City also relies on a system of community volunteers through commissions, task forces and committees. These volunteers provide functional exploration of ideas and community-based recommendations in support of achieving the comprehensive planning vision and strategic plan vision of the City. LFP also is gifted with a robust volunteer corps who support and augment City staff in the delivery of programs and services.

See [Appendix I](#) for applicable work program items and [Appendix II](#) for planned expenditures.

Departments reporting to the City Administrator and responsible for significant public engagement and outreach include:

- Municipal Services keeps the record of City Council proceedings, provides residents with access to City services, information and records.
- Finance manages accounting, budget development, business licensing, utility billing, including on-line utility bill payment, and manages information technology services.
- Planning and Building who are responsible for managing the city's long range planning process, Development Services, including review and inspection, Planning and Building services for residents and contractors, Code Enforcement investigation and follow-up, Tree Removal and replacement ordinance compliance, and Right of Way permit processing and inspection.
- Public Works maintains and develops of public streets, sanitary sewers, parks, public facilities and surface water infrastructure (culverts, storm water drainage).
- Engineering provides technical support to the Mayor and all city departments to support operations and capital improvement projects for transportation, traffic control, drainage, and sewer systems.

Responsibility for communications within the city, with local jurisdictional and agency partners, and with Lake Forest Park citizens is distributed among city departments. The Finance office and IT professional are responsible for the functions of the website. Content development responsibilities are distributed throughout the city's departments.

Current (On-Going) Services:

1. City Council governance.
2. Actively seek regional, state, federal and private grant funding for capital projects.
3. Achieve zero non-standard audit findings for state and federal audits.
4. Provide department and service accountability through the executive office.
5. Provide adequate and understandable financial oversight of funds and appropriations such that funds do not exceed their approved appropriations.
6. Maintain all public records and achieve public disclosure requests consistent with State standards.
7. Meet community needs for passport issuance and renewal services with 30 minute processing goals.

Service & Policy Growth Initiatives for the 2015-2016 Biennium:

1. Develop and implement a City of Lake Forest Park Strategic Plan through a robust approach community engagement.
2. Implement a citywide communications plan to increase accountability and consistency in timeliness and quality of communications content.
3. Identify and plan for increased use of online services for those doing business with City departments.
4. Identify service gaps with between city service to ensure cross-functional collaboration in problem solving.
5. Identify and develop regional relationships to promote the policies, values and goals of Lake Forest Park.

APPENDIX I

DEPARTMENT: LEVEL WORK PROGRAM

Goal—Mobility

Title	Lead Dept.	Project Description	Timing for Completion
Safe Highways—SR 522/104/ST3 Strategy	Council	<p>State Route Corridor Plan (Safe Highways):</p> <ul style="list-style-type: none"> » The City will pursue safe and accessible highways by way of planning, public outreach, advocacy and funding. » Legislative repurposing of \$475,000 for SR 522 & SR 104 planning; » Scoping of SR 522 & SR 104 corridor plan that includes a balance of local livability and robust highway connections to the ST Link Light Rail stations at 145th Street, 185th Street and 226th Street balanced with limited incentive to use other surface streets. » Include 145th/Bothell Way Intersection Improvement as a project. (This intersection is in four jurisdictions and is key to safety, transit and traffic flows). » The City will involve Sound Transit, WSDOT and its own citizens in equal measure in pursuit of the most thoughtful and reasonable plan. <p>Sound Transit 3:</p> <ul style="list-style-type: none"> » The City will remain actively engaged in the ST3 candidate project, selection and voter question process. » The City will remain in a cooperative and collaborative posture with neighboring jurisdictions to assure a reasonable and equitable outcome for the north Lake Washington cities. <p>State Route 522 & 104 Rebuild:</p> <ul style="list-style-type: none"> » The City will work with Sound Transit and WSDOT to assure that work in the respective rights of way is coordinated in time frame and construction contract. 	2016-2018

Goal—Mobility

Title	Lead Dept.	Project Description	Timing for Completion
Safe Streets—Transportation CIP Master Plan	Engineering	<p>Local Transportation System Master Planning (Safe Streets):</p> <p>The City will develop a master plan for the development and “finishing” of streets for connection to the state system, for safe pedestrian and bicycle connectivity to key nodes around the City including the town center, Southern Gateway and 3 elementary schools.</p> <p>The master plan will consider:</p> <ul style="list-style-type: none"> » Reasonable connections to neighboring jurisdictions and the regional Burke Gilman Trail. » Funding options and will engage our citizens in a cost/benefit discussion to help determine funding options. » Traffic calming to address cross-community, vehicle through-trips <p>In the development of the plan, the staff will:</p> <ul style="list-style-type: none"> » Employ all reasonable federal, state, and regional grant funding options in order to mitigate the community “lift” to upgrade local facilities. » Examine and bring options to the City Council for street development standards to require development to pay its fair share of the build-out of the transportation system. 	2016-2017
Annual Asphalt Overlay	Public Works	<p>Street overlay for pavement preservation, by priority based on pavement ratings and inspection.</p> <p>The most recent pavement rating report identified that LFP roads are deteriorating and need up to \$1 million/year in overlays for a decade to achieve pavement condition goal.</p>	Sep. 2016 and ongoing
ADA Ramps	Engineering	ADA ramps are required by federal law and must be upgraded concurrent with overlays, chip sealing and street projects. Sidewalk availability limits the application of this priority.	2016
BGT/Interurban Connector	Public Works	Connect the Interurban Trail to the Burke Gilman Trail through Lake Forest Park to promote regional transportation corridors.	2016
Local Connections & Trails	Public Works	Design and construct trails along City Rights of Way to safely provide pedestrian connections. All connections must not compromise environmentally sensitive areas.	Ongoing

Goal—Healthy Environment

Title	Lead Dept.	Project Description	Timing for Completion
LFP Creek Restoration Plan	Surface Water/Engineering	<p>Develop a creek and fish habitat restoration strategy and plan that includes an analysis of:</p> <ul style="list-style-type: none"> » Culvert repair and replacement current costs, values and strategic packaging of phases that can attract the broadest funding as balanced against the City matching funding; Options for hatcheries, planting and other strategies for restoring historic native fish runs; » Testing, reporting and development of a broad-based strategy for improvement of water quality <p>Develop at least annual reports to the City Council on stream health.</p>	2016-2017 for a 2015-2025 Plan
Parks, Recreation & Open Space Plan	Public Works	<p>Parks, recreation and open space plan that includes an analysis of:</p> <p>Service Levels:</p> <ul style="list-style-type: none"> » The ability of the current park system to meet the needs of the citizens; » The ability of current recreation facilities to meet the needs of the citizens, especially youth and seniors; <p>Maintenance:</p> <ul style="list-style-type: none"> » The needs and ability of the City to operate and maintain the current system of parks; » Development of operation and maintenance metrics to allow the Council to determine the systemic cost of prospective acquisitions; <p>Acquisitions:</p> <ul style="list-style-type: none"> » The development of a criteria-based system for acquiring park, recreation or open space properties; » An analysis of grant options or P&R District options for acquiring system properties 	2016
Comprehensive Plan Completion and Regulatory Updates	Planning & Building	<ul style="list-style-type: none"> » Tree Ordinance update » Code Enforcement ordinance update » Sensitive Areas update » Low Impact Development Regulations 	2016

Goal—Healthy Environment

Title	Lead Dept.	Project Description	Timing for Completion
Evaluate Emerging Parks & Recreation Acquisition Options	Public Works	<p><i>Dependent upon outside funding strategies for acquisition</i></p> <p>Development of a park plans including some active recreation and funding strategies for planning, site construction and maintenance.</p> <p>Emerging sites include Palmer Property and 5 Acre Woods</p>	2016
Materials Bins Covers	Public Works	Material bin covers and lighting for the Public Works outdoor storage bins.	2020
Beach Drive Lift Stations	Engineer	Plan for replacement of two lift stations on Beach Drive with a single new lift station while upgrading sewage conveyance in this basin. Evaluate need for Sheridan Beach Sewer Reliability Study at time of project	2016-2017
NPDES 2 Compliance	Public Works; Planning	Continue compliance with the NPDES permit. The new permit became effective on January 1, 2013 and requires a number of code revisions, public outreach programs, staff training opportunities, et al.	2013-2018

Goal—Community Vitality

Title	Lead Dept.	Project Description	Timing for Completion
Town Center District Sub-area Plan (phase 1)	Council; Executive; Engineering	Develop a sub-area plan that establishes a town center district—creating a vision for adapting the Town Center area and the surrounding areas to a transit-orient, community center for Lake Forest Park.	2016-2018
Communications	Council; Executive	Development of a citywide communications plan including: » Outreach, » Two-way communications, » Expansion of web-site offerings, » Social media “real-time” strategies, and » Mass media communications.	2016-2017
Continue Social Media Development	Coordination with all Departments	Expand use of social media to enhance contemporaneous posts of more information. <i>Current highly successful efforts include Police (pilot) and Public Works</i>	2016
Tennis Court Lights	Public Works	Tennis Court, lighting restoration-LFP Elementary	Unknown

Goal—Public Safety and Justice

Title	Lead Dept.	Project Description	Timing for Completion
Evaluation of Long-Term Police Staffing	Police	<p>Factors include:</p> <ul style="list-style-type: none"> » Aging department and high, near-term, turnover rates; » Added emphasis on community-based approaches; » Increased safety needs surrounding SR 522 volumes and camera-based enforcement; and » Response time and call response service-level expectations 	2016
Active Shooter Enterprise-Wide Emergency Plan	Police	Develop detailed planning and response guide for City Hall active shooter events and support development of planning and response guides for key citywide sites.	2016
Emergency Management Transition	Police	Implement the Northshore Emergency Management Coalition (NEMCo) with Kenmore, Northshore Fire District and Northshore Utility District to meet emergency management goals and requirements.	2016
Portable Radio Replacement	Police; Public Works	Develop a purchase strategy for the Police Department and Public Works portable radios consistent with implementation of the King County Public Safety Emergency Radio System Network (PSERN) implementation.	2017-2018
Dispatch Service Delivery	Police	Develop a long-term strategy for Police Dispatch Services consistent with regional E911 system planning.	Ongoing

Goal—Accountable and Engaged Government

Title	Lead Dept.	Project Description	Timing for Completion
Strategic Planning Process;	Council; Executive	<p>Develop a Strategic Plan to guide City priorities and objectives.</p> <ul style="list-style-type: none"> » Analyze service priorities, delivery and gaps. » Develop clear and understandable data that helps Council and citizens understand sustainability and prioritization. » Develop strategic plan financial plan » Develop and build coalitions that show Lake Forest Park to be a model city and model partner. » Develop customer service standards that value excellent service, a high service ethic and strong service training. 	2015-2016
IT Continuity Plan	Finance	Develop an IT disaster plan and pursue strategic alliances with other local governments/agencies to provide emergency backup for key IT services.	2015-2016
MPE Compensation Study	All Department Managers; Finance	Conduct the every 5-year compensation study for the non-represented employees (last conducted in 2012).	May 2016-Aug. 2016
Enterprise Content Management Records Systems	Municipal Services; I.T. Manager	<p>Evaluate (at a department level) City records management processes and needs.</p> <p>Establish a plan for electronic records management and evaluate Electronic Content Management systems (available through State master contracts) to potentially implement a “cradle to grave” solution.</p>	Oct. 2015-TBD
E-Commerce Phase 2 On-Line Services	Development Services; Municipal Services; Finance/IT	Expand on the ecommerce launched in 2015 (utility billing) and bring epay and other ecommerce to Municipal Services and Development Services.	Apr. 2016 / Apr. 2017

Goal—Accountable and Engaged Government

Title	Lead Dept.	Project Description	Timing for Completion
Major Public Records Response	Municipal Services; Legal	<p>Develop a coordinated interdepartmental approach for the City Clerk to respond to a request for all records in all forms.</p> <p>Use the experience to determine whether there are proactive ways to store and organize records going forward to as converting old records into an economically feasible, easily searchable format.</p> <ul style="list-style-type: none"> » King County, the Port of Seattle, and most King County cities and towns, including Lake Forest Park, received a public records request for all public records in all forms, including meta-data. 	Nov. 2015-TBD
Permit Tracking Software	Planning	Purchase and install dedicated online permit tracking software with self-help resources.	Q-2 2016
2016 Streamlining Codes	Executive	<p>Review City processes, codes, procedures to reduce cycle time, improve customer service and reduce time and cost per activity. Specific identified activities:</p> <ol style="list-style-type: none"> 1. Subdivision codes; 2. Tree Regulations; 3. Public Services Municipal (Sewer system) code; and 4. Code Enforcement 	2015-16
Admin Services	Executive; Municipal Services	Evaluate the organization of administrative services departments of the City, reviewing efficacy, decision making and oversight criteria	Feb. 2016-Jul. 2016
Budget Development Format	Finance	Utilizing GFOA best practices, prepare 2017-2018 proposed budget document that is consistent with the City's strategic plan and national best practices. Based on results, submit for the GFOA distinguished budget award.	2016
2016 Franchise Agreements	Executive	<p>Assure that planning and negotiation for franchise agreements that come due in 2013 and 2014 are completed prior to expiration, including:</p> <p>Comcast 2014; Northshore UD 2018; LFP WD 2018; Seattle City Light 2014; Puget Sound Energy 2014; Republic Solid Waste 2016; and Shoreline WD 2023 (or 2028).</p>	2014-2015

Goal—Accountable and Engaged Government

Title	Lead Dept.	Project Description	Timing for Completion
Revise Employee Handbook	Executive/Depts	» Meet with departments to review policies; » Review rewritten policies with Leadership Team; » Send manual to WCIA vendor for review; and » Complete redraft and prepare for publication.	2015
On-Line Business License Application	Finance	Research whether a product exists that would allow LFP to offer an online business application.	Feb. 2016-Jul. 2016
Banking RFP	Finance	Prepare a request for proposals to replace our current banking services agreement.	Jan. 2016-Apr. 2016
City Hall Efficiency & Security	Public Works; Planning; Police; Court; Administrator	Continued analysis, design and/or installation of safety projects in City Hall. Current areas of interest are reception and payment counters, and first floor for building permits and passports.	Dec. 2016 Planning, Cost Estimate
Accounting Software Evaluation	Finance	Evaluate enterprise accounting needs and determine whether changing the enterprise accounting system would be beneficial	Dec. 16
Active Employee Relations	Police	Establish labor/management committees identified in labor agreements; plus ramp up interaction and communication with MPE group	Oct. 14

APPENDIX II

EXPENDITURES BY GOAL AREA (2015 ACTUALS)

Goal—Mobility

Services	Dept. or Functional Expenditure Area	2015 Actual Expenditure (\$)		
		Operating	Capital	Total
Pavement Management Program	Streets Operations & Capital	413,664	0	413,664
	TBD	157,289	50,000	207,289
	Asphalt Overlay	0	208,620	208,620
Pedestrian & Bicycle Facilities	Engineering Operations	157,558	0	157,558
	NE 178th Improvements Project	0	2,104,802	2,104,802
Transportation Safety Education & Enforcement	Traffic Safety Camera Program (including 35% of Court costs)	530,320	0	530,320
Transportation Safety Education & Enforcement	Traffic Officer (50% of Traffic Officer Cost)	75,000	0	75,000
Mobility Totals		1,333,831	2,363,422	3,697,253

Goal—Healthy Environment

<i>Services</i>	<i>Dept. or Functional Expenditure Area</i>	<i>2015 Actual Expenditure (\$)</i>		
		<i>Operating</i>	<i>Capital</i>	<i>Total</i>
Water & Sewer Infrastructure Operation & Maintenance	Surface Water Operations & Capital, Sewer Utility Operations & Capital	1,651,999	5,664,607	7,316,606
Implimentation of NPDES permit requirements	Surface Water Operations (5% of Operations)	40,173	0	40,173
Managing the Inspection & Permitting Systems Consistent with the Comprehensive Plan	Planning & Building	677,007	0	677,007
Healthy Environment Education	Community Programs (25% of Employee Costs)	25,000	0	25,000
Healthy Environment Totals		2,394,179	5,664,607	8,058,786

Goal—Community Vitality

<i>Services</i>	<i>Dept. or Functional Expenditure Area</i>	<i>2015 Actual Expenditure (\$)</i>		
		<i>Operating</i>	<i>Capital</i>	<i>Total</i>
Human Services Through Community Partners	Community Service Programs	137,281	0	137,281
Programmed Community Space	Community Programs, Friends of Third Place	26,520	0	26,520
Community Events	City Council	0	0	0
Volunteer Program & Recognition	Executive Department	1,790	0	1,790
Parks and Trails	Parks Department	269,790	0	269,790
	Parks Facilities & Capital	103,948	23,687	127,635
Community Vitality Totals		539,329	23,687	563,016

Goal—Public Safety and Access to Justice

Services	Dept. or Functional Expenditure Area	2015 Actual Expenditure (\$)		
		Operating	Capital	Total
General Policing & Traffic Safety	Police Department	3,279,819	0	3,279,819
Access to Justice, Municipal Court	Court, Prosecutor, & Public Defender (less 35% of Court for traffic cam enforcement)	465,388	0	465,388
Emergency Management	Emergency Management	33,141	0	33,141
Public Safety & Access to Justice Totals		3,778,348	0	3,778,348

Goal—Accountable and Engaged Government

Services	Dept. or Functional Expenditure Area	2015 Actual Expenditure (\$)		
		Operating	Capital	Total
Governance, Legal, & Administrative Support	City Council, Legal, Municipal Services, Elections, Memberships	662,158	0	662,158
Seek Grant Funding for Capital Projects	Engineering and Environmental Programs (20% of Engineer & Manager Cost)	0	54,000	54,000
Department & Service Oversight	Executive	425,179	0	425,179
Financial and IT Operations, Auditor	Finance	291,500	0	291,500
	Finance	267,328	0	267,328
Records Operations & Archives	Municipal Services	65,000	0	65,000
Passport Servicing	Municipal Services	12,500	0	12,500
Accountable & Engaged Government Totals		1,723,665	54,000	1,777,665

GLOSSARY

ANNUAL BUDGET A budget applicable to a single fiscal year

APPROPRIATION A legal authorization granted by a legislative body to make expenditures and incur obligations for specific purposes

ASSESSED VALUATION A valuation set upon real estate or other property by a government as a basis for levying taxes

ASSETS Resources owned or held by a government which have monetary value

BALANCED BUDGET A budget situation where budgeted resources are equal to or greater than budgeted expenditures (Comprehensive Financial Management Policies (2020))

BIENNIA A two year period

BOND A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate

BUDGET A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them

BUDGET ACCOUNTING AND REPORTING SYSTEM (BARS) The accounting guide issued by the Washington State Auditor's Office to guide accounting matters for local governments

BUDGET ADOPTION The formal legislative process to approve a budget for the budgetary period

BUDGET AMENDMENT A change to the adopted budget that is formally adopted by the City Council

BUDGETED Included in the adopted budget

BUDGET DOCUMENT The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body

BUDGET MESSAGE A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body, with certain portions required by law

CAPITAL IMPROVEMENTS Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant

CAPITAL FACILITES PLAN A plan for capital outlay to be incurred each year over a fixed number of years to meet capital needs arising from the government's long-term needs

GLOSSARY

CAPITAL ASSETS Also known as fixed assets, are land, buildings, equipment and improvements to existing fixed assets costing more than \$5,000 and having a useful life greater than one year

CAPITAL PROJECT Major construction, acquisition or renovation activities which add value to a government's physical assets or significantly increase their useful life; also called capital improvements

CASH BASIS A basis of accounting under which transactions are recognized only when cash is received or disbursed

COMPREHENSIVE FINANCIAL MANAGEMENT POLICIES The document containing all of the adopted financial policies of the City

CONSUMER PRICE INDEX (CPI) A statistical description of price levels provided by the U.S. Department of Labor used as a measure of the increase in cost of living (i.e. economic inflation)

CONTINGENCY A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted

COUNCILMANIC Refers to action that can be taken with a majority vote of the City Council and not requiring a vote of the public, *see NON-VOTED*

DEBT LIMIT The maximum amount of gross or net debt which is legally permitted

DEBT SERVICE The cost of paying principal and interest on borrowed money according to a predetermined payment schedule

DEBT SERVICE FUND A fund used to account for the accumulation of resources for, and the payment of general long term debt principal and interest

DEFICIT The excess of an entity's liabilities over its assets or the excess of expenditures or expenses over revenues during a single accounting period

DIRECT COSTS Those expenses which can be charged directly as a part of the cost of a product, service, department, operating unit or activity, as distinguished from indirect costs (overhead) which must be prorated among several products, services, departments, operating units or activities

EMPLOYEE BENEFITS Contributions made by a government to meet commitments or obligations for employee fringe benefits including the government's share of costs for Social Security and the various pension and medical plans

ENDING FUND BALANCE The amount of money that a fund has at the end of a year or reporting period

GLOSSARY

ENTERPRISE FUND An accounting entity which the City uses to record and report transactions for its business-type activities; all expenditures must be supported by income dedicated to the fund, most commonly utility funds

EXPENDITURE/EXPENSE The amount of money actually spent or budgeted to be spent

FIDUCIARY FUND TYPE The trust and agency funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units and/or other funds

FIXED ASSETS Also known as capital assets, are land buildings, equipment and improvements to existing fixed assets costing more than \$5,000 and having a useful life greater than one year

FRANCHISE A special privilege granted by a government permitting a monopoly or the continuing use of public property

FULL-TIME EQUIVILANT POSITION (FTE) A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year

FUND A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity

FUND ACCOUNTING A system of accounting that is characterized by the use of accounting entities (funds) to account for resources whose use has been limited by donor, grantor, governmental agencies, governing bodies, or by law

FUND BALANCE The total amount of cash and investments available for spending at the end of a year or reporting period

GENERAL FUND The primary operation fund of the local government. Most revenues accounted for in the General Fund are unrestricted and can be used for any lawful purpose of government; operating departments include: Police, Municipal Services, Parks, Facilities, Planning, Building, and Municipal Court, among others

GRANTS External contributions or gifts of cash or other assets to be used or expended for a specified purpose, activity, or facility

INDIRECT COST A cost necessary for the functioning of the organization as a whole, but which cannot be directly assigned to one service

INFRASTRUCTURE The physical assets of a government (e.g. streets, water, sewer, public buildings and parks)

INTERFUND SERVICES Services provided by one fund of the local government for the benefit of another fund for compensation

GLOSSARY

INTERGOVERNMENTAL REVENUE Funds received from federal, state, and other local government sources in the form of grants, shared revenues, and payments in lieu of taxes

INTERNAL SERVICE FUND An accounting entity which the City uses to record and report transactions for goods and services provided by one department to other City departments on a cost reimbursement basis

LEVY (Verb) To impose taxes, special assessments, or service charges for the support of governmental activities; (Noun) The total amount of taxes, special assessments, or service charges imposed by a government

LIABILITIES Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date

LIMITED TERM EMPLOYEE An employment position that is not permanent and expires on a certain date

LONG-TERM DEBT Debt with a maturity of more than one year after the date of issuance

MAINTENANCE The upkeep of physical properties in condition for use or occupancy

MAYOR'S PRELIMINARY BUDGET The budget submitted by the Mayor to the City Council that proposes a funding plan for the upcoming biennium for consideration by the City Council

MINIMUM FUND BALANCE TARGET The minimum amount of cash and investments that, by policy, should be left in a fund at the close of the year or budget period

MISSION STATEMENT A broad statement of purpose, in terms of meeting public service needs, that a department is organized to meet

NON-VOTED Refers to action that can be taken with a majority vote of the City Council and not requiring a vote of the public, *see COUNCILMANIC*

OBJECTIVE Something to be accomplished in specific, well-defined, and measurable terms and is achievable within a specific time frame

OBLIGATIONS Amounts which a government may be legally required to meet out of its resources

OPERATING EXPENSES The cost for personnel, materials, and equipment required for a department to function; excludes capital and project expenses

OPERATING REVENUE Funds that the government receives as income to pay operating expenses; generally excludes one-time and capital revenues

GLOSSARY

OTHER FINANCING SOURCES Governmental fund general long-term debt proceeds, operating transfers-in, and material proceeds of fixed assets dispositions; classified separately from revenues

OTHER FINANCING USES Governmental fund operating transfers-out; classified separately from revenues

POLICY A principal or course of action chosen to guide decision making

PREPAID BATCH A batch of payments made in advance of City Council review and approval due to the City Council meeting schedule

PROGRAM A group of related activities performed by one or more organization units for the purpose of accomplishing a function for which the government is responsible

PROJECTION A prediction of the future outcome of a budgetary item

RESERVE An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year or to earmark revenues for a specific future purpose

RESERVED FUND BALANCE A fund balance that is subject to externally or internally imposed restrictions

RESOURCES Total amounts available for appropriation including estimated revenues, fund transfers, and beginning balances

REVENUE Sources of income financing the operations of government

REVENUE FORECAST A set of predictions about future revenues that will be received by the City

SIX YEAR FINANCIAL FORECAST A planning tool that forecasts revenues and expenditures six years into the future to demonstrate the long-range impacts of current levels of services on financial sustainability

SPECIAL REVENUE FUNDS Funds used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes

STAFF All or any non-elected employees of the City of Lake Forest Park

STATUTORY DEBT LIMIT The limit set by State Statute that is the amount of total debt that a local government is allowed to have outstanding at any given time

TAXES Compulsory charges levied by a government for the purpose of financing services performed for the common benefit of the people; does not include user fees

GLOSSARY

UNRESERVED FUND BALANCE The portion of a fund's balance that is not restricted for a specific purpose and is available for spending on any lawful purpose of government

USER FEES The payment of a fee for direct receipt of a public service by the party who benefits from the services

ACRONYMS

AOC	Administrative Office of the Courts
APA	American Planning Association
APWA	American Public Works Association
ARMA	Association of Records Management Archives
AWC	Association of Washington Cities
BARS	Budgeting Accounting and Reporting System
CIP	Capital Improvement Program
CPI	Consumer Price Index
CSC	Community Services Commission
DES	Washington State Department of Enterprise Services
DOE	Washington State Department of Ecology
EDC	Economic Development Commission
ESA	Endangered Species Act
EOC	Emergency Operations Center
EQC	Environmental Quality Commission
ESHB	Engrossed Substitute House Bill
FTE	Full Time Equivalent
GFOA	Government Finance Officers Association
GIS	Geographic Information System
GMA	Growth Management Act
IDP	Interim Design Principles
IIMC	International Institute of Municipal Clerks
IT	Information Technology/Information Services Department
KCCA	King County Clerks Association

ACRONYMS

LID	Low Impact Development
NEMCo	Northshore Emergency Management Coalition
NPDES	National Pollutant Discharge Elimination System
NRPA	National Recreation and Parks Association
PAW	Planning Association of Washington
PC	Planning Commission
PSAPCA	Puget Sound Air Pollution Control Authority
PSRC	Puget Sound Regional Council
RCR	Regional Crisis Response Agency
REET	Real Estate Excise Tax
SAO	State Auditor's Office
SEPA	State Environmental Policy Act
ST	Sound Transit
SWAT	Special Weapons and Tactics
SWM	Surface Water Management
TC	Transportation Commission
TIB	Transportation Improvement Board
WASPC	Washington Association of Sheriffs and Police Chiefs
WCIA	Washington Cities Insurance Authority
WCPDA	Washington Cities Planning Directors Association
WFOA	Washington Finance Officers Association
WMCA	Washington Municipal Clerks Association
WRPA	Washington Recreation and Parks Association
WSAMA	Washington State Association of Municipal Attorneys

ACRONYMS

WSEMA Washington State Emergency Management Association

WSRA Washington State Recycling Association