

Six Year Financial Forecast

Description	2021-2022	One Time Items for	New Baseline	2023-2024	2025-2026	Projection
	Proposed Budget	Removal for 6 Year		2023-2024	2025-2026	Factor
General Fund						
Beginning Fund Balance	3,689,788		2,930,729	2,468,436		
Property Tax	6,830,442		6,830,442	7,018,279	7,211,282	2.75%
Sales and Use Tax	2,360,626		2,360,626	2,528,703	2,708,746	7.12%
Local Criminal Justice / State	764,224		764,224	818,637	876,924	7.12%
Business Tax	771,400		771,400	826,324	885,158	7.12%
Solid Waste Collection Tax	253,334		253,334	266,938	281,272	5.37%
Utility Tax	840,000		840,000	840,000	840,000	0.00%
Sea. City Light Contract Fee	1,090,922		1,090,922	1,202,742	1,326,023	10.25%
Leasehold Excise Tax	3,700		3,700	3,700	3,700	0.00%
Admission Tax	13,000		13,000	13,000	13,000	0.00%
Cable Television Franchise Fee	409,800		409,800	431,806	454,994	5.37%
Telecommunication Franchise	5,000		5,000	5,269	5,551	5.37%
Business Licenses	135,909		135,909	135,909	135,909	0.00%
Construction Permits	550,000		550,000	563,750	577,844	2.50%
Land Use Permits	180,000		180,000	189,666	199,851	5.37%
Plumbing Permits	50,000		50,000	52,685	55,514	5.37%
Mechanical Permits	78,000		78,000	82,189	86,602	5.37%
Concealed Weapon Permit / City	2,718		2,718	2,864	3,018	5.37%
Development Tech. Surcharge	47,045		47,045	49,572	52,234	5.37%
Credit Card Fee	10,455		10,455	11,016	11,607	5.37%
Other Licenses / Permits	30,000		30,000	31,611	33,309	5.37%
Bulletproof Vest Partnership	3,000		3,000	3,161	3,331	5.37%
EMPG Grant	40,800		40,800	42,991	45,300	5.37%
Multimodal Transportation City	36,124		36,124	38,064	40,108	5.37%
Criminal Justice - Population	8,895		8,895	9,373	9,876	5.37%
CI - Special Programs	31,542		31,542	33,236	35,021	5.37%
Marijuana Excise Tax Distrib.	13,020		13,020	13,719	14,455	5.37%
DUI Distribution	3,756		3,756	3,957	4,170	5.37%
Liquor Excise Tax	152,585		152,585	160,779	169,413	5.37%
Liquor Board Profits	212,971		212,971	224,408	236,459	5.37%
Local Hazardous Waste Grant	18,270		18,270	19,251	20,285	5.37%
KC Waste Reduction Recycling	40,600		40,600	42,780	45,078	5.37%
Court Administrative Fees	2,639		2,639	2,781	2,930	5.37%
Interfund Svc. From Fund (403)	131,016		131,016	138,051	145,465	5.37%
Interfund Svc. From Fund (401)	247,360		247,360	260,643	274,640	5.37%
Interfund Svc. From Fund (101)	97,852		97,852	103,107	108,643	5.37%
Interfund Svc. From Fund (302)	42,570		42,570	44,856	47,265	5.37%
Interfund Svc. From (301)	10,442		10,442	11,003	11,594	5.37%
Interfund Svc. From (501)	12,636		12,636	13,315	14,030	5.37%
Passport Rev. (Passport/Photo)	325,000		325,000	450,000	525,000	5.37%
Adult Probation Services	99,945		99,945	105,312	110,967	5.37%
Television/Cable Sub. Fee	20,706		20,706	21,818	22,990	5.37%
Support Service From TBD (104)	4,485		4,485	4,726	4,980	5.37%
Animal Control Reimbursement	2,060		2,060	2,171	2,287	5.37%
Other Civil Penalties	412		412	434	457	5.37%
Traffic Infraction Penalties	121,272		121,272	127,785	134,647	5.37%
Traffic Safety Camera Fines	2,316,717		2,316,717	2,900,000	2,958,580	2.02%
Legislative Assessment	14,636		14,636	15,422	16,250	5.37%
Civil Parking Infraction Penal	4,060		4,060	4,278	4,508	5.37%
DUI Fines	10,455		10,455	11,016	11,607	5.37%
Other Crim.Traffic Misdemeanor	26,136		26,136	27,540	29,019	5.37%
Other Crim. Non-Traffic Fines	7,318		7,318	7,711	8,125	5.37%
Court Fines & Forfeits	20,909		20,909	22,032	23,215	5.37%
Investment Interest	40,000		40,000	42,148	44,411	5.37%
Sales Tax Interest-State Treas	4,466		4,466	4,706	4,959	5.37%
Turner (Lakefront) Rent	24,000		24,000	24,000	24,000	0.00%
Facility Rental Fees	1,000		1,000	1,054	1,110	5.37%
City Forestry Account	10,000		10,000	10,537	11,103	5.37%
Sales of Surplus	1,000		1,000	1,054	1,110	5.37%

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Description	2021-2022	One Time Items for			Projection	
	Proposed Budget	Removal for 6 Year	New Baseline	2023-2024	2025-2026	Factor
P-Card Rebate	28,854		28,854	30,404	32,037	5.37%
Forfeits / Asset Seizure	609		609	642	676	5.37%
Restitution	609		609	642	676	5.37%
Cash Adjustments	10		10	11	11	5.37%
Fingerprinting Services	180		180	190	200	5.37%
Miscellaneous Revenue	56,840		56,840	59,892	63,109	5.37%
Police Miscellaneous Revenue	10,455		10,455	11,016	11,607	5.37%
Miscellaneous Court Fees	200		200	211	222	5.37%
Notary Fees	4,060		4,060	4,278	4,508	5.37%
FSA Forfeitures	1,000		1,000	1,054	1,110	5.37%
Emergency Services	16,000		16,000	16,859	17,765	5.37%
Local/JIS Account	2,000		2,000	2,107	2,221	5.37%
Total General Fund Revenue	18,708,046	-	18,708,046	20,151,178	21,064,063	
Internal Svc. To Fund (501)	318,664		318,664	335,776	353,807	5.37%
Transfer to Street Fund (101)	310,000		310,000	326,647	344,188	5.37%
Total General Fund Transfer Out	628,664	-	628,664	662,423	697,995	
Salaries	101,000		101,000	106,424	112,139	5.37%
Employee Benefits	8,500		8,500	9,194	9,944	8.16%
Supplies	1,200		1,200	1,264	1,332	5.37%
Professional Services	10,000		10,000	10,537	11,103	5.37%
Communication-Legislative Act.	2,000		2,000	2,107	2,221	5.37%
Total City Council Expense	122,700	-	122,700	129,526	136,738	
Salaries	680,500		680,500	717,043	755,548	5.37%
Employee Benefits	261,500		261,500	282,838	305,918	8.16%
Office/Operating Supplies	2,000		2,000	2,107	2,221	5.37%
Small Tools and Equipment	400		400	421	444	5.37%
Professional Services	80,000		80,000	84,296	88,823	5.37%
Communications	11,400		11,400	12,012	12,657	5.37%
Travel Exp. (lodging, meals)	2,400		2,400	2,529	2,665	5.37%
Dues / Subscriptions	13,000		13,000	13,698	14,434	5.37%
Volunteer & Staff Recognition	6,000		6,000	6,322	6,662	5.37%
Mayor's Reserve	5,000		5,000	5,269	5,551	5.37%
Total Executive Expense	1,062,200	-	1,062,200	1,126,536	1,194,922	
Other Legal Services	300,000		300,000	316,110	333,085	5.37%
Total Legal Services Expense	300,000	-	300,000	316,110	333,085	
Salaries	687,000		687,000	723,892	762,765	5.37%
Overtime	1,000		1,000	1,054	1,110	5.37%
Employee Benefits	238,000		238,000	257,421	278,426	8.16%
Office/Operating Supplies	30,000		30,000	31,611	33,309	5.37%
Taxes & Assessments (Passport)	5,500		5,500	5,795	6,107	5.37%
Professional Services	16,000		16,000	16,859	17,765	5.37%
LFP Code Update	6,000		6,000	6,322	6,662	5.37%
Communications	30,000		30,000	31,611	33,309	5.37%
Newsletter	20,000		20,000	21,074	22,206	5.37%
Communications / Internet	14,000		14,000	14,752	15,544	5.37%
Advertising	3,000		3,000	3,161	3,331	5.37%
Postage Equipment Rental	4,600		4,600	4,847	5,107	5.37%
Insurance	145,700		145,700	153,524	161,768	5.37%
Repairs & Maintenance	1,000		1,000	1,054	1,110	5.37%
Dues / Subscriptions	2,000		2,000	2,107	2,221	5.37%
Copier Rental	9,000		9,000	9,483	9,993	5.37%
Total Municipal Service Expense	1,212,800	-	1,212,800	1,284,568	1,360,731	
Election/Voter Costs	100,000		100,000	105,370	111,028	5.37%
Total Election Expense	100,000	-	100,000	105,370	111,028	
Association of WA Cities	21,400		21,400	22,549	23,760	5.37%
Puget Sound Regional Council	12,500		12,500	13,171	13,879	5.37%
Sound Cities Association	18,500		18,500	19,493	20,540	5.37%
SeaShore Transportation Forum	1,000		1,000	1,054	1,110	5.37%
Puget Sound Clean Air Agency	23,907		23,907	25,191	26,544	5.37%

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Description	2021-2022	One Time Items for			Projection	
	Proposed Budget	Removal for 6 Year	New Baseline	2023-2024	2025-2026	Factor
OMWBE	400		400	421	444	5.37%
NUHSA - N. Urban H.S. Alliance	2,100		2,100	2,213	2,332	5.37%
King County-Cities Climate	1,900		1,900	2,002	2,110	5.37%
Total Membership Expense	81,707	-	81,707	86,095	90,718	
Salaries	955,000		955,000	1,006,284	1,060,321	5.37%
Employee Benefits	309,000		309,000	334,214	361,486	8.16%
Office / Operating Supplies	9,000		9,000	9,483	9,993	5.37%
Professional Services	58,000		58,000	61,115	64,396	5.37%
Communications	11,800		11,800	12,434	13,101	5.37%
Dues / Subscriptions	1,300		1,300	1,370	1,443	5.37%
Municipal Auditor Expenses	74,000		74,000	77,974	82,161	5.37%
Total Finance and Audit Expense	1,418,100	-	1,418,100	1,502,873	1,592,902	
Salaries	786,000		786,000	828,208	872,683	5.37%
Employee Benefits	310,000		310,000	335,296	362,656	8.16%
Court Supplies	11,000		11,000	11,591	12,213	5.37%
Youth Court Supplies	1,600		1,600	1,686	1,776	5.37%
Prof. Svcs.-Security & Pro-tem	26,000		26,000	27,396	28,867	5.37%
Bank Charges	4,000		4,000	4,215	4,441	5.37%
Communications	17,000		17,000	17,913	18,875	5.37%
Travel Exp. (lodging, meals)	3,000		3,000	3,161	3,331	5.37%
Insurance	34,600		34,600	36,458	38,416	5.37%
Repair & Maintenance	400		400	421	444	5.37%
Dues - Subscriptions	5,900		5,900	6,217	6,551	5.37%
Training	2,000		2,000	2,107	2,221	5.37%
Jury Service	3,000		3,000	3,161	3,331	5.37%
Interpreters	7,500		7,500	7,903	8,327	5.37%
Salaries - Pro Tem	16,000		16,000	16,859	17,765	5.37%
Employee Benefits - Pro Tem	3,000		3,000	3,161	3,331	5.37%
Probation Supplies	20,000		20,000	21,074	22,206	5.37%
Copier Rental	4,584		4,584	4,830	5,090	5.37%
Machinery & Equipment	500		500	527	555	5.37%
Total Court Expense	1,256,084	-	1,256,084	1,332,185	1,413,078	
Prosecutor	180,000		180,000	189,666	199,851	5.37%
Public Defender	192,000		192,000	202,310	213,174	5.37%
Total Other CJ Expense	372,000	-	372,000	391,976	413,026	
Salaries	4,408,000		4,408,000	4,644,710	4,894,131	5.37%
Overtime	245,000		245,000	258,157	272,020	5.37%
Employee Benefits	1,967,000		1,967,000	2,127,507	2,301,112	8.16%
LEOFF 1 Expenses	30,000		30,000	31,611	33,309	5.37%
Disability Insurance	3,600		3,600	3,793	3,997	5.37%
Uniform Expenses	35,000		35,000	36,880	38,860	5.37%
Police - Dry Cleaning Contract	2,000		2,000	2,107	2,221	5.37%
Police - Badges & Vests	10,500		10,500	11,064	11,658	5.37%
Supplies - General	19,920		19,920	20,990	22,117	5.37%
Operations / Vehicle Supplies	37,000		37,000	38,987	41,080	5.37%
Fuel	60,400		60,400	63,643	67,061	5.37%
Small Tools & Equipment	2,000		2,000	2,107	2,221	5.37%
Professional Services	30,500		30,500	32,138	33,864	5.37%
Communications	110,000		110,000	115,907	122,131	5.37%
Travel Exp. (lodging, meals)	12,000		12,000	12,644	13,323	5.37%
Insurance	189,650		189,650	199,834	210,565	5.37%
Vehicle Repair & Maintenance	62,000		62,000	65,329	68,838	5.37%
Office Equip.- Repair & Maint.	5,500		5,500	5,795	6,107	5.37%
Operations Repair/Maintenance	4,000		4,000	4,215	4,441	5.37%
Dues / Subscriptions	40,260		40,260	42,422	44,700	5.37%
Training	20,000		20,000	21,074	22,206	5.37%
Marine Patrol	26,000		26,000	27,396	28,867	5.37%
Call Out Services - SWAT	4,500		4,500	4,742	4,996	5.37%
Copier Rental	11,334		11,334	11,943	12,584	5.37%

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Description	2021-2022	One Time Items for			Projection	
	Proposed Budget	Removal for 6 Year	New Baseline	2023-2024	2025-2026	Factor
Safe Harbor Expenses (DV)	1,000		1,000	1,054	1,110	5.37%
Computer Hardware/Software	2,000		2,000	2,107	2,221	5.37%
Machinery & Equipment	6,000		6,000	6,322	6,662	5.37%
Total Police Department Expense	7,345,164	-	7,345,164	7,794,479	8,272,400	
Dues / Subscriptions	50,000		50,000	52,685	55,514	5.37%
Total Police Technology Expense	50,000	-	50,000	52,685	55,514	
Supplies	5,000		5,000	5,269	5,551	5.37%
Comm. Oriented Policing Prog.	4,000		4,000	4,215	4,441	5.37%
Total Crime Watch Expense	9,000	-	9,000	9,483	9,993	
Office / Operating Supplies	1,000		1,000	1,054	1,110	5.37%
Professional Services	101,333		101,333	106,774	112,508	5.37%
Kenmore - EMPG	20,400		20,400	21,495	22,650	5.37%
Dues / Subscriptions	100		100	105	111	5.37%
Total Emergency Management Expense	122,833	-	122,833	129,429	136,379	
Traffic Camera Service Fee	1,584,000		1,584,000	1,669,061	1,758,689	5.37%
Total Traffic Camera Expense	1,584,000	-	1,584,000	1,669,061	1,758,689	
Equipment Maintenance	124,000		124,000	130,659	137,675	5.37%
Contracted Services	207,000		207,000	218,116	229,829	5.37%
Total Dispatch Expense	331,000	-	331,000	348,775	367,504	
Supplies	500		500	527	555	5.37%
Professional Services	12,283		12,283	12,943	13,638	5.37%
Travel Exp.(lodging, meals)	1,400		1,400	1,475	1,554	5.37%
Training	400		400	421	444	5.37%
Total Civil Service Expense	14,583	-	14,583	15,366	16,191	
Animal Control Services	12,000		12,000	12,644	13,323	5.37%
Tree Acct. Operating Supplies	2,000		2,000	2,107	2,221	5.37%
Tree Acct. Professional Svcs.	2,000		2,000	2,107	2,221	5.37%
Total Environmental Service Expense	16,000	-	16,000	16,859	17,765	
Jail Expenses	220,000		220,000	231,814	244,262	5.37%
Elec. Monitor/Wk. Release	16,000		16,000	16,859	17,765	5.37%
Total Detention Expense	236,000	-	236,000	248,673	262,027	
Salaries	133,000		133,000	140,142	147,668	5.37%
Overtime	2,000		2,000	2,107	2,221	5.37%
Employee Benefits	49,500		49,500	53,539	57,908	8.16%
Community Events - Supplies	30,000		30,000	31,611	33,309	5.37%
Youth Council	1,000		1,000	1,054	1,110	5.37%
Waste Reduction / Recycle Grant	10,000		10,000	10,537	11,103	5.37%
Office / Operating Supplies	550		550	580	611	5.37%
Senior Services	36,000		36,000	37,933	39,970	5.37%
Middle - After School Prog.	28,000		28,000	29,504	31,088	5.37%
Drug & Alcohol Prevention	54,000		54,000	56,900	59,955	5.37%
Recreation Programs	35,200		35,200	37,090	39,082	5.37%
Local Hazardous Waste Grant	16,000		16,000	16,859	17,765	5.37%
Coordinated Prevention Grant	6,000		6,000	6,322	6,662	5.37%
Community Events - Services	40,000		40,000	42,148	44,411	5.37%
Community Development	57,000		57,000	60,061	63,286	5.37%
Lake Forest Park Arts Council	36,000		36,000	37,933	39,970	5.37%
Communications	2,000		2,000	2,107	2,221	5.37%
Youth Services Co-Funding Rent	6,000		6,000	6,000	6,000	0.00%
Dues / Subscriptions	2,000		2,000	2,107	2,221	5.37%
Total Community Programs Expense	544,250	-	544,250	574,535	606,559	
King County Alcohol Program	7,400		7,400	7,797	8,216	5.37%
Total Public Health Expense	7,400	-	7,400	7,797	8,216	
Copier Rental	4,000		4,000	4,215	4,441	5.37%
Salaries	714,500		714,500	752,869	793,298	5.37%
Overtime	4,000		4,000	4,215	4,441	5.37%
Employee Benefits	257,500		257,500	278,512	301,239	8.16%
Office / Operating Supplies	8,000		8,000	8,430	8,882	5.37%
Professional Services	119,000		119,000	125,390	132,124	5.37%

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Engineering Services	110,000		110,000	115,907	122,131	5.37%
Communications	8,800		8,800	9,273	9,770	5.37%
Advertising	10,000		10,000	10,537	11,103	5.37%
Dues / Subscriptions	3,000		3,000	3,161	3,331	5.37%
Salaries	269,000		269,000	283,445	298,666	5.37%
Overtime	2,000		2,000	2,107	2,221	5.37%
Employee Benefits	99,000		99,000	107,078	115,816	8.16%
Office / Operating Supplies	6,000		6,000	6,322	6,662	5.37%
Professional Services	12,000		12,000	12,644	13,323	5.37%
Fire Marshall Inspections	2,000		2,000	2,107	2,221	5.37%
Communications	1,650		1,650	1,739	1,832	5.37%
Training	1,000		1,000	1,054	1,110	5.37%
Dues / Subscriptions	1,045		1,045	1,101	1,160	5.37%
Total Planning and Building Expense	1,632,495	-	1,632,495	1,730,106	1,833,771	
Salaries	252,500		252,500	266,059	280,347	5.37%
Overtime	8,000		8,000	8,430	8,882	5.37%
On-Call Services	8,000		8,000	8,430	8,882	5.37%
Employee Benefits	105,500		105,500	114,109	123,420	8.16%
Safety Clothing / Boots	1,200		1,200	1,264	1,332	5.37%
Office Supplies	500		500	527	555	5.37%
Operating Supplies	17,000		17,000	17,913	18,875	5.37%
Small Tools & Equipment	3,400		3,400	3,583	3,775	5.37%
Professional Services	32,000		32,000	33,718	35,529	5.37%
Communications	6,600		6,600	6,954	7,328	5.37%
Equipment Rental	6,000		6,000	6,322	6,662	5.37%
Insurance	17,200		17,200	18,124	19,097	5.37%
Utilities	52,500		52,500	55,319	58,290	5.37%
Repairs & Maintenance	56,000		56,000	59,007	62,176	5.37%
Dues / Subscriptions	385		385	406	427	5.37%
Total Park Expense	566,785	-	566,785	600,165	635,577	
Salaries	55,000		55,000	57,954	61,066	5.37%
Overtime	2,000		2,000	2,107	2,221	5.37%
On-Call Services	1,600		1,600	1,686	1,776	5.37%
Employee Benefits	25,500		25,500	27,581	29,831	8.16%
Safety Clothing / Boots	700		700	738	777	5.37%
Office Supplies	400		400	421	444	5.37%
Operating Supplies	17,710		17,710	18,661	19,663	5.37%
Small Tools & Equipment	3,000		3,000	3,161	3,331	5.37%
Property Assessments	18,500		18,500	19,493	20,540	5.37%
Janitorial Contract	90,000		90,000	94,833	99,926	5.37%
Professional Services	30,000		30,000	31,611	33,309	5.37%
Communications	1,980		1,980	2,086	2,198	5.37%
Equipment Rental	800		800	843	888	5.37%
Insurance	4,250		4,250	4,478	4,719	5.37%
Utilities - P.W. Facilities	21,500		21,500	22,655	23,871	5.37%
Utilities - City Hall	134,500		134,500	141,723	149,333	5.37%
Repairs & Maintenance	43,500		43,500	45,836	48,297	5.37%
Emergency Management	2,000		2,000	2,107	2,221	5.37%
Dues & Subscriptions	400		400	421	444	5.37%
Total Facilities Expense	453,340	-	453,340	478,396	504,855	
Total General Fund Expense	19,467,105	-	19,467,105	20,613,471	21,829,663	
Ending Fund Balance				2,468,436	1,702,836	
	Street Fund					
Beginning Fund Balance	619,580			505,918	380,963	
R.O.W. Permits - Construction	158,000		158,000	166,485	175,425	5.37%
ROW Rev. / Utility Franchise	480,000		480,000	505,776	532,936	5.37%
Gas Taxes (MVET Cities)	541,056		541,056	570,111	600,726	5.37%
Investment Interest	15,000		15,000	15,806	16,654	5.37%
Miscellaneous Revenue	2,000		2,000	2,107	2,221	5.37%

Six Year Financial Forecast

Description	2021-2022	One Time Items for				Projection Factor
	Proposed Budget	Removal for 6 Year	New Baseline	2023-2024	2025-2026	
Transfer From Gen. Fund (001)	310,000		310,000	326,647	344,188	5.37%
Total Street Fund Revenue	1,506,056	-	1,506,056	1,586,931	1,672,149	
Road Surface Maintenance	45,000		45,000	47,417	49,963	5.37%
Repairs & Maintenance	2,750		2,750	2,898	3,053	5.37%
Shoulder Maintenance	26,000		26,000	27,396	28,867	5.37%
Structure Maintenance	15,400		15,400	16,227	17,098	5.37%
Street Lighting Maintenance	310,000		310,000	326,647	344,188	5.37%
Sign Replacement	8,800		8,800	9,273	9,770	5.37%
Sign Maintenance	46,200		46,200	48,681	51,295	5.37%
Pavement Marking / Striping	48,400		48,400	50,999	53,738	5.37%
Snow Plowing / Sanding	90,000		90,000	94,833	99,926	5.37%
Roadside Maintenance	78,000		78,000	82,189	86,602	5.37%
Salaries	426,500		426,500	449,403	473,536	5.37%
Overtime	10,000		10,000	10,537	11,103	5.37%
On-Call Services	14,000		14,000	14,752	15,544	5.37%
Employee Benefits	186,000		186,000	201,178	217,594	8.16%
Safety Clothing / Boots	1,980		1,980	2,086	2,198	5.37%
Office Supplies	1,540		1,540	1,623	1,710	5.37%
Operating Supplies	9,600		9,600	10,116	10,659	5.37%
Small Tools & Equipment	3,000		3,000	3,161	3,331	5.37%
Professional Services	66,000		66,000	69,544	73,279	5.37%
Communications	10,500		10,500	11,064	11,658	5.37%
Equipment Rental	5,500		5,500	5,795	6,107	5.37%
Insurance	28,750		28,750	30,294	31,921	5.37%
Utilities	13,000		13,000	13,698	14,434	5.37%
Dues / Subscriptions	550		550	580	611	5.37%
Copier Rental	1,400		1,400	1,475	1,554	5.37%
Interfund Svc. To Fund (001)	97,852		97,852	103,107	108,643	5.37%
Interfund Svc. To (501)	72,996		72,996	76,916	81,046	5.37%
Total Street Fund Expense	1,619,718	-	1,619,718	1,711,886	1,809,427	
Ending Fund Balance	505,918			380,963	243,685	
Council Contingency Fund						
Beginning Fund Balance	738,058			750,058	762,702	
Investment Interest	12,000		12,000	12,644	13,323	5.37%
Total CC Fund Revenue	12,000	-	12,000	12,644	13,323	
Ending Fund Balance	750,058			762,702	776,026	
Transportation Benefit District Fund						
Beginning Fund Balance	429,542			434,057	395,586	
TBD Vehicle Fees-State	805,000		805,000	805,000	805,000	0.00%
Investment Interest	4,000		4,000	4,215	4,441	5.37%
Total TBD Revenue	809,000	-	809,000	809,215	809,441	
Support Service To G.F. (001)	4,485		4,485	4,726	4,980	5.37%
Transfer to Fund (302)	800,000		800,000	842,960	888,227	5.37%
Total TBD Expense	804,485	-	804,485	847,686	893,207	
Ending Fund Balance	434,057			395,586	311,820	
Budget Stabilization Fund						
Beginning Fund Balance	318,689			322,689	326,904	
Interest	4,000		4,000	4,215	4,441	5.37%
Total Budget St. Fund Revenue	4,000	-	4,000	4,215	4,441	
Ending Fund Balance	322,689			326,904	331,345	
Strategic Opportunity Fund						
Beginning Fund Balance	1,500			4,500	24,520	
Interest	3,000		3,000	3,161	3,331	5.37%
Transfer from Fund (301)	500,000		500,000	526,850	555,142	5.37%
Total Strat. Opportunity Fund Revenue	503,000	-	503,000	530,011	558,473	
Property Assessments	16,000	16,000	-	-	-	5.37%
Turner Property	484,000		484,000	509,991	537,377	5.37%
Total Strat. Opportunity Expense	500,000	16,000	484,000	509,991	537,377	
Ending Fund Balance	4,500			24,520	45,616	

Six Year Financial Forecast

Description	2021-2022	One Time Items for	New Baseline	2023-2024	2025-2026	Projection
	Proposed Budget	Removal for 6 Year		2023-2024	2025-2026	Factor
Capital Improvement Fund						
Beginning Fund Balance	1,054,668			1,180,467	1,344,632	
Real Estate Excise Tax I	700,000		700,000	737,590	777,199	5.37%
K.Co. Parks Levy	268,241		268,241	282,646	297,824	5.37%
Investment Interest	17,000		17,000	17,913	18,875	5.37%
Transfer from Fund (302)	60,000		60,000	63,222	66,617	5.37%
Total Capital Improv. Revenue	1,045,241	-	1,045,241	1,101,370	1,160,514	
Park Property Development, (Sims) Brookside	20,000	10,000	10,000	10,537	11,103	5.37%
Park Property Development, (SPU) 5 Acre Woods	40,000	20,000	20,000	21,074	22,206	5.37%
Interfund Svc. To Fund (001)	9,442		9,442	9,949	10,483	5.37%
Transfer to Fund (303)	350,000		350,000	368,795	388,599	5.37%
Transfer to Fund (106)	500,000		500,000	526,850	555,142	5.37%
Total Capital Improv. Expense	919,442	30,000	889,442	937,205	987,533	
Ending Fund Balance	1,180,467			1,344,632	1,517,613	
Transportation Capital Improvement Fund						
Beginning Fund Balance	1,172,256			1,248,676	1,223,830	
Real Estate Excise Tax II	700,000		700,000	737,590	777,199	5.37%
WSDOT Grant for Roundabout Project	650,000	650,000	-	-	-	5.37%
State Trans. Imp. Board Roundabout	2,542,000	2,542,000	-	-	-	5.37%
Department of Commerce Grade Crossing	100,000	100,000	-	-	-	5.37%
Interfund Svc From S.Wtr (403)	56,011		56,011	59,019	62,188	5.37%
Interfund Svc. From Swr. (401)	56,011		56,011	59,019	62,188	5.37%
Roadway Maint. From Fund (DNU)	-		-	-	-	5.37%
Investment Interest	16,000		16,000	16,859	17,765	5.37%
Total Transportation Capital Revenue	4,920,022	3,292,000	1,628,022	1,715,447	1,807,566	
Lobbying Activity	80,500		80,500	84,823	89,378	5.37%
Interfund Svc. To GF (001)	41,570		41,570	43,802	46,154	5.37%
Interfund Svc. To Replacement (501)	4,882		4,882	5,144	5,420	5.37%
Professional Services	50,000		50,000	52,685	55,514	5.37%
Travel Exp. (lodging & meals)	6,500		6,500	6,849	7,217	5.37%
Salaries	286,500		286,500	301,885	318,096	5.37%
Overtime	-		-	-	-	5.37%
Employee Benefits	113,000		113,000	119,068	125,462	5.37%
Insurance	8,050		8,050	8,482	8,938	5.37%
Dues / Subscriptions	600		600	632	666	5.37%
Transfer to Fund (404)	-		-	-	-	5.37%
Roadway Overlays (REET 2)	800,000		800,000	842,960	888,227	5.37%
Roundabout	3,192,000	3,192,000	-	-	-	5.37%
Safe Streets - Early Action	100,000		100,000	105,370	111,028	5.37%
Professional Services	100,000		100,000	105,370	111,028	5.37%
Transfer to Fund (301)	60,000		60,000	63,222	66,617	5.37%
Total Transportation Capital Expense	4,843,602	3,192,000	1,651,602	1,740,293	1,833,747	
Ending Fund Balance	1,248,676			1,223,830	1,197,650	
Capital Facilities Maintenance Fund						
Beginning Fund Balance	600,248			389,248	515,692	
Investment Interest	4,000		4,000	4,215	4,441	5.37%
Trans. From Capital Fund (301)	350,000		350,000	368,795	388,599	5.37%
Total Capital Facilities Maint. Revenue	354,000	-	354,000	373,010	393,040	
City Hall Facilities Project	531,000	331,000	200,000	210,740	222,057	5.37%
Misc Building Improvements	34,000		34,000	35,826	37,750	5.37%
Total Capital Facilities Maint. Expense	565,000	331,000	234,000	246,566	259,806	
Ending Fund Balance	389,248			515,692	648,926	
Sewer Utility Fund						
Beginning Fund Balance	983,426			1,130,304	1,278,973	
Licenses and Permits	34,000		34,000	35,826	37,750	5.37%
Sewer Lien Filing/Removal Fee	1,300		1,300	1,370	1,443	5.37%
Utility Charges	6,741,055		6,741,055	7,103,050	7,484,483	5.37%
Late Charges - Utility Bills	64,000		64,000	67,437	71,058	5.37%
Investment Interest	16,000		16,000	16,859	17,765	5.37%

Six Year Financial Forecast

Description	2021-2022	One Time Items for				Projection
	Proposed Budget	Removal for 6 Year	New Baseline	2023-2024	2025-2026	
Sewer Miscellaneous Revenue	3,000		3,000	3,161	3,331	5.37%
Total Sewer Utility Revenue	6,861,355	-	6,861,355	7,229,810	7,618,051	
Salaries	500,000		500,000	526,850	555,142	5.37%
Overtime	9,900		9,900	10,432	10,992	5.37%
On-Call Services	5,500		5,500	5,795	6,107	5.37%
Employee Benefits	218,500		218,500	236,330	255,614	8.16%
Safety Clothing / Boots	2,000		2,000	2,107	2,221	5.37%
Office Supplies	1,980		1,980	2,086	2,198	5.37%
Operating Supplies/Materials	13,200		13,200	13,909	14,656	5.37%
Small Tools & Equipment	9,900		9,900	10,432	10,992	5.37%
METRO Charges	4,662,000		4,662,000	4,912,349	5,176,143	5.37%
Professional Services	121,000		121,000	127,498	134,344	5.37%
Communications	16,500		16,500	17,386	18,320	5.37%
Travel Exp. (lodging, meals)	220		220	232	244	5.37%
Advertising	1,100		1,100	1,159	1,221	5.37%
Equipment Rental	2,200		2,200	2,318	2,443	5.37%
Insurance	30,600		30,600	32,243	33,975	5.37%
Utilities	16,500		16,500	17,386	18,320	5.37%
Repairs & Maintenance	123,200		123,200	129,816	136,787	5.37%
Dues & Subscriptions	2,200		2,200	2,318	2,443	5.37%
Training	660		660	695	733	5.37%
Taxes & Assessments	52,800		52,800	55,635	58,623	5.37%
Copier Rental	1,540		1,540	1,623	1,710	5.37%
Interfund Svc. To GF (001)	246,360		246,360	259,590	273,529	5.37%
Interfund Svs. To Fund (501)	70,606		70,606	74,398	78,393	5.37%
Interfund Svc.Trans. Cap.-302	56,011		56,011	59,019	62,188	5.37%
Transfer To Sewer Cap. (402)	200,000		200,000	210,740	222,057	5.37%
Transfer To PWTF Repay. (407)	350,000		350,000	368,795	388,599	5.37%
Total Sewer Utility Expense	6,714,477	-	6,714,477	7,081,141	7,467,991	
Ending Fund Balance	1,130,304			1,278,973	1,429,032	
Sewer Capital Fund						
Beginning Fund Balance	3,109,793			2,984,793	2,853,081	
Investment Interest	40,000		40,000	42,148	44,411	5.37%
Transfer From Sewer Fund (401)	200,000		200,000	210,740	222,057	5.37%
Total Sewer Capital Revenue	240,000	-	240,000	252,888	266,468	
Beach Dr. Sewer Lift Station	365,000		365,000	384,601	405,254	5.37%
Total Sewer Capital Expense	365,000	-	365,000	384,601	405,254	
Ending Fund Balance	2,984,793			2,853,081	2,714,295	
Surface Water Utility Fund						
Beginning Fund Balance	766,027			828,318	1,034,741	
Utility Service Charges	2,799,622		2,799,622	3,079,584	3,387,543	10.00%
Investment Interest	20,000		20,000	21,074	22,206	5.37%
Miscellaneous Revenue	3,000		3,000	3,161	3,331	5.37%
Total Surface Water Utility Revenue	2,822,622	-	2,822,622	3,103,819	3,413,079	
State Lobbying Activities	38,000		38,000	40,041	42,191	5.37%
Copier Rental	1,400		1,400	1,475	1,554	5.37%
Salaries	618,000		618,000	651,187	686,155	5.37%
Overtime	10,000		10,000	10,537	11,103	5.37%
On-Call Services	12,000		12,000	12,644	13,323	5.37%
Employee Benefits	273,500		273,500	295,818	319,956	8.16%
Safety Clothing / Boots	2,500		2,500	2,634	2,776	5.37%
Office Supplies	1,650		1,650	1,739	1,832	5.37%
Operating Supplies	15,400		15,400	16,227	17,098	5.37%
Small Tools & Equipment	6,600		6,600	6,954	7,328	5.37%
Taxes & Assessments	43,000		43,000	45,309	47,742	5.37%
Prof. Services/Engineering	306,616		306,616	323,081	340,431	5.37%
Communications	17,600		17,600	18,545	19,541	5.37%
Equipment Rental	1,100		1,100	1,159	1,221	5.37%
Insurance	41,300		41,300	43,518	45,855	5.37%

Six Year Financial Forecast

Description	2021-2022	One Time Items for			Projection	
	Proposed Budget	Removal for 6 Year	New Baseline	2023-2024	2025-2026	Factor
Utilities	3,080		3,080	3,245	3,420	5.37%
System Maintenance & Operation	418,000		418,000	440,447	464,099	5.37%
Street Drainage Maintenance	121,000		121,000	127,498	134,344	5.37%
Neighborhood Surface Water	16,500		16,500	17,386	18,320	5.37%
Repairs & Maintenance	15,400		15,400	16,227	17,098	5.37%
Dues / Subscriptions	550		550	580	611	5.37%
Training	5,500		5,500	5,795	6,107	5.37%
County Administration Billing	44,000		44,000	46,363	48,852	5.37%
Sweeper Principal	109,527		109,527	115,409	121,606	5.37%
Sweeper Interest	13,501		13,501	14,226	14,990	5.37%
Interfund Svc. To GF (001)	126,824		126,824	133,634	140,811	5.37%
Interfund Svc. To Fund (501)	91,772		91,772	96,700	101,893	5.37%
Interfund Svc. To T. Cap.(302)	56,011		56,011	59,019	62,188	5.37%
Transfer To Sur. Water Cap.-404	350,000		350,000	350,000	350,000	0.00%
Total Surface Water Expense	2,760,331	-	2,760,331	2,897,397	3,042,445	
Ending Fund Balance	828,318			1,034,741	1,405,375	
Surface Water Capital Fund						
Beginning Fund Balance	1,080,637			675,137	494,599	
Department of Commerce	3,990,000	3,990,000	-	-	-	5.37%
Investment Interest	14,000		14,000	14,752	15,544	5.37%
Trans From Surface Water (403)	350,000		350,000	350,000	350,000	0.00%
Total Surface Water Capital Revenue	4,354,000	3,990,000	364,000	364,752	365,544	
Lobbying Activity	80,500		80,500	84,823	89,378	5.37%
Hillside Creek Bypass Study & Misc SW Projects	210,000		210,000	221,277	233,160	5.37%
Travel Exp. (lodging & meals)	7,000		7,000	7,376	7,772	5.37%
Animal Acres Park McAleer Creek Restoration	60,000		60,000	63,222	66,617	5.37%
PW Yard Materials Bin Covers	150,000		150,000	158,055	166,543	5.37%
Culvert L80-L90	4,242,000	4,242,000	-	-	-	5.37%
Professional Services	10,000		10,000	10,537	11,103	5.37%
Total Surface Water Capital Expense	4,759,500	4,242,000	517,500	545,290	574,572	
Ending Fund Balance	675,137			494,599	285,571	
Sewer Bond Reserve Fund						
Beginning Fund Balance	106,626			108,626	110,734	
Investment Interest	2,000		2,000	2,107	2,221	5.37%
Total Sewer Bond Reserve Revenue	2,000	-	2,000	2,107	2,221	
Ending Fund Balance	108,626			110,734	112,954	
Public Works Trust Fund Repayment Fund						
Beginning Fund Balance	673,559			692,562	712,586	
Excise Tax Revenue	50,000		50,000	52,685	55,514	5.37%
Connection Charges	100,000		100,000	105,370	111,028	5.37%
Investment Interest	15,000		15,000	15,806	16,654	5.37%
Transfer From Sewer Util.-401	350,000		350,000	368,795	388,599	5.37%
Total PWTF Repayment Revenue	515,000	-	515,000	542,656	571,796	
Taxes and Assessments	6,000		6,000	6,322	6,662	5.37%
Repayment of PWTF Loan (Prin)	479,214		479,214	504,948	532,064	5.37%
Repayment of PWTF Loan (Int.)	10,782		10,782	11,361	11,971	5.37%
Total PWTF Repayment Expense	495,996	-	495,996	522,631	550,697	
Ending Fund Balance	692,562			712,586	733,686	
Replacement Fund						
Beginning Fund Balance	923,199			691,552	584,973	
Interfund Svc. From Fund (001)	318,664		434,194	457,510	482,079	5.37%
Interfund Svc. From Fund (101)	72,996		77,119	81,260	85,624	5.37%
Interfund Svc. From Fund (403)	91,772		97,429	102,661	108,174	5.37%
Interfund Svc. From Fund (401)	70,606		74,323	78,314	82,520	5.37%
Interfund Svc. From Fund (302)	4,882		6,354	6,695	7,055	5.37%
Investment Interest	12,000		12,000	12,644	13,323	5.37%
Total Replacement Fund Revenue	570,920	-	701,419	739,085	778,774	
Interfund Svc. To General Fund	15,980		15,980	16,838	17,742	5.37%
Info.Svc. & Equip. Replacement	260,354		260,354	274,335	289,067	5.37%

Six Year Financial Forecast

Description	2021-2022		One Time Items for			Projection
	Proposed Budget	Removal for 6 Year	New Baseline	2023-2024	2025-2026	
Public Works - Fuel	50,000		50,000	52,685	55,514	5.37%
Public Works Equip. - Maint.	145,000		145,000	152,787	160,991	5.37%
PD Vehicle Replacement	65,000		65,000	68,491	72,168	5.37%
PW Equipment - Replacement	157,264		157,264	165,709	174,608	5.37%
PW Vehicles - Replacement	108,969		108,969	114,821	120,987	5.37%
Total Replacement Fund Expense	802,567	-	802,567	845,665	891,077	
Ending Fund Balance	691,552			584,973	472,670	